

28 1987

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Friday March 27 1987

د 8523 B

The Thatcher years:
policy errors and
unemployment, Page 6

World news Business summary

Kinnock criticises Thatcher line on US

Neil Kinnock, the British Labour opposition leader, yesterday launched an outspoken attack on Prime Minister Margaret Thatcher's "special relationship" with President Ronald Reagan.

On the eve of his meeting with the President, Mr Kinnock said he wanted to put what he described as the subordinate relationship between Britain and the US on a healthier and more positive footing and to re-establish "the habit of frankness" which existed before Mrs Thatcher came to office.

Mr Kinnock's attack coincided with the publication of an opinion poll showing that his party is now less popular than the Liberal-Social Democrat alliance. Page 7

Manila close to deal on debt plan

PHILIPPINE Finance Minister Jaime Ongpin said he was very close to an agreement on the rescheduling of his country's \$9.3bn of commercial bank debts after four weeks of tough and sometimes acrimonious negotiations in New York.

WALL STREET: The Dow Jones industrial average closed up 9.10 at 2,372.59. Page 38

TOKYO: Fresh interest in large-capital stocks and issues connected with domestic demand and AIDS kept equities higher but enthusiasm waned in late trading. The Nikkei average added 55.82 to 21,558.79. Page 38

Greek warning

Greece warned that it would defend its national rights after Turkey announced it would explore for oil in the disputed Aegean Sea. Prime Minister Andreas Papandreu held emergency talks with government officials. Page 2

Beirut fighting

Fighting flared around Bourj al-Barajneh refugee camp, southern Beirut, after Palestinian women demonstrated against a sniper-infested "path of death" they must use to buy food outside the beleaguered settlement. Palestinian sources said six women were killed by Shia Muslim Arab militia. Gunmen killed, Page 4

Butter sale

The sale of 181,500 tonnes of EEC butter to the Soviet Union - at a subsidy of more than \$3,200 per tonne - was approved in Brussels. Page 2

1,000 hostages

Two suspected leftist rebels held nearly 1,000 schoolchildren and teachers hostage for seven hours at a school in San Salvador before releasing them and surrendering to soldiers. Page 3

SA 'to free priest'

South African authorities are ready to release a priest imprisoned without charge last June, according to news agency reports. Father Jean-Francois Bill could be free by today, the reports said. Page 3

Senate attacks tariffs

US Senate unanimously approved a call for immediate retaliation unless the EEC drops plans to tax vegetable oil and urged measures against Canada's tariff on corn. Page 3

AIDS incubation

The incubation period of the killer disease AIDS may be as long as 15 years, not five years as generally believed, a London doctor said. Legal warning, Page 5

Tax evasion plea

Former US Treasury Secretary Robert Anderson pleaded guilty to income tax evasion charges and illegally running an offshore bank. He admitted evading taxes on \$127,500 of undeclared income. Page 3

Oyster disease

Ireland's RTE 1m (\$1.4m) oyster industry has been hit by bacterial disease which causes the oysters to open when being cleaned, graded or transported - although it poses no threat to human consumption. Movement of stocks from one region to another was banned. Page 3

Fishy business

State prosecutors in Hamburg said they were investigating a West German government research ship whose crew-members were suspected of illegally catching sea food and selling it to restaurants, smuggling Russian vodka and dealing in scrap metal. Page 3

BP offers \$7.4bn for remainder of Standard Oil shares

BY MAX WILKINSON IN LONDON

BRITISH PETROLEUM yesterday announced a \$7.4bn offer for the minority shares of its US subsidiary Standard Oil in one of the largest bids ever launched.

BP, which already owns 55 per cent of Standard's equity, will raise \$5bn revolving credit to help pay for the purchase. About a third of the purchase would be paid out of BP's cash (\$4.8bn) liquid resources.

The company is making a tender offer of \$70 per share in cash for the Standard shares, which is not subject to a minimum acceptance. The offer is expected to open before April 1.

Standard's share price yesterday rose sharply, and by late morning in New York was trading at \$71.4. BP said its offer of \$70 per share was based on its own valuation of Standard and that of its financial advisers Goldman Sachs. Standard's net assets at the end of last year were reported as \$7.02bn.

Last year, Standard reported a pre-tax loss of \$608m. However, a major re-organisation and disposal of poorly-performing assets this year is expected to restore its profitability in 1987 with a strong positive cash flow, even if the world oil price remains between \$15 and \$16 per barrel.

BP's valuation of Standard is based on the view that oil prices will average \$18 per barrel in current money terms for the next few years.

Sir Peter Walters, BP's chairman, said that the offer was quite separate from the British Government's decision to sell its 31.6 per cent holding in BP this spring. However, the Government had been informed of the move and had agreed.

This sale of the government's stake is expected to raise some £4.7m. It is likely that the Government will try to place a significant proportion of its shares in the US.

Sir Peter said he would be pleased if the two moves resulted in an increased US equity stake in BP. The company had been trying to increase the proportion of US shareholding in the last two years, and it had risen from 1 per cent to 6 per cent.

He said the acquisition of the remaining shares in Standard would make the enlarged BP group the third largest of the oil majors after Exxon and Royal Dutch/Shell.

He said BP felt confident about making the acquisition, because of the efforts made by Standard to improve its profitability, and because of the improved prospect that the oil price would remain stable at around present levels.

BP needs to gain acceptance from 80 per cent of the minority shareholders in Standard before it can achieve a total merger of the two companies.

It would then rationalise some of their operations, particularly those like chemicals in the US, which overlap. However, it is not expected that the merger would cause major redundancies in addition to those already in train at Standard.

Early last year BP gained the agreement of the minority shareholders in Standard to sack the top management and to appoint Mr Roper.

Continued on Page 18
Lex, Page 18; details, Page 18

Insider deals using civil servant 'exceed £10m'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT, IN LONDON

INSIDER dealing on the London Stock Exchange by a large ring using information provided by a civil servant "comfortably exceeds" £10m (£10m), the High Court was told yesterday.

UK Department of Trade inspectors investigating insider dealing said they believed there might be a second ring being given information by a second civil servant.

It is important to us in our search for the clearest evidence as to the identity of the Crown servant or servants from whom unpublished price-sensitive material has been received, and as to the membership of the ring (or rings) of persons who have used that material, that we should find what contacts there have been between various persons," Mr John Lindsay, QC, said. Mr Peter Croxier said in written evidence.

The inspectors have complained to the court that Mr Jeremy Warner, business correspondent of The Independent daily newspaper had refused to disclose to them the sources of information on which he based two articles about takeovers.

Under the Financial Services Act, inspectors appointed by the Department of Trade and Industry can go to court if someone refuses, "without reasonable excuse," to co-operate with them.

The court has the power to treat such a person as being in contempt of court and to impose a fine or jail sentence accordingly.

Mr Warner's case is that he has a right as a journalist to protect the confidentiality of his sources.

It is the first time the particular provisions of the Financial Services Act have been invoked against a journalist.

The inspectors told the court they believed Mr Warner might have received information from one or more members of the first ring.

Mr Warner was not suspected of being a member of the ring or of profiting from its dealings. But he was one of a very small number of available witnesses and the only witness in relation to matters on which the inspectors had questioned him.

Even if his answers did not show any connection between his information and the first ring, his evidence would still be crucial - perhaps even more so because it would then support other evidence that more than one Crown servant had disseminated information and that a second ring existed.

"It is, in our view," the inspectors' evidence continued, "inevitable that criminal activity relating to insider dealing will flourish if those carrying out such activities are effectively assured of anonymity and comforted by the fact that inquiries such as ours can be impeded in this all-important area."

"In particular, we consider the evidence relating to the very scale of the activities, and the number of persons involved, to be indicative of the attractions of insider dealing, and it is inevitable that those concerned will continue these activities unless checked by being identified, prosecuted and, if found guilty, punished."

The inspectors said that in November 1985 and October 1986, Mr Warner had written stories about the Scottish and Newcastle bid for Matthew Brown, and about the bid by Strong & Fisher for Garzar Booth.

Mr Andrew Whittam Smith, the editor of the Independent, said in evidence that it was the newspaper's policy that Mr Warner should not disclose his sources.

US takeover case proposed, Page 4

Chad a 'disaster' for Gadaffi

BY PETER BLACKBURN IN ABIDJAN

THE WITHDRAWAL of Libyan troops from Faya Largeau, the last major Libyan military base in Northern Chad, signals the effective defeat of the Libyans and leaves President Hissene Habre virtually undisputed master of a reunified country, with the prospect of peace for the first time in more than 20 years.

It is a humiliating military disaster for Libyan leader Colonel Muammar Gaddafi as well as a setback to his plans to create an Islamic Saharan empire from Mauritania to Sudan.

Faya Largeau, a strategically located oasis town commanding access to the south, has been occupied by the Libyans since August 1983. It is also of symbolic importance being the birthplace of President Habre.

Some 3,000 Libyan troops began to retreat early on Wednesday after blowing up fuel and ammunition dumps, according to French sources.

Libyan troops withdrew from Faya only two days after suffering a crushing defeat at Ouadi Doum, their main air base in Northern Chad, 190 miles to the north-east.

The loss of Ouadi Doum meant that Faya, on an exposed plain between the Tibesti and Ennedi mountains, was deprived of vital air cover as well as food and military supplies and was in danger of being encircled.

Ouadi Doum fell after a fierce two hour battle in which more than 1,200 Libyan soldiers were killed and possibly 450 taken prisoner, according to the Chadian military high command.

A large amount of military equipment, including 13 aircraft, some 50 tanks and over 100 light armoured vehicles was captured.

The sudden collapse of the well protected air base is further evidence of the poor morale of the heavily armed Libyan troops, according to military observers.

Late last year Colonel Gaddafi launched an offensive in the Tibesti mountains after former rebel leader Mr Goukouni Oueddei rallied to him.

Continued on Page 18

Moscow allows building group to collapse

By Patrick Cockburn in Moscow

THE SOVIET Government has for the first time allowed a construction company with a workforce of 2,800 in Leningrad to go bankrupt according to the state newspaper *Pravda*.

Willingness to let unprofitable and inefficient enterprises go under forms part of the new economic reforms introduced by Mr Mikhail Gorbachev, the Soviet leader. "Even older people cannot remember bankruptcies occurring in the USSR," said *Pravda*.

The 2,000 workers who lost their jobs have all been re-employed by other organisations without losing the right to sickness benefits and a pension.

At the time the Leningrad Building Association, controlled by the city council, decided to disband the enterprise, it had fallen behind schedule on many construction sites, overrun cost limits and failed to ensure proper work quality.

The poor quality of construction, slow completion and the assets tied up in uncompleted projects have been heavily criticised over the past year.

The newspaper said that the enterprise, "failing to change its conditions of cost accounting and self-financing, was operating at a loss." The assets of the bankrupt company have been distributed to other construction organisations.

Under the new draft law on state enterprises which is now being discussed in parliament, organisations can be liquidated for the first time. In the past Soviet enterprises have complained that profitable enterprises draw little benefit from their success because their profits are used to subsidise unprofitable enterprises.

Nevertheless the Government has continued to stress that economic reforms are only starting to be introduced, and it will be three or four years before they produce real benefits.

Dr Leonid Abalkin, head of the Economics Institute in Moscow and one of the most influential reform economists, says that a special meeting of the Communist Party's ruling Central Committee in June will be crucial in putting together a package of economic reforms.

Recent articles in the official press have suggested that many Soviet workers are troubled by new measures designed to raise economic efficiency.

Soviet trade outlook, Page 3

Soviets say US backtracked on arms pledge

BY WILLIAM DULLFORCE IN GENEVA

THE Soviet Union yesterday accused the US of "backtracking" on its commitment to an accord on intermediate nuclear forces (INF) in Europe as negotiations in Geneva ended their INF talks.

The major sticking point appeared to be whether to link in the issue of short-range nuclear forces, and both sides will consider this element before further talks next month.

Mr Viktor Karpov, head of the Soviet Foreign Ministry's disarmament department, said in Moscow that the US arms control delegation in Geneva had long accepted that shorter-range nuclear missiles would be dealt with after an INF agreement had been struck. However, the Nato allies dispute the detail of this interpretation.

The recent emergence of the shorter-range nuclear missile problem has muddied the waters considerably and chilled prospects for the first Washington-Moscow nuclear disarmament agreement. The Soviet Union currently has a six-to-one advantage over Nato in shorter-range nuclear forces.

US and Soviet disarmament officials yesterday offered differing views of the short-range missile issue. Mr Maynard Gitman, the US negotiator in Geneva, said Washington was sticking to its position that "equal global restrictions" on the shorter-range systems had to be "an integral part" of an INF treaty.

In Moscow, Mr Karpov said that on March 4 the US had proposed in Geneva that negotiations on shorter-range weapons would be subject to talks after an INF deal had been reached. "So it is not the Soviet Union but the US which is backtracking," he said.

Foreign Office officials in London said it had always been the US negotiating position, based on a Nato brief, that an INF agreement would provide for a freeze on Soviet deployment of shorter-range forces while allowing the US to achieve parity with those forces if it wished, and providing for a commitment to follow-on negotiations for overall reductions in shorter-range weapons.

Negotiations over shorter-range nuclear forces would follow an agreement on INF, UK officials said. These follow-up negotiations would cover systems with a range of from 150 km and 1800 km although sub-categories of these systems could be negotiated separately, they added.

INF systems - triple-warhead SS-20s, and SS-4s on the Soviet side, and US Pershing 2s and cruise missiles on the US side - have ranges of 1,000 km and 3,000 km and were the subject of President Reagan's original "zero option" proposal.

Under an agreement reached in principle by President Reagan and Mr Mikhail Gorbachev in Reykjavik last October, all these weapons would be removed from Europe.

Editorial comment, Page 16

Banks seek fairer Mexico rescheduling

BY STEPHEN FIDLER IN LONDON

MEXICO'S six main British bank lenders have declared that they will not join a new \$7.7bn (£4.8bn) rescheduling loan for Mexico unless there is an equal commitment to the package from other bank lenders, particularly those in the US.

The decision, relayed to Citicorp, the US bank, which headed the steering committee of Mexico's major creditors last week, is designed to put pressure on other lenders to contribute what the UK banks see as a fairer share of the loan.

The decision was made jointly by the banks, Lloyds, which is on the steering committee, Barclays, National Westminster, Standard Chartered, Midland and the Royal Bank of Scotland. The decision was relayed in separate telexes.

The three-week process of signing the Mexican deal started last Friday, after agreement between Mexico and its main creditor banks. The signing process involves most of the 400 bank lenders.

The complex agreement for the Mexican debt rescheduling provides for international banks to contribute in new funds 12.9 per cent of their exposure to Mexico in August 1982, when Mexico first declared its inability to meet foreign loan commitments. For all the US banks, this is thought to total about \$3.3bn.

However, US banks have so far committed substantially less than this, not only because small banks do not want to increase their exposure to Mexico, but because many larger regional banks have scaled down their commitment, because they have reduced their exposure since 1982.

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GROWING IN THE SHADOW OF A GIANT

Governor Rafael Colon wants to give Puerto Rico an identity distinct from the US, its benefactor. But the economy comes first. Survey, section III

Nuclear power: Argentina moves into the market

Israel and South Africa: US pressure divides the two

Technology: VW questions Japan's technology drive

Editorial comment: Mrs Thatcher in Moscow; management of British science

Lombard: why the Soviet mould is breaking up

Lex: Lucas Industries; BP/Standard Oil; Smith & Nephew

Gold shares: why paper appreciates faster than metal

EUROPEAN NEWS

GREECE WARNS IT WILL PROTECT 'SOVEREIGN RIGHTS'

Turkey sends oil search ship into Aegean

BY DAVID BARCHARD IN ANKARA AND ANDRIANA IERODIAKONOU IN ATHENS

TENSIONS BETWEEN Turkey and Greece reached new heights yesterday when Ankara decided to send an oil exploration vessel to the Aegean Sea where the two countries have conflicting claims over the continental shelf.

The dispatch of the Sismik-1 represents a serious political risk. In 1976, Greece and Turkey came close to war when the same vessel prospected in waters which Greece regarded as its exclusive sphere, while Turkey claimed they were open sea.

Greece and Turkey are locked in a complex web of disputes over sea and air space rights in the Aegean which are the legacy of the 1974 Cyprus crisis, over which the two NATO members nearly came to war. At that time, Turkey invaded and occupied part of Cyprus, following a coup staged on the island by the Greek military junta.

Athens yesterday responded strongly to Ankara's decision warning that it "will take all necessary measures to ensure its sovereign rights" in the region.

At the same time the Greek Government reiterated a proposal for a joint referral of the dispute with Turkey on continental shelf rights in the Aegean to the International Court of Justice at The Hague, "on the basis of international law, both conventional and customary." Turkey has in the past rejected similar proposals by Greece and wants the dispute settled on the basis of "equity".

In Ankara yesterday, Mr Hasan Gunel, the Turkish Government spokesman, said the Government had sent the Sismik-1 to sea "to prevent any

fait accompli by Greece and to protect the rights and interests of Turkey in the Aegean Sea."

He declined to say where it would sail, how long it would be at sea, or whether it would be protected by a naval escort. It can be assumed, however, that Turkey would not stand by if there were any interference in the work of the Sismik-1.

But in Athens, a government spokesman said: "If any seismic research is carried out in areas where under conventional and customary law the continental shelf belongs to Greece, the Greek Government will take

all necessary measures to ensure its sovereign rights."

He added that Turkey's ambassador to Athens, Mr Nazm Akman, would be summoned to the Foreign Ministry during the day, and asked to relay Athens' proposal for a recourse to the International Court or the continental shelf disputes.

The Greek permanent representative at the United Nations has also been instructed to inform the Secretary General and the chairman of the Security Council that Greece has repeatedly proposed taking the matter to the Court.

EEC to sell Moscow 181,000 tonnes of butter mountain

BY QUENTIN PEEL IN BRUSSELS

A HUGE sale of EEC butter to the Soviet Union—181,000 tonnes at a subsidy of more than £2,000 per tonne—was approved yesterday in Brussels as part of the Community's frantic effort to offload its unwanted butter mountain.

The actual price of the butter paid by at least five traders is Ecu 211 (£147) per tonne, compared with the original purchase price of Ecu 312 (£212) per tonne, making a total cost for subsidising the sale of more than Ecu 380m (£271m). It is the largest amount ever approved at one time.

All the butter is said to be more than 18 months old, but European Commission officials insist that it is still edible, and can be sold to consumers in the Soviet Union.

The sale seems certain to arouse further public fury at the accumulation of otherwise unsaleable surplus food stocks, compounded by the fact that the Soviet Union is a politically unpopular destination to benefit from EEC subsidies.

It brings to more than 280,000 tonnes the quantity of butter in public intervention stores approved for sale to the Soviet Union this year. Earlier sales of 35,000 tonnes and 65,000 tonnes were approved in February, at the slightly higher price of Ecu 225 per tonne.

The present sale was approved by agriculture officials from the 12 member states in

the dairy management committee, and has to be sanctioned by the full European Commission, although that is normally a formality.

The great bulk of the butter will come from intervention stores in the Netherlands and West Germany—some 80 per cent—with the balance from France, Belgium and Denmark. Commission officials said. It means that the total stocks of the EEC will be reduced to just over 1m tonnes, from the present level of 1.53m tonnes, and that rather more than half the Commission target of selling 400,000 tonnes in the course of the year has been accomplished.

The financing of the scheme is only possible because of the recent agreement by member states—strongly opposed by Spain and Portugal—in effect to lend the money to the EEC, for repayment between 1989 and 1992. They approved a financing package up to a maximum Ecu 250m, to offset the loss of interest on the loan but only repay the member states in the future, thus getting round the fact that budget finance currently available is already exhausted.

That deal has been criticised by the European Court of Auditors as illegal, because it amounts to a loan by the member states, and prevents the Community from balancing its budget every year.

Hoechst loses first round in battle with Brussels

BY OUR BRUSSELS CORRESPONDENT

HOECHST, the West German chemicals multinational which is refusing to allow EEC competition investigators to search its offices, yesterday lost a first round in its legal battle against the European Commission.

The president of the European Court of Justice in Luxembourg refused to grant an injunction to prevent the Commission from launching a search of Hoechst's offices in Frankfurt, which would suspend a search of 1,000 documents per day imposed on the company.

He rejected the argument by the Frankfurt-based chemicals group that the Commission's action was blatantly illegal, and that it was facing serious measures under the law.

The ruling does not affect the main action by Hoechst against the Commission, nor the Commission's own counter action against the West German Government, for failing to give it the necessary legal support.

The case amounts to the most serious recent challenge to the Commission's carte-blanche powers to search and seize documents in suspected companies.

Hoechst was one of eight major EEC chemical companies which were the targets of dawn raids by investigators in January, in the course of a Commission inquiry into suspected illicit price fixing for both PVC and polyethylene products.

The company refused to allow the investigators access to its offices, although they were accompanied by officials from a West German Federal Cartel Office. It succeeded in winning a provisional injunction from a Frankfurt administrative court on the grounds that the EEC inspectors should have had a judicial warrant.

The European Court's decision yesterday, however, suggests that the Commission did comply with the formal requirements of EEC competition regulations in launching the raid, and did not break any fundamental principles.

The president also concluded that the financial damage likely to be suffered by Hoechst pending settlement in the main case would be minimal, considering its size and turnover.

French unemployment up to 11% in February

BY OUR PARIS STAFF

FRANCE'S unemployment rate climbed to 11 per cent last month, and the Government sees little hope of reversing the trend this year. The number of unemployed people rose in February to 2,650, an increase of 42,000 or 1.6 per cent, after seasonal adjustments, the Social Affairs Ministry announced.

The unadjusted number of unemployed at the end of the month stood at 2,7m, down 1 per cent from January but up 6.5 per cent from a year earlier.

Mr Jacques Chirac, the Prime Minister, said in a television interview on Tuesday night that more jobs were being lost than were being created, but that the unemployment rate would continue to rise as new

generations came on to the jobs market.

"We will not be able to stop an increase in the number of unemployed this year, either in France or in any other European or industrialised country," Mr Chirac said.

However, Unedec, the French state unemployment insurance organisation, said yesterday that the level of private sector employment had in fact fallen by an estimated 0.4 per cent in 1986.

Mr Chirac emphasised the Government's measures to improve training for young job-seekers and to help those who lose their jobs make the transfer into new forms of employment.

Threat to block EEC research heads meeting

BY QUENTIN PEEL IN BRUSSELS

MR GUY Verhofstadt, the Belgian Deputy Prime Minister and current President of the EEC Research Ministers, yesterday insisted that he would not call any further meetings if the UK and West Germany continue to block agreement on a five-year Community research programme.

"If we have no decision, we will have no framework programme, no specific programmes, and a complete void in European technological research," he told members of the European Parliament.

The positions of both London and Bonn, which refused to go along with the other 10 member states in approving a Ecu 6.45bn (£7.1bn) joint research programme, were strongly attacked in the Parliament's research committee.

Mr Michel Poniatowski, the committee chairman and former French Interior Minister, accused the UK Government in particular of "vetoing the future" of the other EEC member states.

"England can veto for herself. She cannot veto for the others," he said.

The British position that Ecu 4.2bn was the maximum amount it could approve for the total spending was completely unacceptable, he added.

The MEPs have urged the European Commission to withdraw the entire programme—putting in doubt the future of joint research projects such as Esprit, into information technology, and Rase, into advanced telecommunications if adequate funding is not agreed by the research ministers.

Mr Verhofstadt has told London and Bonn he wants an answer to his "final compromise" figure by April 3. He said the figure was the "very minimum".

"It is not possible to get below without making the programme meaningless. But also it seems impossible to move upwards," he said.

Daimler leads bigger Europe truck market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

DAIMLER-BENZ, the Mercedes group of West Germany, retained a clear lead in the Western European heavy truck market in 1986 at a time when total sales reached the best level for six years.

At the same time West Germany overtook the UK as Western Europe's biggest heavy truck market.

According to an analysis by the Automotive Industry Data (AID) Newsletter, West European sales of trucks over 3.5 tonnes gross weight last year were 5.2 per cent ahead of those for 1985 at 246,000.

In spite of a minor loss in share, from 26.9 per cent to 26.4 per cent, Daimler-Benz continued to dominate the market. A major advance in the UK was mainly responsible for the company's improvement, from 25.7 per cent in 1984.

AID points out that the new group formed from the merger of Daimler-Benz and Volvo of Sweden, which last year showed the biggest improvement in volume, up nearly 22 per cent to 19,102, and European share, up from 6.71 per cent to 7.76 per cent.

EUROPEAN TRUCK MARKET SHARE BY MANUFACTURER

(Excl. Buses, includes Artic)

Manufacturer	Year 1986	% share	Year 1985	% share	% change
Daimler-Benz	64,918	26.39	62,967	26.93	3.10
Iveco-Ford	44,442	18.08	42,090	17.14	-4.2
Scania-RVI	25,772	10.56	24,612	10.36	7.18
Volvo	23,138	9.40	20,184	8.43	14.62
Daf-Leyland	22,117	8.99	19,945	8.53	10.89
VW-Man	19,102	7.76	15,491	6.71	21.74
Scania	16,233	6.61	15,394	6.39	5.58
GM-Bedford	5,256	2.14	4,277	2.48	-16.37
Others	24,835	10.09	22,046	9.43	12.65
Total (14 markets)	246,033	100.00	233,828	100.00	5.32

Source: AID

Europe-wide share almost on a par with money-spinning Volvo and well ahead of Volkswagen-MAN and Scania.

The evidence suggests that Daimler-Benz can continue to show an improved performance, suggests AID. But it is doubtful whether it can displace Volvo or Renault Vehicules Industriels (RVI) of France, even though the new company has a product

range which compares favourably with that of Daimler-Benz and Iveco-Ford, the group controlled by Fiat of Italy.

Daf-Leyland is also under pressure from another West German organisation, VW-MAN, which last year showed the biggest improvement in volume, up nearly 22 per cent to 19,102, and European share, up from 6.71 per cent to 7.76 per cent.

The merger of Iveco and Ford's operations in the UK last year was "promising at its creation" but AID raises some doubts about the new organisation's chances of standing up to increasing pressures at the light end of the sector from the "ascending Daimler-Benz and the revitalised Daf-Leyland conglomerate."

AID points out that last year's recovery in total European heavy truck sales was helped by boom conditions in Norway, Spain, the Netherlands and France, which saw the biggest volume increase as registrations rose 13.79 per cent to 40,294.

However, there was only a disappointing 3.67 per cent improvement to 56,660 registrations, in West Germany, and UK sales slipped 3.04 per cent to 54,138. Another major market, Italy, also suffered a fall, of 2.47 per cent to 22,111.

"Automotive Industry Data Newsletter" from 34 St John Street, Lichfield, Staffs WS13 6PB.

Double blow in Bouygues TV bid

By Paul Betts in Paris

BOUYGUES, the giant French construction group, has suffered a double setback this week in its efforts to gain control of TF1, the leading French state television network soon to be privatised.

The communications commission ONOL has turned down a formal complaint by Bouygues, claiming that the rival bid by Hachette, France's largest publishing group, should be dismissed because it had not complied with the bidding rules.

However, as was disclosed yesterday, that Bouygues itself is under investigation from the securities and exchange commission COG over alleged irregularities in Bouygues' aborted takeover bid for Spie-Batignolles, a rival construction and civil engineering concern controlled by the French Schneider industrial conglomerate.

The investigations to be published next month are expected to allege that Bouygues failed to make timely disclosures of acquisitions of large blocks of Spie-Batignolles shares. The COG also said yesterday that it would be looking for evidence on the share dealings to the judicial authorities.

Bouygues announced last year that it had acquired a 10.4 per cent stake in Spie and then disclosed a few months later in November that it had increased its shareholding to 33.9 per cent giving it minority veto blocking rights.

It later sold its stake after it became clear it had failed to negotiate a close tie-up with Spie by first gaining a large shareholding. Spie's partner Schneider had from the beginning rejected the idea of a merger with Bouygues, lost FF 150m (£15.5m) as a result of the Bouygues move.

The Bouygues complaint to the communications commission comes as the heated battle for control of the state television network nears its climax. Next week both Bouygues and Hachette will appear before the CNCL in public hearings which will be shown live on television.

The Government is expected to decide who will pay FF 31m for a 50 per cent controlling stake in TF1 soon afterwards.

In its formal complaint to the commission, Bouygues has argued that Hachette failed to file its proposals with the CNCL by the official deadline. It also complained that Hachette's consortium included Banque Nationale de Paris (BNP) which is also acting as the government's adviser on the privatisation.

Although Hachette has now replaced BNP with the Credit Agricole, Bouygues claims a rival could have benefited from unfair inside information.

Vehicle test track plans run off the road

BY ANDREW FISHER IN FRANKFURT

IT WAS another setback for a company whose carefully nurtured image has been jolted quite a few times in recent months.

What made Daimler-Benz win this week was a decision by the West German Supreme Court that will force it to look again for a site on which to build a new test track.

It might seem a simple matter for West Germany's largest industrial company to find somewhere to send its new luxury models on sizzling test drives. But the eight judges in Karlsruhe thought otherwise. They ruled that the remaining farmland needed to complete the proposed test site at Boxberg in the south could not be purchased from the local farmers by Daimler from the local farmers who still refused to sell up.

Such a move, the judges said, could only be made by the state and not for a private industrial project. They did, though, say

that it was not against the constitution; the law could be changed to permit the controversial Boxberg project.

But that could take years. The Boxberg affair has already dragged on for nearly 10 years, with Daimler previously winning at every legal stage. Now, the company says, it will have to look again, maybe even abroad.

For Daimler, it means that around DM 50m (£17m) already spent on Boxberg—located in a less prosperous part of the state of Baden-Wuerttemberg, where Daimler also has its Stuttgart headquarters—is now definitely down the drain. Its total investment in the 10 km long, eight lane wide, track would have been up to DM 800m, with around 1,000 jobs created in and outside the group.

The 15 farmers, backed by environmentalists, were overjoyed, their ruddy, weather-beaten faces overflowing with emotion as the court scene was

shown to millions on the Tuesday evening TV news, where Boxberg had top slot.

Daimler, which has interests in electronics, engines, and aerospace, will hardly suffer too much from the decision, which it received with disappointment. It still needed 200 hectares of the 600 hectare area to build the track, since its present one in Stuttgart is too small and old. At present, it tests cars in Italy, France, and in West Germany on public roads and at the Hockenheim race circuit.

The group's self-esteem, somewhat dented by problems last year over quality in some models and more recent evidence of boardroom friction, will also presumably recover in time.

However, Daimler saw the issue as having a wider relevance. Against a loose coalition of farmers, environmentalists, members of the ecology-minded Greens, and left-wingers, it

wanted to prove a point, namely that compulsory purchase could be used to smooth the way for projects long blocked by a local minority.

It has still not given up totally on Boxberg, and may hold further talks with the objectors who had all been offered other land. Daimler also hopes for continued political leverage out of Stuttgart, the capital of the state of Baden-Wuerttemberg.

Even if it had won, however, the publicity might have been awkward. Later this year, it could receive another black eye. The EEC is due to decide whether the state's DM 140m or so of infrastructure support for Daimler's planned new car factory at Rastatt, near the Rhine in eastern Baden-Wuerttemberg, falls foul of subsidy rules.

Environmentalists are keen that Daimler should lose in Brussels, too.

Extradition law pledge by Dublin

By Hugh Curney in Dublin

IRELAND's new Fianna Fail Government said yesterday it would examine extradition legislation prepared by its predecessor to decide if changes are needed before it is put into effect. The issue, linked to the Anglo-Irish Agreement, is being keenly watched by Britain.

In opposition, Fianna Fail criticised the legislation, intended to ease extradition of terrorist suspects to Northern Ireland and Britain, as too loose.

The party said it would amend the laws to include a requirement for requesting authorities to make a prima facie case to support each extradition application—a provision not previously included.

Pressed in parliament to confirm this stance, Mr Gerry Collins, Justice Minister, refused to specify Fianna Fail's intentions. He said only that he would study the legislation, which is not due to take effect until December.

"If the Government decides any changes are necessary, they will be brought in."

The previous Government, under Dr Garret FitzGerald, made changes in the extradition laws to rule out terrorist suspects claiming a political defence. This would allow Irish accession to the European Convention on the Suppression of Terrorism, as promised at the signing of the Anglo-Irish agreement.

It was seen by Britain as an important security element in the Anglo-Irish package by restricting the ability of Irish Republican Army gunmen to take refuge in the republic. Any move that hindered the proposed new extradition processes would certainly upset the British side.

The Bank of Ireland, one of the republic's two biggest retail banks, has announced cost-cutting staff restructuring plans which include up to 700 voluntary redundancies.

Soviet appeal on role of Stalin

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union needs to examine the role of Stalin and Khrushchev in its history objectively and not avoid difficult and sensitive episodes, a senior Soviet historian has said.

"I think it is time to put the study of a number of problems linked to the Stalin personality cult on a proper basis," Professor Yuri Afanasyev, the rector of the state historical archives institute, said in a study of the newspaper Soviet Culture.

"We do not have one research paper on this major question. Meanwhile, there are hundreds and thousands of publications on this subject by non-Marxist

historians. We, however, still continue to ignore it."

The interview is the first time that a senior Soviet historian has called for a wholesale re-examination of the history of the Soviet Communist party.

Prof Afanasyev said that "understanding the two key periods of Soviet history: 1917-29—that is under Lenin—and after Lenin—and 1956-65—that is under Stalin, the 20th party congress (where Khrushchev denounced Stalin) and attempted reforms—is especially vital today in the light of the tasks facing society."

While not rehabilitating Khrushchev as yet, the interview follows an article by Georgy Smirnov wrote in Pravda earlier this month which firmly dated the start of political mistakes by the leadership to the October 1964 meeting of the party which ratified the end of Khrushchev's rule.

Dr Smirnov wrote that after this meeting "there was an inclination towards stable, verified and above all centralised forms of management, a fear of questions, a reluctance to change the existing state of affairs."

Balladur pledges rapid move towards further liberalisation

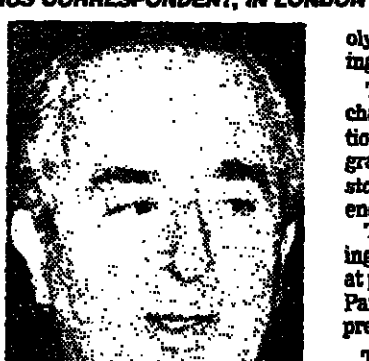
BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

MR EDOUARD Balladur, the French Finance Minister, yesterday pledged a further rapid liberalisation of France's money and equity markets as part of a strategy to make Paris the principal financial centre in continental Europe.

Speaking in London at a conference organised by the Economist magazine, Mr Balladur said that the trend towards freer capital markets, which began last year with the dismantling of exchange controls, was "irreversible."

The wide-ranging reforms already introduced would soon be complemented by a number of other measures. These would include the introduction of an options market in shares, the start of futures trading in European currency units (ECUs), and the modernisation and liberalisation of France's life assurance companies.

The French Finance Minister, who met yesterday with British Prime Minister Mrs Margaret Thatcher, and Mr Nigel Lawson, the UK Chancellor, also outlined the Paris Government's plans for a



Mr Edouard Balladur

radical reform of the country's stock exchanges.

He said that the financial liberalisation strategy rested on two distinct planks: the integration of the traditionally compartmentalised markets in Paris and the introduction of a range of new financial instruments; and structural reforms to introduce greater competition in the banking and insurance sectors and to end the 180-year monopoly

of stockbrokers in share trading.

The overhaul of the stock exchanges, which follows deregulation in New York and London, will gradually allow banks to buy into stock-broking firms ahead of the ending of the monopoly in 1992.

That in turn would allow the leading overseas financial institutions, at present poorly represented in the Paris markets, to establish a strong presence.

The process will be accompanied by an acceleration of the government's privatisation programme, with five major state-controlled groups, worth FF 40bn, to be sold off this year alone.

As a result of the privatisation of Paribas and Saint-Gobain the number of individual shareholders had already risen from 2.4m to 4m. Mr Balladur said that wider share ownership would be further strengthened by a new law to allow more flexibility in employee share options schemes and to provide fiscal incentives for employee shareholders.

Vatican's financial crisis worsens

By Alan Friedman in Rome

THE VATICAN is heading for a record \$62m deficit this year, with the church's cash crisis showing signs of worsening. This was the grim prediction which emerged yesterday from the meeting of eleven of the 24 Roman Catholic cardinals who are responsible for overseeing the Vatican's finances.

They have been meeting at the Holy See this week to consider ways of solving the problem, which according to preliminary figures released yesterday saw a deficit of nearly \$61m last year.

The cardinals concluded yesterday that the Vatican's earnings were "radically insufficient" and did not cover even half of expected party expenses. The session after numerous spending cuts in recent years.

According to reports here, the income derived from "St Peter's Pence" contributions last year amounted to \$25m, less than expected partly because of a general fall in donations and partly because of the weakness of the US currency against the Italian Lira.

Under the direction of Cardinal Agostino Casaroli, the Vatican's Secretary of State, the cardinals are understood to have drawn up various possible solutions to the financial crisis, but these were not disclosed yesterday.

The meeting comes at a time when the Vatican is facing a week that is a request for the extradition of Archbishop Paul Marcinkus, chairman of the Institute for the Opere di Religione (IOR) or Vatican Bank, which was founded by Italy's Ministry of Justice.

Mr Marcinkus, along with two other top Vatican bank officials, is being sought by Italian police on charges of having been accessories to the fraudulent bankruptcies which resulted in the collapse of Banco Ambrosiano in 1982.

The archbishop has refused to respond to the arrest warrant issued last month by Milan magistrates and remains a fugitive from Italian law.

He can only be arrested if he sets foot on Italian territory. The IOR's accounts are separate from the rest of the church.

Ironically enough, the 65-year-old archbishop is believed to have presented the cardinals this week with just about the only profit inside the church, a Lira (\$4.5m) surplus on the Vatican City's basic stores business (foods, tobacco, clothing, postal services, petrol and insurance) for which he is responsible.

Poland scales down food price rises

POLISH FOOD prices are expected to rise next week by 10 per cent, the Government originally planned after opposition from the country's new trade unions, according to a union statement. At the same time Gen Wojciech Jaruzelski, the party leader, has promised a reorganisation of the government and "radical" progress with economic reform.

The union issued its statement yesterday after meeting government officials when it revealed that the average price of food in Poland was 3.5 per cent rather than 15 per cent.

The rises are viewed with trepidation by the population at large and the new unions, set up to replace Solidarity in 1982, are little likely to oppose them openly. If they wanted to retain any credibility.

Meanwhile, Gen Jaruzelski has told the country's reform commission which drew up the blueprint for economic change in 1981 that the original ideas would be introduced with greater vigour.

Economists concerned at the lack of progress in implementing it have pointed to opposition within the general bureaucracy which Gen Jaruzelski now wants to reorganise as a serious barrier to change.

FINANCIAL TIMES

Published by

Saudis scotch report of £1bn submarine deal with French

BY ANDREW GOWERS IN LONDON AND LAURA RAUM IN AMSTERDAM

PRINCE SULTAN, Saudi Defence Minister, has moved to scotch speculation that France has already won a £1bn contract to build submarines and support facilities following the entry of competitive bids from six European countries in a tender late last year.

In a statement published in the Saudi press yesterday, he said no decision had been made yet and the submarine project was still under study.

Observers in Europe believe there will not be a decision for another two months or so. The statement appeared as a top-level Saudi delegation continued talks in London on a range of economic issues, from prices to British "offset" investments in Saudi Arabia following the 25th deal under which Riyadh is buying 72 Tornados, jets, trainer aircraft and other equipment from London.

Britain's Vickers Shipbuilding and Engineering is one of the companies hoping to sell the Saudis about eight submarines, bases and training facilities. It is offering its new type 2600 diesel-electric submarine.

The Netherlands is also preparing this week to step up its efforts to secure the contract for the Rotterdam Dockyard Company.

The Dutch Government is sending Mr Emil Van Lempe,

US seeks bids for rapid-fire defence gun

By David Buchan, Defence Correspondent

THE US has asked several European manufacturers to submit bids to provide it with a rapid-fire six defence gun, with a contract worth up to \$3bn (£2.1bn) to be announced in November.

The contract competition, which involves mainly European companies acting with or without US partners, stems from one of the biggest US defence project fiascos in recent years.

In August 1985, Mr Caspar Weinberger, US Defence Secretary, cancelled the Divad gun project, on the grounds that even after seven years of development by Ford Aerospace at a cost of \$1.5bn, it still would not be effective against modern Soviet helicopters.

The department decided against launching an entirely new research programme which only a US prime contractor would have been well placed to carry out.

The expected contenders for the US gun contract are British Aerospace with its Rapier system, the Franco-German consortium, the Euro-missile with its Roland weapon, Thomson-CSF of France and LTV of the US. The Tornado deal also figured in talks between Mr Hisham Nazer, Saudi Oil Minister, and Mr Peter Walker, the British Energy Secretary.

William Dullforce analyses the latest Gatt assessment of trade trends

Poor performance for manufactures

TRADE in manufactured goods turned in one of its poorest performances in the past three decades in 1986, the year when, for the first time in history, the dollar value of world merchandise trade passed \$2,000bn (£1,400bn).

Leaving aside the recession years of 1958, 1975 and 1982, the 3 per cent increase in the volume of trade in manufactures was the lowest since the 1950s, the Secretariat of the General Agreement on Tariffs and Trade reports today in its preliminary assessment of trade developments in 1986.

Factors contributing to this weak result were slower economic growth in the industrial countries and lower demand from many countries whose appetite for manufactures was restricted by their own inability to generate earnings from exports of primary products.

West European and Japanese exports of manufactures were dampened by the appreciation of their currencies, while exports of manufactures from the US and other countries have only recently started to respond to the depreciation of their currencies.

Trade restrictions on textiles, clothing, steel, automobiles and consumer electronics acted as a drag on trade in manufactures but were not the key element in explaining the sharp slowdown, Gatt says.

While trade in farm products

continued the slow growth pattern of the 1980s with a mere 1 per cent increase last year, trade in mining products, which includes oil, shot ahead by 7 per cent in volume.

At the heart of this increase was a 9 per cent surge in the volume of petroleum trade estimated by the plunge in the crude oil prices from some \$30 a barrel in November, 1985 to a temporary low of around \$10 in mid-1986.

The 10 per cent gain in the

further decline in the share of developing countries in the value of world trade, to 20 per cent on the import side and to 19 per cent in exports.

In 1980, after the second oil price shock, developing countries' share of imports was 24 per cent and of exports 28 per cent.

The combined trade surplus of the 16 indebted countries which Gatt has been following since the debt crisis erupted in 1982 was more than halved,

developing countries earned more foreign exchange selling manufactures than by selling either fuels or other non-primary products. Gatt believes, however, that the six-year downward trend in prices for non-fuel primary products may have bottomed out in 1986.

Four possible explanations for the resistance of the large current account imbalances in the US, West Germany and Japan to the effects of exchange rate realignments, are examined in the Gatt report.

A lowering of prices by exporters in countries with appreciating currencies, taking profit cuts to protect market shares, does not in Gatt's view explain why the imbalances actually increased last year.

It also finds that the competitiveness of US producers has improved markedly, contrary to suggestions that the decline in the dollar's nominal value does not reflect the real situation.

Finally, Gatt plumps for the argument that the imbalances have not declined because the exchange rate realignments have not been supported by changes in macroeconomic policies.

In 1987, the Gatt economists foresee a 2.5 per cent growth in the volume of world trade compared with the 3.5 per cent recorded in 1986.

That was considerably below the 4.5 per cent increase they forecast at this time last year.

GE engine for new UK-Italian helicopter

By Michael Donne, Aerospace Correspondent

THE Anglo-Italian helicopter manufacturing consortium, EH Industries, which is building the new military and civil EH-101 helicopter, is to use General Electric's CT7-6 engine for the initial versions of the aircraft.

The first EH-101 is due to roll out at the Westland Helicopters factory at Yeovil early next month.

It is designed to replace ageing Sea King anti-submarine warfare helicopters, but also to be used in a wide variety of military missions, with a civil transport version also planned.

The CT7-6 engine is a joint venture between GE, Alfa Romeo and Fiat Aviazione. Eventually, it is still hoped that the new UK-French (Rolls-Royce-Turbomeca) RTM-322 engine will be used in the EH-101, instead of the GE engine.

A Canadian Airlines International, the new name for the airline created by the merger of Canadian Pacific Airlines and Pacific Western Airlines of Calgary, has ordered six Jetstream 31 twin turbo-prop aircraft from British Aerospace, worth about £20m (£25m), with options on a further six aircraft.

Finns buy Soviet oil for resale

BY PETER MONTAGNON IN LONDON AND OLLI VIRTANEN IN HELSINKI

THE SOVIET UNION has agreed to sell Finland 250,000 tonnes of crude oil for resale on world markets. This first consignment of extra oil is designed to help balance the clearing account for trade between the two countries.

Agreement on the sale was reached in talks between the two sides in Moscow last week and marks a tentative breakthrough because the Soviet Union agreed that the sale should take place at world market prices.

Soviet exports of up to 5m tonnes of crude oil and oil-related products for resale in world markets were outlined in this year's bilateral trade agreement between the two countries.

But until now they have not materialised because of Soviet attempts to charge more than the world market price.

Finland and the Soviet Union have a long-standing agreement that their trade should balance, with Finland buying mainly oil from the Soviet Union and selling capital goods, such as ice-breaking ships.

However, largely because of the fall in the oil price, Finland's surplus with the Soviet Union rose to some 500m last year and it now faces a severe cut in its exports to that country unless additional trade can be generated through extra sales of oil.

Finland values its trade agreement with Moscow because it consists of about 30 consignment hotels and will probably be called Dresden Hof. Construction should be completed by the end of 1988, as the authorities plan to open the hotel in February 1989 to commemorate 45 years since the destruction of Dresden.

Sara Webb reports from Stockholm: ABV, the Swedish construction group, has signed an agreement with the East German foreign trade organisation Linex-Bau-Export-Import to build a new hotel in Dresden.

The cash contract is worth about SKr 500m (£56m). ABV still has to decide whether to subcontract some of the work to other companies, possibly from East Germany or Poland.

The 350-room, six-storey hotel will belong to Interhotel, the East German chain which consists of about 30 tourist class hotels and will probably be called Dresden Hof. Construction should be completed by the end of 1988, as the authorities plan to open the hotel in February 1989 to commemorate 45 years since the destruction of Dresden.

SOVIET TRADE OUTLOOK

Moscow faces imports problem

BY WILLIAM DULLFORCE IN GENEVA

THE SOVIET Union may find it difficult this year to maintain even its depleted 1986 level of imports without increasing its foreign debt or gold sales. Soviet imports from the West fell by 17 per cent in volume in the first nine months of last year, following the plunge in prices commanded by its oil exports.

The prediction for 1987, contained in the latest report by the United Nations Economic Commission for Europe (ECE), assumes that the current oil price of about \$15 a barrel will be maintained and that the US dollar will not continue to depreciate. Should either fall further, Soviet difficulties in generating hard currency export earnings to pay for imports would be aggravated.

The ECE secretariat sees some scope for higher Soviet imports of engineering products but predicts that Moscow is almost certain to curb foodstuff imports in the wake of the good 1986 harvest.

The ECE is the only international body which puts together reports on eastern and western economies. Its prediction last year that East-West trade would slump badly after the collapse in world oil prices was only partly fulfilled.

At 17 per cent, the reduction in the volume of Soviet imports in the first nine months was smaller than anticipated. Imports by the six East European members of Comecon grew by 1 per cent in volume in that period but with a marked deceleration in the third quarter.

Last year's oil price changes and dollar depreciation resulted in a deterioration of 8 per cent in Eastern Europe's terms of trade with the West: the fall for the Soviet Union was 33 per cent.

A combination of two factors mitigated the impact of these changes. One was a substantial

recovery in the volume of Europe's exports in the first nine months with Soviet fuel exports, in particular, rebounding from their depressed 1986 level.

The second was the deterioration on their current accounts which most eastern countries allowed, although they started to apply the brakes in the second half. Eastern Europe's 1986 current account surplus of \$2bn moved into a deficit of almost the same amount in 1986.

Its combined net debt climbed to \$65bn from \$55bn in 1985, although a substantial part of this change is attributable to the dollar's depreciation.

restrain imports. As for the Soviet Union, even after the plunge in oil prices last year, fuels still accounted for about two-thirds of its export revenues and the ECE notes that the 1987 plan provides for only a small rise in production of oil products from 615m to 617m tonnes.

Moreover, the growth in natural gas exports in 1986 is unlikely to be repeated this year since only a marginal increase in gas consumption is expected in Western Europe.

The ECE report notes that the six East European states are aiming at a growth rate of 5.2 per cent a year in 1987-90, or two and a half times that

	Medium and Long Term Borrowings (\$m)	Net Convertible Currency Debt (\$bn) end-June, 1986
1985	1986	
Bulgaria	475	45
Czechoslovakia	122	429
East Germany	1,173	81
Hungary	1,578	1,315
Poland	—	117
Romania	150	29.5
Soviet Union	1,489	1,821
Comecon Banks	250	400
		21.8

The Soviet Union's trade deficit with the West widened sharply, promoting an increase in the Soviet net debt from \$18bn in 1985 to some \$24bn at the end of last year.

Changes in the terms of trade are expected to exercise much less influence on East-West trade this year. Eastern countries' import capacity, the ECE secretariat believes, will depend chiefly on their ability to increase the volume of hard currency exports and on attitudes towards export financing.

In published plans, East bloc countries foresee only a small expansion in exports to the West while in the ECE's view it is almost certain that some countries, seeking to improve their current accounts, will

achieved in 1981-85, while the 4.3 per cent rate envisaged in the Soviet Union is also above that obtained in the earlier period.

All seven countries are planning for a faster expansion in foreign trade than in domestic output. A greater share of investment is to go towards rebuilding and re-equipping existing plant, opening up the market for the renewal of machines and other equipment.

Success in these strategies, the ECE comments, depends heavily on the major changes in management and planning practices now recognised as necessary to bring about "resource-efficient" development.

EAST-WEST TRADE BY VALUE (in US dollars)
(percentage changes over same period of previous year)

	Western exports to			Western imports from		
	1984	1985	1986	1984	1985	1986
Soviet Union	-2	-2	-1	3	-12	-7
Eastern Europe	-5	7	21	10	-3	14

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OVERSEAS NEWS

Singh criticises Gandhi over 'personality cults'

BY JOHN ELLIOTT IN NEW DELHI

DIFFERENCES between Mr Rajiv Gandhi, the Prime Minister of India, and Mr Zail Singh, the president, were highlighted yesterday when an Indian magazine published thinly veiled criticisms about Mr Gandhi which it said had been made by the president.

At the end of a week during which Mr Gandhi has suffered significant regional election setbacks, Mr Singh is reported in the illustrated weekly of India to have criticised political personality cults. A lack of internal democracy in political parties, and those political leaders who do not allow people to speak their mind.

The report is based on conversations which Mr Prakash Nandy, the magazine editor, has had recently with the president. Last night the President's spokesman admitted Mr Singh had met Mr Nandy but insisted, according to Indian convention, that no interview had taken place.

The points mentioned are all in line with general criticisms made of Mr Gandhi who unsuccessfully fought the recent regional elections

on the basis of his own personal prestige, who has not held promised internal office-bearer elections in his Congress I Party, and has suspended critics from the party.

This report threatens to escalate a row between the two men which has been building up for the past two years during which Mr Gandhi has snubbed Mr Singh.

Recently Mr Singh rebutted claims made in the Indian parliament by Mr Gandhi that the president was being kept fully briefed on national and international affairs.

This political row has spilled over into a potential government scandal concerning the alleged hiring by the finance ministry of a US detective agency to investigate corruption among industrialists and, possibly, ministers.

This in turn has raised questions about the political future of Mr Vishwanath Pratap Singh, who Mr Gandhi abruptly moved from being Finance Minister to be Defence Minister two months ago. Mr Singh is one of the most respected and popular members of the cabinet.

Botha opens campaign in Afrikaner heartland

BY ANTHONY ROBINSON IN LICHTENBURG, WESTERN TRANSVAAL

CURBING the haemorrhage of right wing votes in the ruling National Party's Transvaal heartland is top priority for president P. W. Botha in the whites-only election campaign. To underline the point he chose Lichtenburg, this stronghold of the right-wing conservative party in the heart of drought-stricken western Transvaal, for his opening campaign speech as party leader.

For good measure he took Mr Louis Le Grange, the tough former Minister of Law and Order and speaker of the White House of Assembly, who enjoys a reputation as the most right wing member of the cabinet.

Lichtenburgers are the kind of people who want to be assured by their leaders that their tranquil world will not be threatened by rap-

id change. They are not seeking a new vision of the future, like the disgruntled intellectuals and Afrikaners who come from the big cities and the Cape.

Mr Botha wooed sceptical farmers with promises of further financial assistance before broadening the horizon to launch a fierce attack on western "selective morality" and America's "vengeful sanctions policies." Mrs Thatcher did not escape unscathed as the contrasted her tough line on international terrorism with Sir Geoffrey Howe's meeting with Mr Oliver Tambo, leader of the banned African National Congress.

Despite the peridy of the west the South African Government is not prepared to surrender to the communist-inspired "onslaught" he thundered, to polite rather than enthusiastic applause.

Syrians kill three gunmen in Beirut

Syrian soldiers killed three gunmen in West Beirut yesterday, and seven small bombs exploded in residential neighbourhoods of the capital's Syrian-policed Muslim sector, police said, AP reports from Beirut.

They said the blasts set a car ablaze and shattered windows, but caused no casualties.

Soldiers of the elite Syrian special forces erected dozens of checkpoints across West Beirut after the first five bombs went off around dawn.

Troops were observed frisking pedestrians and motorists, as firemen extinguished a blazing car. Two more bombs went off in mid-afternoon in garbage dumps.

The police spokesman said Syrian soldiers "opened up" at the gunmen before they were able to fire "at a Syrian checkpoint."

The blasts brought to 12 the number of bomb attacks in West Beirut since Syria deployed 7,500 soldiers and 100 tanks in the capital's Muslim sector on February 22.

Malaysia revival

Bank Negara, the Malaysian central bank, said yesterday the country's economy was reviving after two traumatic years of recession, and a real growth rate of between 1.5 per cent and 2 per cent was expected for this year. Wong Sulong writes from Kuala Lumpur. The economy registered a growth rate of 1 per cent for last year and minus 1 per cent for 1985.

Tunis cuts Iran links

Tunisia has broken diplomatic relations with Iran citing the "recruitment of Tunisians living abroad for subversive activities" and activities of the Iranian embassy in Tunis "incompatible with its diplomatic status," Francis Giles writes.

Afghanis kill 147

At least 147 people were killed and more than 285 injured in bombing raids by the Afghan air force on Pakistani border villages, a Foreign Ministry spokesman said yesterday. Mohamed Aftab reports from Islamabad. On Monday, 181 villagers were reported killed in air raids.

US pressure divides the two 'pariahs'

Andrew Whitley in Jerusalem reports on Israeli's cooler relations with S Africa

STANDING out among the non-descript, often tawdry, buildings lining Tel Aviv's sea front corniche is an impressive, black glass-walled edifice. Flying a strange, unidentifiable flag, it overlooks the British Embassy to its left.

There is rarely any sign of movement from the building, an indication perhaps that its occupants have time on their hands. Going closer, one learns from the brass plate that this is the trade mission of Bophuthatswana, the "independent" South African tribal homeland.

In contrast with the Begin era in the late 1970s, when a rush by Israelis to do business in the new homelands symbolised the burgeoning friendship with South Africa, the ostentatious legation where time hangs heavy is nowadays officially shunned.

The Foreign Ministry claims it is an embarrassment it can do nothing about—just as the ministry is repeatedly embarrassed by the visits senior government officials continue to make to South Africa—in defiance of instructions to maintain a low profile.

But then, Israel's policy towards the white minority regime has from the start been deeply ambivalent; juggling the

ethical approach to foreign affairs, the Jewish state feels it should display with a pragmatic realism borne out of the need for solidarity with its fellow international "pariah."

Goaded into action by an impending report to Congress on the arms links US allies maintain with Pretoria, last week Israel followed the rest of the Western world and announced its own sanctions against South Africa.

Cultural and tourism links will be curbed, while no new contracts will be signed in the sphere of defence, Mr Shimon Peres, the Foreign Minister, announced.

In reluctantly going along with sanctions, the ruling Likud government, led by Yitzhak Shamir of Likud and Labour's Mr Peres and Mr Yitzhak Rabin, the Defence Minister—reversed their decision of two months earlier.

Israel has never been keen on sanctions, for the obvious reason that the precedent could be used against itself. And, in January, it was felt that the country should simply keep its head down, do nothing and wait for the impending storm from Washington to blow over.

The reasoning was simple. Although defence experts can identify the significant contri-



Peres: sanction precedent worries.

bution Israeli military technology makes to the South African forces, actually pinning down the trade flows and contractual relationships between the two defence industries is extremely hard. Of necessity, Israeli arms salesmen are highly skilled at covering their tracks, operating through the usual network of foreign intermediaries, cut-outs and Panama-registered shell companies.

Muted reaction in Macao to accord

BY DAVID DODWELL IN HONG KONG

REACTIONS in Macao to the Sino-Portuguese accord were muted yesterday, with few people aware of the details of the declaration, and even fewer aware of any surprises.

The mood was in stark contrast with the frenzy in Hong Kong in September 1984, when the Sino-British declaration on the territory's future was made public.

On the day the document was released, over 1m copies were handed out, with long queues outside government offices until late into the evening.

In Macao yesterday only a handful of officials and political leaders had managed to see copies of the declaration.

Debate raged for weeks in Hong Kong on the Sino-British document, with an assessment office set up by the British Government worked round the clock to gauge local people's reactions to its conclusions.

Portuguese officials in Macao said that there were no plans for an assessment office to be set up. The general view was that China's influence in the tiny Portuguese enclave

PORTUGAL has signed Macao over to Chinese control, paving the way for an intensified campaign by Peking to reunite Taiwan with the mainland and complete the "reunification" of China, Robert Thomson writes from Peking.

China and Portugal signed a joint declaration in Peking's Great Hall of the People yesterday giving the communist government control of the southern

Chinese enclave from December 20, 1999, and supposedly ensuring that its capitalist system will remain in place for 50 years.

The Chinese had called Macao, like Hong Kong, a "problem left over from history," and insisted that the handover be covered by the "one country, two systems" formula used for Hong Kong, which will return to Chinese control in 1997.

had been so comprehensive in recent years that it was not necessary to do so.

"The majority of people don't care very much," commented one prominent journalist. "In due course, the Portuguese here will return to Portugal. Many of the Macanese are also making their plans to go away. As for the Chinese, they have seen the agreement on Hong Kong, and were not surprised to see a similar solution."

Dr Carlos Assumpcao, president of Macao's legislative assembly, in-

sisted that the agreement was favourable and satisfactory. He said it took into account the aspirations of the Macao people and provided a basis for continued growth and prosperity in the territory.

However, a number of political leaders complained that they had been left in the dark as the fine print of the joint declaration was drafted. Officials confirmed that any consultation taking place in the territory had taken place privately, with no attempt to plumb public opinion on hopes for the future.

Some noted that the declaration appeared to be better than expected and in some respects better than the Sino-British agreement. The apparent assurance that Macao residents holding Portuguese passports in 1999 would be allowed to go on using them, and have Portuguese citizenship rights, was seen as a clear improvement on Britain's failure to agree with China in the joint declaration on nationality rights.

Few noted the conspicuous gaps in the Sino-Portuguese agreement—most significantly the absence of any specific reference to the maintenance of the existing judicial system, as was made in the first annex of the Sino-British agreement. Assurances on the legal system were seen in Hong Kong as critical to the maintenance of civil liberties, and of international business confidence.

Several politicians said the main responsibility of the government would now be to accelerate localisation. Very few Chinese are employed in the local civil service, and none in the judiciary.

New Zealand budget

THE Financial Times reported on March 14 that for the first 10 months of the 1986-87 financial year which ends on March 31, New Zealand's budget deficit had swollen to NZ\$4.5bn, NZ\$1.9bn over the Government's projected deficit for the full year of NZ\$2.4bn.

Mr Roger Douglas, the New Zealand Finance Minister, has asked us to point out that the Government has revised the projected full deficit up to NZ\$2.99bn.

He also points out that the New Zealand Government's deficit before borrowing routinely rises to a high point in the 10th or 11th month of every financial year, in expectation of large revenue inflows in the last month of the financial year.

He adds that from early indications the balance of probability is that the 1986-87 budget deficit will be lower than the \$2.99bn forecast.

US securities body proposes takeover curbs

BY LIONEL BARBER IN WASHINGTON

THE SECURITIES Industry Association—the umbrella group representing more than 500 US brokerage and investment banking firms—has proposed curbs on corporate takeovers to try to beat tough regulatory laws before Congress.

The SIA has been forced to act fast in response to several Wall Street insider trading scandals and it is resisting increased penalties for the practice.

The SIA proposals include banning "poison pill" takeover defence and "greenmail" payments to corporate raiders without shareholder approval. A poison pill is a tactic used by corporate management to make the costs of a hostile bid more expensive. Greenmail is payment, at an above-the-market price, to a raider who agrees to drop his bid and sell his stock back to the company.

The SIA's proposals do not include restrictions on junk bonds or increased penalties for illegal insider trading. The SIA suggests that Congress should come up with its own statutory definition of insider trading, which some lawmakers believe is a legal minefield.

Yesterday Congress held two sessions in two key committees

the House Energy and Commerce Committee and the Senate Banking Committee—suggested the SIA's proposals did not go far enough.

Senator William Proxmire, chairman of the Senate Banking Committee, has floated the idea that firms whose employees break the law should be penalised. The SIA, aware that this would increase the firms' liabilities, opposed the proposal.

It argues: "A firm which has reasonable procedures for detecting and preventing violations of securities laws should be exempt from liability for violations by employees who breach these procedures."

The SIA also proposes a requirement for investors to disclose their holdings before they acquire more than 5 per cent of a public company, a recommendation that anyone buying more than 20 per cent of shares in a public company should purchase shares through a tender offer made to all shareholders, stricter rules on what are known as "investor groups" or, in the UK, "concert parties," and an extension of the minimum offering period for tender offers to 30 calendar days from 20 business days.

Trade bill advances

BY NANCY DUNNE IN WASHINGTON

PROPOSED legislation to toughen US trade laws advanced towards the floor of the House of Representatives after parts of it passed two key committees. The bill goes to the Rules Committee, which is expected to limit the number of amendments to block the addition of blatantly protectionist measures from the floor.

The bulk of the bill, passed by the powerful Ways and Means Committee by a 342 bipartisan vote, is much less protectionist than proposals passed by the House last year. The chances of the bill getting White House approval were strengthened by the elimination of a measure included in the 1986 bill, which required President Ronald Reagan to retaliate against countries, such as Japan,

if they did not begin to reduce their large trade surpluses.

It would require action against countries found guilty of "unfair trade" practices, such as closed markets, but it would give the President discretion to declare that retaliation was not in the national economic interest.

Other provisions include a transfer of power from the President to his trade representative to order import curbs to help industries hurt by foreign competition, broadening of the definition of "unfair trade" to include foreign denial of workers' rights, and multilateral trade negotiating authority for the President.

The bill is expected to pass the House by the end of next month.

Canada to support oil and gas industry

By Bernard Simon in Toronto

THE Canadian Government has reversed its free-market energy policy by unveiling a cash grants programme worth C\$350m (\$167m) a year for the hard-pressed oil and gas drilling industry.

The incentives, which take effect on April 1, respond to concern at the widening disparity between the strong industrialised economies of Ontario and Quebec and oil-producing regions of western Canada.

Mr Marcel Masse, Federal Energy Minister, estimated that the programme would lead to C\$1bn of extra investment and create 15,000 jobs. The grants, designed mainly for small and medium-sized companies, will cover a third of an operator's oil and gas drilling costs up to a maximum of C\$10m a year.

Mr Masse said: "more aggressive and direct action is needed to assist the oil and gas industry to further develop its resource potential of the country during this period of uncertainty."

The programme will also spur outside investment in drilling companies. About 25,000 jobs have been lost in the main oil-producing province of Alberta since the slide in oil prices in late 1985. The number of rigs drilling for oil throughout the country has shrunk from a record 472 in February 1986 to 162 last month.

GM's Michigan plants on strike

MORE THAN 9,000 members of the United Auto Workers Union went on strike yesterday at General Motors' three truck and bus plants in Pontiac, Michigan, writes David Owen in New York.

The plants make all of GM's medium- and heavy-duty trucks and about one-third of the company's full-sized pick-up trucks and half of its sports utility trucks.

The union said the strike was called over unresolved health and safety grievances, as well as GM's decision to transfer some jobs to non-UAW members.

GM said it was eager to continue meeting with union officials on the dispute.

Argentina joins nuclear power market

Tim Coone on the steps that led to Buenos Aires becoming a world competitor

IN the beginning there was Peron. An army colonel who came to power in 1945 and the father of Argentine nationalism, Juan Peron laid the foundations of his country's nuclear industry.

Greatly impressed by the strategic implications of Hiroshima and Nagasaki, and the succession of nuclear tests in the Pacific Ocean and the Soviet nuclear tests, he established the Atomic Energy Commission (CNEA) in 1950 to develop Argentina's nuclear industry.

Progress was slow but Peron lived just long enough to see Argentina's first nuclear power reactor to come into operation in 1974, built by Kraftwerk Union (KWU) of West Germany.

However, a major step forward was made earlier this month when Enxsa, a 75 per cent state-controlled company (the other 25 per cent is owned by KWU) unveiled the first all-Argentinian nuclear power station design, the Argos PHWR 380, aimed at the domestic and international market.

Argentina's nuclear energy programme is not, however, seen as a priority within its electricity development plans. According to the recently presented national energy plan 1985-2000 "a massive expansion of electricity supply from nuclear sources is not envisaged."

The main expansion over the next 15 years will come from hydro-electric development to meet an expected doubling in demand for electricity by the year 2000.

Nuclear-generated power, however, will retain its 15 per cent share of total generation by the construction of two additional 380 MW reactors, with completion dates targeted

for 1997 and 2000. Thereafter, a further plant would be completed approximately every six or seven years according to Mr Alberto Constantini, president of CNEA.

The choice of a medium-sized 380 MW reactor in the Argos design was made because of its lower capital cost, more rapid construction time and to target a potential export market said Mr Constantini. Third World countries, especially in Latin America, are considered to be the most promising customers.

However, the key to breaking into the world market depends on Argentina being able to master all the stages of the nuclear fuel cycle, and this it will shortly be able to do by opting for the heavy water reactor (HWR) design for its home-grown product.

Argentina already mines uranium ore, processes this to yellow cake and then converts



Juan Peron: laid the foundations.

this into pellets of natural uranium to charge its existing and planned nuclear power stations. All are heavy water reactors.

The first, Atucha 1 of 350 MW capacity, the second of Canadian design being a 600 MW Candu reactor which came into operation in 1983, and the third—Atucha II—of 750 MW capacity, like Atucha I is being built with KWU assistance but with a higher proportion of Argentine built parts which will come on-line in 1992.

Heavy water reactors can be run on natural uranium without the need for the expensive programme to embark on the heavy expense of fuel enrichment.

A heavy water plant is under construction in Argentina by Sulzer Brothers of Switzerland, and will come into operation in 1988. The Zircaloy tube which houses the nuclear fuel elements and together form the heart of the reactor, are also being manufactured in a pilot plant in Argentina, with full scale production expected by 1990.

Together with the experience gained in nuclear plant construction and operation, Argentina will therefore shortly be self-sufficient both in technology and the fuel cycle, for the production, operation and export of heavy water reactors utilising natural uranium.

However, it is going two steps further. First, a gas-diffusion process uranium enrichment plant is to be completed this year. The justification for enriched uranium manufacture is that the addition of small quantities of enriched uranium in the HWR reactors greatly increases their efficiency and extends the life of Argentina's

Second, a fuel reprocessing facility being constructed near the capital will come into full operation in 1989, enabling the spent fuel elements to be re-

cycled and thereby giving Argentina complete control of the nuclear fuel cycle. Both these controversial plants have been developed by Argentina itself. The concern surrounding them is that they can produce the key elements necessary for either of the two pathways to the production of nuclear weapons—namely enriched uranium and plutonium.

Despite the insistent denials that Argentina produce nuclear weapons, ambiguities and concerns persist. An additional reason besides the commercial one, for not ratifying the NPT and published in a report produced by Argentina's advisory council on nuclear policy in 1984 is that the NPT "does not contain any guarantee to protect non-nuclear countries from possible threats or attacks with atomic weapons by the nuclear powers."

The clear implication is that Argentina reserves the right to produce nuclear weapons should such a threat become evident. President Alfonsín has inherited a pre-existing nuclear programme conceived and developed by more nationalist and militarist leaders. However, his international standing is high and his consistent stance on nuclear disarmament have given greater plausibility to his government's claims that Argentina is seeking to develop nuclear technology only for peaceful purposes, both for Argentina's development and for the export market.

Politicians, lawyers and scientists involved in the nuclear programme in Argentina are upset and offended at the suggestion that they might be producing nuclear weapons. Perhaps it is the inevitable price they have to pay and will continue to pay for wishing to step into the international nuclear arena and take on the giants.

Mexico's investment gap 'exceeds its foreign debt'

MEXICO'S economy has experienced an "investment gap" equivalent to more than its foreign debt of \$100bn since the debt crisis began in 1982.

These two assumptions are to be gauged against average GDP growth of 6.8 per cent a year from 1984 to 1981, and the projections of the government's National Industrial Development Plan of 1978, which forecast national output growing by 10 per cent a year and gross

investment by 13.7 per cent throughout the 1980s.

The study was prepared by Dr Rogelio Ramirez de la O, the Cambridge-trained head of Ecanal, a private economic consultancy, and presented to a seminar on the Mexican economy in New York this week.

The study shows that when the investment gap opened in 1982 it was more or less equal to foreign debt service repayments. This year, however, in

spite of government plans to raise capital spending 15 per cent in real terms, for which it has just been promised \$7.6bn in new commercial bank loans, "foreign" investment is three-and-a-half times debt service.

"The accumulated damage is such that we cannot reach a GDP from which the required investment can be carried out," Dr Ramirez said.

Clashes injure 14 in Ecuador

AT LEAST 14 people were injured, including three soldiers and five police officers, during a one-day general strike by Ecuadorian workers over austerity measures prompted by an earthquake on March 5, Reuters reports from Quito.

At least 83 people in eight cities were detained for stoning police, assaulting soldiers, damaging buildings, and burning cars.

كناز الأحمي



A little investment on March 29th will pay dividends all year.



*March 29th is Mother's Day.

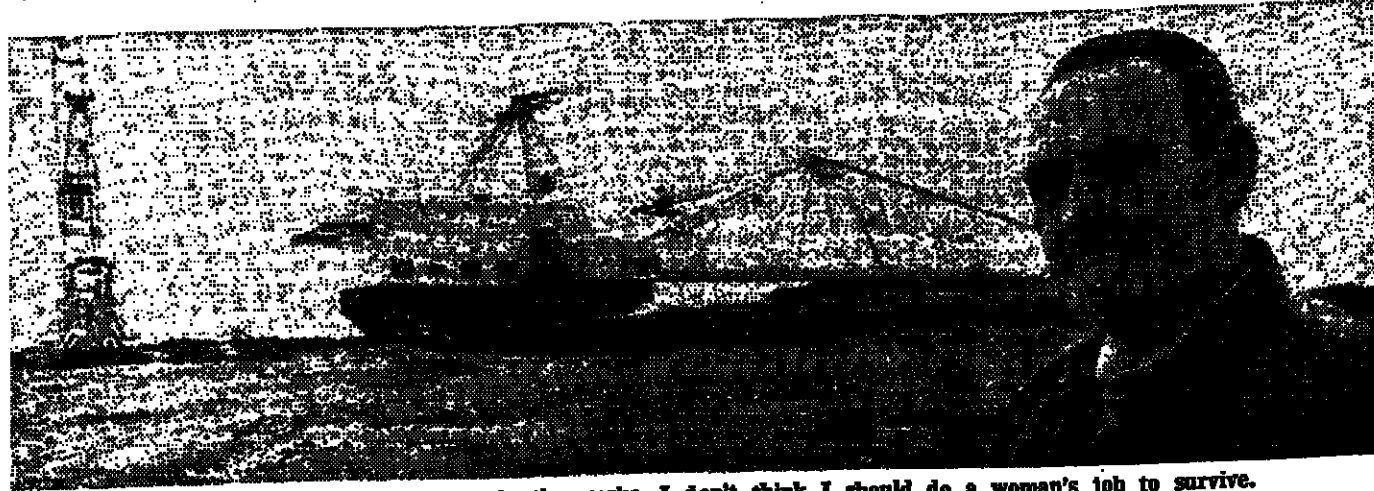
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THE THATCHER YEARS

Part five: casualties. David Brindle talks to the Corby steelworkers who lost their jobs in 1979 and (right) Charles Leadbeater examines the policy errors which have led to persistent mass unemployment in the UK

Outside, with no way in



Bill Kearney: "After 30 years in the works, I don't think I should do a woman's job to survive."

ALMOST ALL the steel-works have gone now. But Bill Miller still sees them come to stand and stare at the empty site. Sometimes, he says they cry.

Miller was one of 6,100 people at Corby, Northants, who lost their jobs when closure of "the works" was announced in 1979. Today, he runs one of the fledgling businesses housed in Corby Workshops — the industrial nursery set up on the edge of the site.

Those he watches from his vantage point are former steelworkers, usually the older ones, who have found it so difficult to accept life without the works which was Corby.

In 1979 no fewer than 10,493 of the town's workforce by British Steel. Registered unemployment was 7.1 per cent. Eight years on, BS and its contractors employ about 3,000 at the spared and now-profitable workbooks. Unemployment is 17.4 per cent.

This high rate persists in the town of the arguably unparalleled aid that has poured into Corby. Because of its dependence on a single industry, the town has received millions from BS itself, from the EEC and from the Government. It has been accorded development area and enterprise zone status which has attracted many new employees.

The change in Corby's employment base has polarised opinion among the displaced steelworkers. There are those who argue that, for all the pain of transition, the town is stronger for diversifying; and there are those who say the town is broken, its sense of community gone and its people cowed and spiritless.

Of the latter opinion is Bill Kearney, formerly a supervisor at the works' Bessemer plant, who arrived in Corby in 1948 for a job and, even more important at that time, a house offered by the Stewarts and Lloyds iron and steel company. Mr Kearney started as a labourer and, as he says, "17th spare man" for a production job on the Bessemer. His great pride is that he worked his way up to the top production job and became a senior trade union representative as well. Since he left the works aged 54, he has had only one, short period of employment, as a driver.

He says: "I know people to-day who were in the works with me. Do you know what they are doing now? They are doing women's jobs — at £1.85 an hour. After 30 years in the works, I don't think I should

have to do a woman's job to survive."

Mr and Mrs Kearney receive £85-£90 supplementary benefit each week, topped-up by occasional (declared) taxi-driving. Though he will not leave Corby, he says: "The whole atmosphere has gone: everybody is looking out for his own, looking after number one."

Loss of social and community cohesion through organisations that were part and parcel of the works and its unions is also deeply felt by Frank Smyth, 47, a father-of-four who has been in and out of work since the closure.

Mr Smyth, formerly a cutter of steel strip, took some educational courses immediately after the closure and was bored by subsequent employment in the warehouse of Oxford University Press (a "new" Corby employer) and as a taxi driver. He then invested, and lost, part of his £6,000 BS redundancy pay in an unsuccessful toy shop.

Two two-year spells on the dole followed, either side of employment as an audit clerk with a "new" electronics company. Typical of a growing trend, the job was classed as temporary and Mr Smyth's services were summarily dispensed with after 11 months.

Since last October, Mr Smyth has been lorry-driving. "I had given up looking a long time before I had applied for countless jobs, often not getting replies. In the end somebody I knew phoned me up and asked me to work for them."

Tom McConachie also thinks himself lucky. A blastfurnace man, he left the works to become foreman of a coal yard, which went out of business "at 10 minutes' notice," and then spent four weeks on the dole

before finding a job with OUP. Unlike others, he was willing to adapt.

"Only once did I let my pride get in my way," says Mr McConachie, 49, married with one son. "I went for a security guard job and stood in a queue across a yard in the freezing cold. It was 96p an hour — this is 1980 — and I says to the man: 'You're joking.' He says: 'You get a free uniform.' I says: 'You can stuff your uniform.'"

Mr McConachie, a Labour district councillor who took part in three job marches to London ("None of them did a blind bit of good") is anxious to attract more reputable employers to Corby in place of what he calls "the fly-by-night cowboys" who, he says, have been attracted to the deregulated enterprise zone.

"A man can accept redundancy once: he can't accept it half-a-dozen times, job after job. This is what's happening now," Mr McConachie adds. "It is perhaps fear of repeated redundancy that has driven some ex-steelworkers to set up their own businesses. Bill Miller, in Corby Workshops, runs Cor-Ket Hygiene, specialising in shredding confidential documents and granulating reject

plastics. British Steel Industry, BS's job-creation arm, loaned him £3,000 for the venture. Mr Miller, 53, a former digger driver on the Corby iron ore workings, initially received £3,500 redundancy plus "adaptation" training which led him into an ill-fated plant hire cooperative. He had put up £2,000.

Cor-Ket gives him and his sole colleague, his wife Mona, "enough to live on." He has belatedly discovered that he may be eligible for a grant to recruit two workers, but is wary of taking on labour. What Mr Miller likes is the incentive of being his own boss: "You don't come in at 8 o'clock and say it's time for a cup of tea."

A sentiment shared by Joe Gribben, though he starts considerably earlier than 8 am in preparing the wet fish stall he runs three days a week in Corby's market square. Mr Gribben, 43, and an engineer in the works for 11 years, spotted the lack of a fishmonger in Corby well before he was made redundant with £8,000 in his pocket. He kept silent about his plans, but was on the road with a mobile fish shop the week after he left BS.

Seven years later, Mr Gribben has all the requisite bawling and showmanship. He also has the distinct advantage in Corby, a largely Scottish colony, of hailing from Greenock. The business has thrived, but he has separated from his wife and passed to her the shop they established jointly. He is happy with the income from his stall.

"I could earn more in a factory, but I wouldn't want to go back — I like the freedom too much," says Mr Gribben, skilled engineer turned fish purveyor to Corby, steeltown turning servicetown.

IN THE early 1980s this country went to war to defeat inflation, for the benefit of all. But now the survivors seem to have forgotten the dead and wounded.

That is how one monetarist-inclined, former senior Treasury official describes the history of unemployment under the Thatcher Government.

As he suggests, the record falls into two phases, raising two questions: first, what responsibility does the Government bear for the rise in unemployment in the early years of its administration? Second, what have prevented the United Kingdom from becoming a country with persistently high unemployment?

While Mrs Thatcher came to power with policies very different from those of other post-war governments, her administration's approach to the problem of unemployment was shaped by the experience of the 1970s.

For most economists, a key lesson of that decade was that Government attempts to maintain employment above a certain level — described as the "natural rate" — would lead to permanently accelerating inflation. However, they were convinced that unemployment above the natural rate would be self-correcting because it would lead to lower wage pressure, decelerating inflation and higher real growth.

This philosophy underlies the Government's approach in the last eight years, but since the 1980-81 recession, the theory has simply not worked out. Despite unemployment of more than 10m, real earnings have risen at a faster rate than in the late 1970s when unemployment was at 10m. Inflation, meanwhile, is stable rather than declining. The Government, it seems, has seriously misread the labour market mechanisms linking unemployment, pay and inflation.

Three serious misjudgments can be detected in the crucial 1979-82 period, when unemployment rose from 1.15m to nearly 3m.

● In the first place, the Government did not realise how tight its monetary policy was, and so failed to anticipate the sharp change rate overshoot, which had disastrous consequences for the tradable goods sector of the economy.

● At the same time, cost pressures were stoked when the Government sent the wrong signals to wage bargainers. Rigorous monetary policy was intended to signal the need for pay restraint, but VAT increases in the 1980 budget intensified demand. Between 1979 and the end of 1980, wage costs per unit of manufacturing output rose by 36.5 per cent.

● Underlying both these things was an over-optimistic view of the flexibility of the labour market. "Ministers were being advised that wage bargaining would quite quickly and fully adjust to the Government's commitment to defeat inflation. They believed most of the adjustment would come in wages and prices rather than employment and output, so unemployment would self-correct," says Professor Alan Budd, of the London Business School, a former Treasury adviser.

Set against these criticisms are mitigating factors. The oil price rise was inescapable, and the nine Clegg Commission public sector pay awards were inherited from Labour's "winter of discontent."

Above all, the Government believed that to establish its counter-inflation credibility it had to stick to its policy despite the costs. It argued that wage bargainers would only

learn from painful experience that it was within their power to maintain employment through wage restraint, rather than relying on the Government to pump up demand.

Mr Jon Shields, a former Treasury official and now director of the Keynesian-Inclined Employment Institute, says of the early policy: "The Conservative came to power at a difficult time. Manufacturing was overmanned, the oil shock, the world slowdown and wage demands were inescapable. But policy tended to exaggerate these factors rather than mitigate them."

None of this, however, explains why the rise in unemployment has been so sustained. Keynesian critics of the Government argue that there is a continuing deficiency of demand. But while the Government's policies are hardly Keynesian, they have been considerably in the last few years, apparently in recognition of the need for a modified approach.

In the 1986-87 financial year, the public sector financial deficit has been increased to about £12bn; the last Autumn Statement announced a £4bn increase in public spending;

sterling's value has fallen by 26 per cent since late 1982; and last week's Budget sounded the death knell for sterling, as it laid the centrepiece of Government strategy.

These changes ironically, broadly mirror the proposals outlined in 1982 by Mr Peter Shore, then Labour's shadow Chancellor, which were widely ridiculed at the time. Mr Shore argued for a £50n increase in the public sector, financial deficit then running at £7bn to £25bn; concentration of this fiscal boost on public spending; a drop of 30 per cent in the effective exchange rate; and abolition of domestic monetary targets.

If the explanation of persistent unemployment does not lie primarily in the area of demand, the inescapable conclusion is that the temporary shocks of the 1980s have created structural changes in the labour market, which in turn have left unemployment stuck at a high level.

The most obvious problem is long-term unemployment, which has risen steeply. Because of inadequate training, lack of recent work experience and demotivation, those involved are severely disadvantaged in competing for jobs. They exert little competitive pressure on wages: their lack of up-to-date skills makes them unattractive to employers, and their demoralisation curtails their search for jobs.

But even if they were in a position to compete, these people might have little impact on wage bargaining. "Employed workers — the insiders — are setting wages to maintain their own employment, rather

than price the unemployed 'outsiders' back into work," says American economist Olivier Blanchard and Lawrence Summers in a recent paper on UK unemployment. The employed have taken the Government's message to heart: they are pricing themselves into keeping their jobs on the best possible terms.

The lesson Blanchard and Summers draw from the UK's experience is that wage bargainers regard unemployment only when they are threatened by lay-offing. So between 1980 and 1982 real earnings went up by only 1 per cent a year. But since then, with stable unemployment — and a lifting of the threat — real earnings have risen by about 3 per cent annually.

Although subcontracting has increased significantly in the past few years, few companies want to incur the considerable costs of redundancy, training and staff turnover by replacing existing workers with lower-paid ones from the dole queue.

As the threat of redundancy has receded, life has returned to normal for most people. The rise in overtime, skill shortages, profitability and house prices has sanctioned a resumption of

Some responsibility for the Government's policy of pay bargaining. But the Chancellor's offer of tax incentives for profit-related pay and Mr Kenneth Clarke's attack on national pay bargaining look like having only a modest immediate impact on pay setting.

At root, the Government has underestimated and misread the importance of managers' reactions to their policies, rather than that of workers. For the failure of high unemployment to right itself through promoting disinflation is as much a product of businessmen's decisions about costs, prices and profits as of labour market rigidities.

"Business success in this country seems to be measured by how far you can cut costs on your current output, rather than whether you can drop prices to expand your output," says Professor Budd.

But Professor Budd concludes: "As long as this Government has no policy on pay it really has no policy on unemployment."

It seems the Government believes that with unemployment falling at 94,000 a month since the middle of last year the market is adjusting, but slowly.

But to accept that the economy has got stuck at a "low" million-unemployment equilibrium implies a need for much more radical action than Mrs Thatcher has been prepared to contemplate. Possible options are to raise or redistribute taxes to finance a full range of special measures or to pay employment subsidies for the long-term unemployed essentially a form of targeted rationing. There is also a clear need to attack the inflexibilities of the markets for labour and housing, whether that means a different approach to pay determination in the still large public sector, more pre-empted pay or the abandonment of entrenched positions on mortgage subsidies.

Britons plunged into the recession together, but it was like a judgment which divided the saved from the damned. The long-term unemployed still bear the burden of the recession and are unable to claim a share of the benefits of renewed growth. Although evidently concerned about the impact of long-term unemployment, the Government remains wide open to the charge that it is managing rather than resolving Britain's unemployment crisis.

This or any other Government's determination to cut unemployment will be crucially determined by how far they are prepared to shake up the relationship between the "insiders" for the sake of the "outsiders." Stability is too depressing and too socially divisive a prospect.



	1979	1980	1981	1982	1983	1984	1985	1986
Unemployment '000s	1140	1451	2269	2626	2865	2998	3113	3194
Rate in %	4.3%	5.4%	8.5%	9.9%	10.7%	11.1%	11.3%	11.6%
Male unemployment %	6.0	6.3	10.1	11.7	12.7	12.9	13.1	13.3
Long-term unemployed (mths) '000s	269	289	467	818	903	953	1020	1028
Long-term as % of unemployed	24.8	20.0	22.0	33.6	36.5	38.8	41.0	41.0
Unemployment density %	58.6	59.2	57.4	59.3	54.4	52.6	50.9	50.0
RPI % annual change	12.6	18.5	11.2	8.3	4.5	4.9	5.9	3.4
Self-changes % companies	20	13	2	3	2	7	11	12
Overtime % of operatives in manufacturing	34	29	26	29	31	34	34	34
Weekly average	14.5	17.2	12.2	8.9	8.1	5.9	8.1	7.9
% annual change								

Sources: Department of Employment; CBI; Treasury; OECD. * Estimates.

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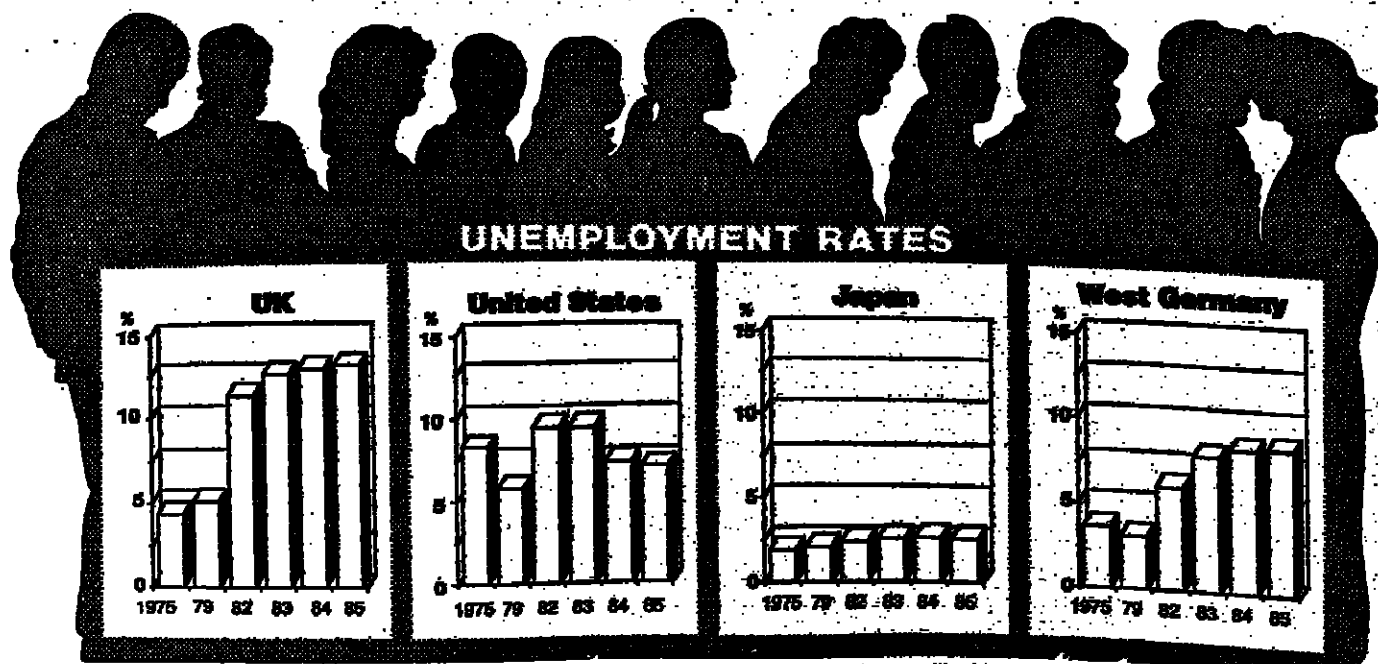
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27th March, 1987



مكتبة الامم المتحدة

Britain records surprise current account surplus

BY JANET BUSH

BRITAIN recorded its largest current account surplus - £376m - last month since January 1986, reflecting a sharp improvement in exports and a moderation in imports.

Yesterday's figures came as a surprise to financial markets which had been gloomily looking for a current account deficit of around £200m. Sterling and UK Government bonds rallied on the news.

Warburg Securities, the securities house, cut its forecast of the 1987 current account deficit by £1bn to £1.5bn on the strength of the figures while economists at Credit Suisse First Boston, among the most optimistic, are sticking to their forecast of a £1.5bn surplus.

Worry about the current account has underlined the Government's caution on lowering interest rates, because of sterling's sensitivity late last year to ever larger deficits.

Yesterday's figures assuage that concern, at least for the time being. A worsening balance of payments trend is still widely forecast later this year, with consumer demand expected to remain strong and the loss of competitiveness due to sterling's recovery since last year likely to feed through.

The authorities are likely to continue closely watching sterling, which remains vulnerable to political worries. After the positive initial reaction to the trade figures, sterling and gilts fell back again on concern about yesterday's opinion poll showing substantial gains for the Social Democratic Party/Liberal Alliance.

February's current account surplus of £376m is the largest since £976m in January 1986. This January's surplus was £78m.

With invisible earnings in February projected at £900m, unchanged from January, the surprise element was a marked improvement in Britain's visible trade performance. The trade deficit fell to £224m in February from £321m in January.

The effects of sterling's sharp devaluation last year, which has helped manufacturing output stage a steady recovery, is now feeding through into Britain's export performance.

The most startling example of the improvement is in cars. The volume of car exports in the three months from December to February was 16 per cent higher than the previous three months, while imports were 20 per cent lower.

January's trade figures were erratic as both exports and imports

were hit by bad weather, but imports had suffered considerably more. Independent economists had therefore been looking for a larger bounce-back in imports than exports.

Yesterday's figures showed the reverse. Excluding oil and erratic items, export volume rose by 13 per cent between January and February and import volume increased by only 3.5 per cent.

Raising a three-month comparison gives a better idea of the underlying trend of the balance of payments. In the three months to February, there was a trade deficit of £1.6bn compared with £2.5bn in the previous three months, plainly a substantial improvement.

In London, sterling closed unchanged on the Bank of England's trade weighted index of its value at 72.1 but gilt prices ended about 1 point lower on opinion poll worries.

The dollar was little changed in quiet trading as the market steadied in reaction to co-ordinated central bank intervention in its support earlier this week. Only the Bank of France was rumoured to have been buying dollars yesterday. The dollar closed unchanged at ¥149.10.

Living standards rise, Page 9

Money Markets, Page 27

Trust loses fight against unitisation

By Nikki Tait

A CITY of London row over United States Debenture Corporation (USDC) - at £280m, one of Britain's largest investment trusts - yesterday ended in resounding defeat for the board in its fight to retain the trust's status.

This means that USDC will almost certainly be turned into unit trusts, the biggest unitisation scheme ever undertaken in the UK.

After a 90-minute annual meeting, top institutions overwhelmingly rejected a board motion that USDC remain an investment trust. A show of hands at the meeting had been nearly four-to-one in favour of the motion, but a subsequent poll, which included proxies and block votes, turned that into near-five-to-one split against.

Just over 2m votes were cast against (45 per cent of the total votes available) and 461,000 in favour (10 per cent).

Those opposing the board included the four largest stockholders - the Water Authorities Superannuation Fund, the Prudential, Standard Life, and NatWest Investment Bank. Together they account for more than 30 per cent of the stock units.

After the meeting, a board statement said that proposals offering investors a chance to switch into two unit trusts and/or another investment trust would now be formulated. However, Mr David Hopkinson, the trust's chairman, said that this partial unitisation scheme might take months to draw up.

"They have no idea of the complexities of giving everyone a choice," he said. The unitisation idea was first mooted by the Water Authorities Superannuation Fund, which, having doubled its stake in USDC to 12 per cent last October, claimed it had lost faith in the trust's board and management.

For the past three years, USDC has been run by GT, the fund management group. Last summer it became part of a concert party which successfully defended another GT-managed fund, Berry Trust, against a bid from Ensign Trust. This, according to the Water Authorities fund, was against the interest of investor in USDC.

Unitisation will allow stockholders to cash in close to net asset value.

Kinnock to tackle US worries over Nato

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR NEIL KINNOCK, the Labour leader, arrived in the US yesterday and immediately pledged his determination to confront head-on fears within the US Administration that his party's defence policy could lead to the break-up of Nato.

Mr Kinnock, who flew into New York on Concorde, brushed aside the domestic controversy surrounding his signature on a petition calling for an end to the US-supported "crusade against terrorism" in Nicaragua, saying he had no regrets and held a different view to the President on American intervention in Central America.

He also denied being caused any embarrassment by the House of Commons motion signed by 24 Labour MPs insisting that there should be no delays in removing cruise missiles from Britain. The party's policy to remove them from British soil would be sustained, he said.

The Labour leader made it clear, in advance of his meeting today with President Ronald Reagan, that although he expects Labour's non-nuclear defence strategy to come in for criticism during his short US visit, he intends forcefully to argue Labour's case and to quell concern about a Labour Government's commitment to the Nato alliance.

Mr Kinnock dismissed claims that there was alarm among members of the US Administration about the likely impact of his party's proposals, saying the suggestion "would be under-estimating



Neil Kinnock: ready for criticism

Labour defence policy, and said reports of a 15-20 minute meeting represented "an extremely unlikely story."

"Because of previous contacts I have had with President Reagan and members of the US Administration, there will be no trouble in getting the complexities across. We will remain firm and fast friends of Nato, with the dedication of 65 per cent of our defence budget going to Nato purposes," he added.

Mr Kinnock said President Reagan accepted, like the Labour Party, that the quality of conventional forces in Europe should be raised and that this would be accomplished by using the resources saved by the cancellation of Trident.

Speaking to a meeting of leading businessmen and financiers at the American European Community Association, Mr Kinnock said he wanted to change what he described as the subordinate relationship between Britain and the US.

He wanted to put it on a healthier and more positive footing and to re-establish "the habit of frankness which existed before Mrs Margaret Thatcher, Prime Minister, came to office."

Attacking Mrs Thatcher's "special relationship with President Reagan," Mr Kinnock emphasised that he intended to re-establish a "mutually respectful and beneficial relationship" between the two nations.

Bank Governor echoes caution

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR ROBIN LEIGH-PEMBERTON, Governor of the Bank of England, yesterday re-affirmed the authorities' cautious approach to cuts in interest rates and rejected suggestions that at present levels the pound was overvalued.

In evidence to the all-party House of Commons Treasury and Civil Service Committee, Mr Leigh-Pemberton said rapid growth in the broad measure of the money supply, and in particular, in bank lending, remained a cause of concern to the Bank.

At the same time, Britain's inflation - at present running at an underlying rate of about 4 per cent - was near the top of the international league table.

For those reasons the authorities were entitled to "remain very cautious and careful about our monetary policy," the Bank Governor said in response to MPs' questions.

Mr Leigh-Pemberton rejected the suggestion that interest rates -

which have fallen by 1 percentage point to 10 per cent this month - should have been allowed to fall faster in response to the pound's recent strong rise on foreign exchange markets.

He told the committee: "I don't think that it is possible to argue that the exchange rate at the moment is too strong," adding that in present circumstances the rate was "very satisfactory."

Relative to the position last autumn, when the pound fell to 88 on its effective exchange rate index, sterling was, if anything, a little weaker because of the increase in the oil price since then.

In the same way that the pound had been allowed to fall in response to the oil price collapse, the authorities expected it to rise in response to a recovery in oil prices, neutralising the inflationary impact of higher fuel costs.

His evidence to the committee echoed recent comments by Mr Nigel Lawson, Chancellor of the Exchequer, that Britain has had a more explicit policy of seeking to stabilise the exchange rate since last month's meeting of major industrial nations in Paris.

Asked by one MP if Britain was now shadowing the European Monetary System he said: "We are operating as if we are in something," but that meant in the context of the Paris accord rather than a more explicit exchange rate mechanism.

The Bank Governor emphasised on several occasions that although there was no longer a formal target for sterling M3, the broad money supply measure, it was still watched closely in deciding policy on interest rates.

With a key component of sterling M3, bank lending, rising by £2.5bn per month, there was a potential risk in the monetary outlook which the Bank could only ignore at its peril.

Election options muddle Tories

BY PETER RIDDELL, POLITICAL EDITOR

TORY MPs remain muddled and uncertain about the choice of general election date after further opinion poll evidence of an advance by the Social Democratic Party (SDP) Liberal Alliance, according to a senior ministerial adviser to Mrs Margaret Thatcher, the Prime Minister.

There is no consensus view among Tory MPs about the date, some favour early and some late, with others changing their minds from day to day.

Among ministers there is no real argument on the issue; it is rather a matter of waiting for the right opportunity to appear.

However, it is recognised by ministers that the rise of the Alliance -

to level-pegging with Labour according to a Marplan survey - complicates the calculations and makes June less attractive compared with the early autumn. Large numbers of Tory MPs, mainly in the south of England but some in West Yorkshire and Lancashire, have the Alliance as a strong challenger in second place.

Senior ministers were yesterday supporting the attack on the Alliance by Mr Norman Tebbit, the Conservative Party chairman, despite reservations felt by some ministers and MPs that this would be counter-productive.

Faced with the evidence of a fall in Labour support, Mr Roy Hatters-

ley, the party's deputy leader, said last night that he had always believed that "this would be the month when the Alliance had a surge. Sudden surges of this sort are quickly dissipated. Easy come, easy go," he said.

Dr David Owen, the SDP leader, was last night in ebullient mood in a speech in Brent, north London, to celebrate the sixth birthday of the formation of the party.

He claimed that the SDP had taken "a firm and clear-cut" stand on a series of issues such as trade union reform and cruise missiles. Dr Owen went on to argue that the SDP had proposed new directions and ideas on British politics.

Banks to issue code on credit card loans

BANKS who issue Visa credit cards in the UK are soon likely to publish a code of conduct for credit card lending in response to recent concern about the burgeoning of consumer credit, Hugo Dixon writes.

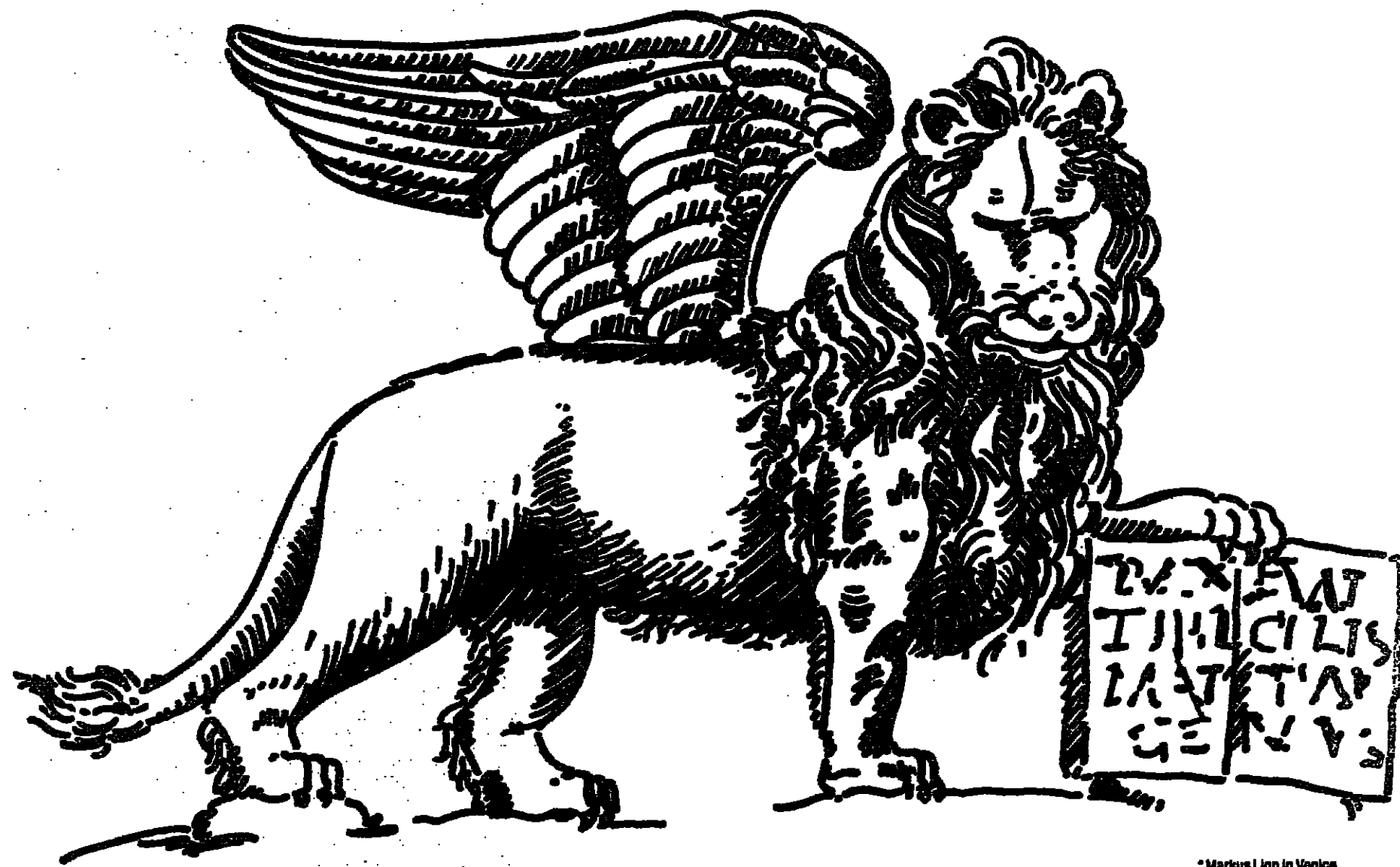
The code will draw up guidelines to determine who gets credit, under what circumstances they get it and what happens if they have problems repaying their debts. The idea is to reassure the public that credit is not being distributed to people indiscriminately.

A group has been working on the code for several weeks under the chairmanship of Mr Peter Ellwood, chief executive of Barclaycard, the UK's largest credit card issuer. Other banks in the group include the TSB, the Co-op Bank, Bank of Scotland and Girobank.

■ PAY SETTLEMENTS in the public sector have begun to match those in the private sector after the Government dropped its practice of setting an annual pay provision figure for its own employees, according to a report by the Income data services research group.

■ BARCLAYS BANK is to extend the opening hours of some of its branches by up to 1½ hours for a trial four-month period. The branches, at selected locations in the south east of England, will open at 9.15 instead of 9.30 am, and remain open until either 4.30 or 4.45, instead of 3.30pm. The trial is a continuation of the trend towards longer bank opening hours which began with Saturday re-opening.

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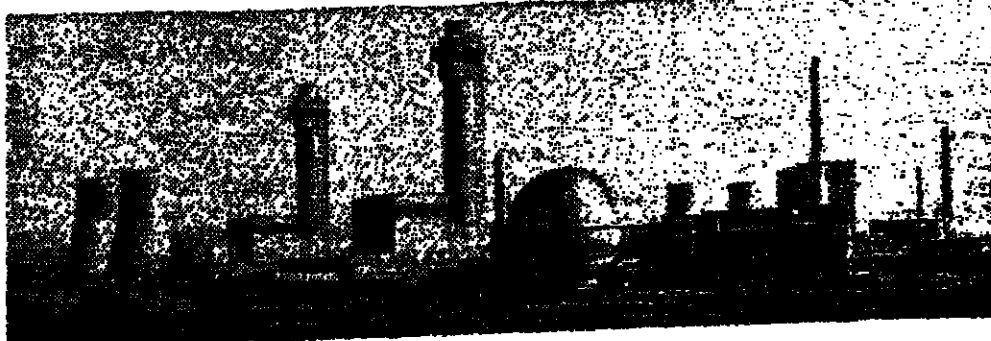
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UK NEWS

Philip Bassett reports on Britain's biggest nuclear plant

Sellafield feels scrutiny pressure



Sellafield: focus of nuclear power debate

SELLAFIELD, British Nuclear Fuel's atomic reprocessing works in Cumbria, north-west England, is probably Britain's most controversial industrial plant - at once the cause and the focus of much of the argument raging around the issue of nuclear power.

But Sellafield is significant, too, in industrial relations terms. At a time when a large company now can be one employing more than 500, Sellafield is massive: 11,800 people work on its 500 acres on the Lake District's coastline.

While many establishments have cut their numbers, employment at Sellafield is growing, and while capitalisation of new equipment can be low, money for new plant at Sellafield is enormous: from 1985, stretching into the 1990s, more than £400m is to be spent.

Employee relations at the site have been far from smooth. "In the mid 1970s it was an absolute nightmare in industrial relations terms," says Mr Peter Woolley, Sellafield's personnel director. "We had an abysmal IR record in terms of disputes."

Now, the position is different; as one manager at the site says, "there is a common threat." The "threat" is twofold: the intense public scrutiny - official and unofficial - of the site's performance and safety, especially over the last two years, and the notable competitive sharpening in the energy industry following the drop in coal and oil prices.

The first "threat" has had a direct industrial relations effect: "We won't go out of the gates now - it would damage the industry," says Mr Tommy Taylor, a Sellafield painter and convenor at the site for the construction union UCU. "If we go outside, we would get hammered. So if we have problems, we have to deal with them on site."

The second - costs - never used to be a factor, according to both managers and shop stewards. Now they are. "BNFL is a commercial enterprise just like any other," says Mr Christopher Harding, the company's chairman.

"We shall best retain and expand our business if we ensure that we offer quality products and services at a fully competitive price. Thus in all areas of our business it is impor-

tant for the company to be continuously examining the costs and economics of doing that business."

But because safety and technical standards are so rigorous and immutable, there are few savings to be made in capital costs. That leaves the option of operational costs - principally employment.

These factors have combined to produce a level of insecurity novel in the plant's history. Large parts of the capital investment are aimed at further improving the plant's safety record, and its new policy of public openness is designed to increase public confidence.

Working at Sellafield is still better than most other work in the local area of Copeland. Currently the plant employs 43 per cent of Copeland's employed workforce in an area with above average unemployment of 12.3 per cent.

Average annual earnings, according to BNFL, are £13,000 - 30 per cent above the national average and 53 per cent higher than the average for the north-west region.

But in employment terms, the new insecurity has ended the feeling that working at Sellafield is a lifetime, gilt-edged job which can be passed on to sons and daughters.

What is happening at Sellafield is equivalent to the job shock which hit most of British industry in the recession, accelerated by a recent nuclear inspectorate report which is threatening planned longer-term engineering changes into a 12-month timetable. The odds - perhaps unique to it - is that it is coinciding with continuing employment growth, rather than reduction.

Although other BNFL plants have been hit by redundancies - the fuel manufacture plant at Springfields, near Preston, and the enrichment plant at Capenhurst, near Chester - employment in the company continues to grow because of the increase at Sellafield: 600 new jobs in the last 10 months, 124 new apprentices since September, perhaps a rise on present levels of a quarter in overall permanent job numbers by early in the next decade.

And, although it's a job which many employers in industry might relish, those at Sellafield say that managing that is not easy.

"Our job is to try and see that this projected increase doesn't run out of control," says Mr Woolley. "We need to get the best working practices we can. A lot of companies are doing that to reduce numbers, we are doing it to control expansion."

To do that, the company is currently instituting a new 'good housekeeping' drive, called effective resource management, which the unions say is aimed at achieving savings of £2m - not large, but it would help improve last year's profit from Sellafield of £24m.

More radically, the company is considering moves towards greater workforce flexibility. Although now commonplace throughout industry, flexibility on a nuclear site, where safety governs all and especially employer relations - about 10 per cent of all Sellafield's employees are directly concerned with safety matters - poses particular problems.

"Some of our working practices aren't advantageous to our people," says Mr Steve Carter, convenor for the EETPU electricians' union. "But we will not give them up at the expense of safety."

"If you do a 5-10 week course to do another trade's job, I don't believe you can get to the required safety standards."

The unions - eight in all at the site - bargain nationally over pay and conditions, with only allowances (previously 200 in all, and a source of great instability until six years of negotiation reduced them to three in 1985) settled at site level.

But they are an important mechanism of communication, consultation and agreement at the plant, although the company is supplementing the union channel with other initiatives from senior industrial relations practice, including quality circles, team briefing and employee attitude surveys.

They will help Sellafield to grapple with problems other companies have faced (although Sellafield has many unique to itself, too), but which few have faced on such a scale.

"We are in a painful process," says Mr Woolley. "The company is under pressure," says Mr Bill Maxwell, convenor of the site's largest union, the GMBU general workers. "We must be competitive."

Although he says he believes pressures, especially on cost, would be only short-term, Mr Maxwell says unions and management alike must not underestimate the scale of the industry's difficulties and the changes which may be necessary to ease them. "The fight is on to retain the nuclear industry until the time it can be economic again."

By a 2-1 majority the court decided that a video game is an "exhibition of moving pictures" covered by the acts. They dismissed an appeal by the British Amusement Catering Trades Association (Bacta) and one of its members, First Leisure Corporation, which operates an amusement arcade in London.

The companies argued that there could be only an "exhibition" where what was shown on the screen had been conceived in advance as an end in itself, where the viewer's function was exclusively receptive.

Rejecting that view, Lord Justice Balcombe said he could not accept that "exhibition" assumed a passive recipient. The dictionary definition of "exhibition" was "the action of exhibiting, submitting for inspection, displaying or holding up for view."

That, the judge said, exactly fitted what happened to the moving pictures in a video game.

Lord Justice Slade agreed, but Lord Justice Nourse dissented. Bacta and First Leisure said they would challenge the ruling in the House of Lords.

Thatcher warns Japan against blocking C & W

BY NOR OWEN

JAPAN was warned by Mrs Margaret Thatcher, the Prime Minister, in the House of Commons yesterday that the scope given to Cable & Wireless (C&W) to break into its telecommunications market will determine the future of British-Japanese trade relations.

For the second day in succession both sides of the House were united in condemning the persistent placing of obstacles in the way of British companies which last year resulted in the UK having a £3.7bn balance of trade deficit with Japan.

To government critics, Mrs Thatcher stressed that Japan's treatment of the bid made by C&W would be regarded as a "test case" in establishing how open the Japanese market really was.

C&W had a 20 per cent stake in a consortium, bidding for an international telecommunications contract in Japan. The consortium merged with its sole rival, cutting C&W out of the infrastructure work and leaving it with a 3 per cent stake.

Without drawing a direct parallel with the position of C&W, Mrs Thatcher underlined the need for reciprocity by pointing out that power would soon be available to the Government under the Financial Services Act and the Banking Bill, enabling it to take action "where other countries do not offer the same full access to financial services as we do."

Labour MPs were openly sceptical about the Government's determination to exert adequate pressure on Japan and they jeered Mrs Thatcher when she confirmed that she was still awaiting a reply to the letter she wrote to Mr Nakasone, the Japanese Prime Minister, on March 4 telling him of the Government's interest in the outcome of the bid made by C&W.

Mr John Smith, Labour's trade and industry spokesman, developed this line of attack in a letter to Mrs



Mrs Margaret Thatcher

Thatcher in which she recalled speeches she made in November and December last year insisting that genuine free trade must be a two-way business.

Despite that, several months had elapsed before she wrote to Mr Nakasone and he urged the Prime Minister to demonstrate the Government's determination to take effective action by announcing that consideration was being given to preventing any Japanese purchase of shares in British Petroleum.

Mr Smith told her, "That might at least be an intimation of awakening resolve."

In earlier exchanges in the Commons, Mr Nigel Lawson, the Chancellor of the Exchequer, joined in the condemnation of Japan's failure to provide reciprocity in trading opportunities.

While suggesting that a final decision had yet to be made, he maintained that "shutting out Cable & Wireless from an important contract is unacceptable." Mr Michael Grynlls, chairman of the Conservative backbench trade and industry committee, Sir Dudley Smith and Mr Andrew Mackay registered the concern on the Government benches by pressing for a debate on trade with Japan.

NOTICE OF REDEMPTION

NICOR Overseas Finance N.V.

Has Called for Redemption all its 10 3/4% Convertible Subordinated Debentures Due May 1, 1995

NOTICE IS HEREBY GIVEN that pursuant to the terms of the Indenture dated as of May 1, 1980, as supplemented, among NICOR Overseas Finance N.V. (the "Company"), NICOR Inc. (the "Guarantor") and Irving Trust Company (the "Successor Trustee"), the Company has elected to redeem and will redeem on May 1, 1987 (the "Redemption Date") all of its outstanding 10 3/4% Convertible Subordinated Debentures due May 1, 1995 at 102% of the principal amount (the "Redemption Price"). Interest will be paid on May 1, 1987 in the usual manner.

The Debentures may be surrendered for payment with all coupons maturing after the Redemption Date at the offices of one of the Paying Agents listed below:

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- Continental Bank/Brussels, 162 Queen Victoria Street, London EC4V4BS, England
- Continental Bank/Brussels, 10 Avenue Montaigne, 75008 Paris, France
- Continental Bank/Brussels, Bockenheimer Landstrasse 24, 6000 Frankfurt/Main, West Germany, Federal Republic of Germany
- State Street Bank (Switzerland), Bahnhofstrasse 18, P.O. Box 5053, CH-8002, Zurich, Switzerland
- Banque Internationale a Luxembourg S.A., 2 Boulevard Royale, Luxembourg, Luxembourg

NO INTEREST WILL ACCRUE ON THE DEBENTURES ON AND AFTER THE REDEMPTION DATE, AND THE COUPONS FOR SUCH INTEREST SHALL BE VOID.

The Debentures are presently convertible into Common Stock of the Guarantor at the rate of 27.597 shares of Common Stock for each \$1,000 principal amount of the Debentures. The right to convert Debentures into Common Stock will expire at the close of business on April 27, 1987 and after that date no further conversions of the Debentures will be made. Accrued and unpaid interest will not be paid on Debentures which are converted.

Debentures may be surrendered for conversion, together with all unexercised coupons appertaining thereto, at the offices of one of the Paying Agents listed above, together with a written notice of election executed by the holder that the holder elects to convert such Debentures in accordance with the provisions of Article Eleven of the Indenture and specifying the number(s) in which the shares of Common Stock deliverable upon such conversion shall be registered, with the address(es) of the person(s) so named.

NICOR Overseas Finance N.V.

Dated: March 27, 1987

Warning of AIDS legal fights under industrial relations law

BY JIMMY BURNS, LABOUR STAFF

AIDS DISEASE may produce a series of legal battles under existing industrial relations legislation, an employment law specialist warned yesterday.

Mr Terry Mumford, a barrister, told the first conference aimed at heightening employers' awareness of the AIDS virus at work that male AIDS carriers could appeal before industrial tribunals on the grounds of unfair dismissal under the Sex Discrimination Act.

Some employees with AIDS might not be prepared to make such a public statement. It is understood that an employee recently decided not to follow such a course of action because of the fear of adverse publicity.

Mr Mumford told the conference, sponsored by the Washington-based Bureau of National Affairs, the world's largest private publisher of labour information, that an employee would have strong grounds to appeal against a dismissal under the 1975 Employment Act if his employer had acted under pressure from his workers.

He noted that two key court rulings since 1980 had established a precedent for "reasonable dismissal" on the grounds of the employee being judged to be a potential risk to customers.

He also reminded the conference that under existing law, an employ-

er was free to recruit who ever he wanted, and was under no legal obligation not to impose compulsory screening.

Mr John Lee, a Department of Employment minister, said that there was no necessity for employers to treat individuals who were or might be infected with the AIDS virus any differently from other employees or potential recruits.

Reinforcing the Government's official guidelines on AIDS, Mr Lee emphasised that although the virus could be transmitted through pregnancy, sexual intercourse, and blood contact, it could not be passed through casual contact at the workplace.

"Most employees... are not at risk from sharing facilities or working alongside an infected person," Mr Lee said. Some occupations, such as the health care sector, required special guidance to its workers.

But Mr Lee added that even this guidance "simply reinforces good hygiene practice, since many of standard precautions in use are equally effective against the AIDS virus."

The main emphasis of Mr Lee's speech, was on the need for accurate information to counter unnecessary discrimination.

Company policy should make it clear that an employee who became a victim of AIDS should be treated no differently than someone who contracted any other serious illness. At the same time, Mr Lee said, shop stewards should take a more direct role than they have until now in reinforcing the non-discriminatory stance adopted by a growing number of unions.

The message has not always reached the shop steward level... so it would be as well to include that first, and make union officials your first target audience," Mr Lee told the conference.

Trade unions should oppose compulsory screening and dismissal of suspected or actual AIDS victims, the National Union of Employees (Nipe) said yesterday.

In a booklet called "AIDS: A Trade Union Issue", the 850,000 strong Nipe said that there had been a recent case in which a London local authority had offered a homosexual a job on condition that he underwent a medical examination.

There had also been cases of employers attempting to suspend or dismiss people with AIDS or who had had a positive result from the HIV antibody test.

"AIDS: A Trade Union Issue", Nipe, 20 Grand Depot Road, London SE 18 1P, Price £1.

Licence ruling for video game operators

By Raymond Hughes, Law Courts Correspondent

THOUSANDS of leisure centres, amusement arcades, public houses and other premises where coin operated video games are played will have to obtain licences under the Cinematograph Acts and comply with fire and other regulations as a result of an Appeal Court ruling yesterday.

By a 2-1 majority the court decided that a video game is an "exhibition of moving pictures" covered by the acts. They dismissed an appeal by the British Amusement Catering Trades Association (Bacta) and one of its members, First Leisure Corporation, which operates an amusement arcade in London.

The companies argued that there could be only an "exhibition" where what was shown on the screen had been conceived in advance as an end in itself, where the viewer's function was exclusively receptive.

Rejecting that view, Lord Justice Balcombe said he could not accept that "exhibition" assumed a passive recipient. The dictionary definition of "exhibition" was "the action of exhibiting, submitting for inspection, displaying or holding up for view."

That, the judge said, exactly fitted what happened to the moving pictures in a video game.

Lord Justice Slade agreed, but Lord Justice Nourse dissented. Bacta and First Leisure said they would challenge the ruling in the House of Lords.

BTI to introduce phone system for airline passengers

BY TERRY DODSWORTH

A REVOLUTIONARY telephone system which will allow airline passengers to make a call from mid-air, is due to be launched next year by British Telecom International (BTI).

The service will be the first to use satellites to provide a telephone link between commercial airlines and land-based telecommunications networks. Eventually, BTI aims to move towards global coverage for the service in collaboration with the telecommunications authorities in Norway and Singapore.

Some US airlines have already installed telephones on their aircraft for passenger use, but these are available only for use over land, because they link up to terrestrial systems.

Taking this technology one step further, BTI has teamed up with two other UK companies, Inco-Data and British Airways, to design a system which will use a special antenna to transmit signals to a satellite.

In-flight calls are due to start in 1988, with passengers being able to place their first long-distance call by December 1988.

No prices have been announced as yet, but it is expected that the system could be developed at a cost of around £10 million to BTI.

BTI said yesterday that it was a commercial proposition, with a number of airlines over the world looking at the system.

Workers seek talks on Caterpillar occupation

BY JAMES HARTON, BOOTHBY CORRESPONDENT

CATERPILLAR workers, who are under an injunction to end their illegal occupation of the company's tractor plant at Uddingston, Glasgow, said yesterday that they wanted negotiations with the management before they would leave the plant.

Stewards at the plant, who have been leading an occupation of the facility since Caterpillar announced 18 weeks ago that it was to close it within a year, yesterday postponed

until Monday a mass meeting to discuss how to respond to the Court of Session in Edinburgh on Wednesday.

Mr John Simpson, the leader of the occupation, said that the men wanted to discuss with Caterpillar the possibility of keeping the plant open and of finding an alternative employer to operate it as a tractor and spare part making factory.

THE BANK OF NOVA SCOTIA

U.S. \$100,000,000 Floating Rate Debentures due 1993

NOTICE OF REDEMPTION

NOTICE IS HEREBY GIVEN that, pursuant to the terms of the trust indenture dated as of October 18, 1982 and made between The Bank of Nova Scotia (the "Bank") and a trust company of the Bank of Nova Scotia, as trustee, the "Trustee", as supplemented and amended by indenture supplemental thereto, including the Tenth Supplemental Indenture dated as of October 26, 1985 and made between the Bank and the Trustee, the Bank has elected to redeem and will redeem on April 29, 1987 (the "Redemption Date") all of its U.S. \$100,000,000 Floating Rate Debentures due 1993 (the "Debentures") issued under the Trust Indenture which are outstanding on the redemption date at a price equal to the principal amount thereof together with interest on such principal amount accrued and unpaid to and payable on the redemption date will be paid upon presentation of coupon F-11.

The Debentures will become due and payable at the redemption price on the redemption date at any of the specified offices of the Principal Paying Agent and the Paying Agents for the Debentures which are, respectively, (a) The Bank of Nova Scotia, Trust Company of New York, 87 Wall Street, New York, New York; and (b) The Bank of Nova Scotia, 33 Finsbury Square, London, England; The Bank of Nova Scotia, 65 Boulevard de l'Empire, Brussels, Belgium; The Bank of Nova Scotia, 41 Boulevard Royal, Luxembourg and 100, rue de la Liberté, Luxembourg; and (c) The Bank of Nova Scotia, 100, rue de la Liberté, Luxembourg.

AND NOTICE IS HEREBY FURTHER GIVEN that from and after the redemption date all interest on the Debentures shall cease and unremitted coupons (being coupon nos. F-12 to F-24, inclusive) shall be void.

DATED at Toronto, Canada this 27th day of March, 1987

THE BANK OF NOVA SCOTIA

Banque Vernes & Commerciale de Paris

OFFICIAL STATEMENT

The Board of Directors, which met on March 5, 1987 under the Chairmanship of Mr. Gilbert LASFARGUES, approved the 1986 accounts.

Total assets amount to 17 billion French Francs, compared with 13.9 billion French Francs on December 31, 1985. Net banking income stands at 504.2 million French Francs, compared with 469.7 million French Francs in 1985, an increase of 7.3%. As the group's general operating expenses, slowing down markedly, were limited to 4.4%, the gross operating results, after taking account of accessory earnings, shows an increase of more than 16%.

After amortizations, provisions and exceptional items, net profit for 1986 was 102 million French Francs, compared with 2.0 million French Francs in 1985.

This BANQUE VERNES & COMMERCIALE DE PARIS, which is now a 90% subsidiary of BANQUE INDOSUEZ and in which COMPAGNIE FINANCIERE DE SUEZ has a 10% holding, asserts, in a contrasting economic and banking environment with a mixture of favourable and unfavourable factors, the recovery of its profitability which began last year.

A proposal shall be made to the Ordinary General Meeting, convened to meet on May 12, 1987, to carry forward this result as retained income.

Building fortunes in the aftermath of the big bang

Directional traders move against interim topping and bottoming action in ways which break old trends and form new ones, usually in total opposition to conventional perceptions. As deregulation opened exchange floors to more advocates of such strategies, established transactional traders found ping-pong games played across their bridges, and the first case of fallout was reported in mid-March. Lower in such instances flow its profits to mass delusions in areas ranging up the scale from the most basic of commodities to the most complex technologies. Indigo covers the whole spectrum with geared-up interpretive systems and the "Discovery" reports.

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Notice of Annual General Meeting of Shareholders

JB-B
DOLLAR-BAER
Julius Baer U.S. Dollar Bond Fund Ltd.
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 10 a.m. for the following purposes:

- To receive and consider and, if thought fit, adopt the accounts prepared by the Directors for the year ended 31st December, 1986 and the reports of the Directors and Auditors.
- To ratify the acts of Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board Dollar-Baer, Julius Baer U.S. Dollar Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the bearer certificate or satisfactory evidence of the holding. Such evidence may be obtained by depositing the certificate with the Agent listed below against written receipt, which must be produced at the Meeting. Any instrument of proxy should be delivered to the Agent not less than two business days prior to the date of the Meeting.

Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and from the Agents listed below.

Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House
P.O. Box 1100, Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, 8001 Zurich
Switzerland

Notice of Annual General Meeting of Shareholders

JB-B
D-MARK-BAER
Julius Baer D-Mark Bond Fund Ltd.
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 10:30 a.m. for the following purposes:

- To receive and consider and, if thought fit, adopt the accounts prepared by the Directors for the year ended 31st December, 1986 and the reports of the Directors and Auditors.
- To ratify the acts of Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board D-Mark-Baer, Julius Baer D-Mark Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the bearer certificate or satisfactory evidence of the holding. Such evidence may be obtained by depositing the certificate with the Agent listed below against written receipt, which must be produced at the Meeting. Any instrument of proxy should be delivered to the Agent not less than two business days prior to the date of the Meeting.

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Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House
P.O. Box 1100, Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, 8001 Zurich
Switzerland

Notice of Annual General Meeting of Shareholders

JB-B
LIQUIBAER
Julius Baer U.S. Dollar Fund Limited
(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 10 a.m. for the following purposes:

- To receive and consider and, if thought fit, adopt the accounts prepared by the Directors for the year ended 31st December, 1986 and the reports of the Directors and Auditors.
- To ratify the acts of Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board Liquibaer, Julius Baer U.S. Dollar Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder holding registered shares is entitled to attend and vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company. A shareholder holding bearer shares is entitled to attend and vote. Exercise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the bearer certificate or satisfactory evidence of the holding. Such evidence may be obtained by depositing the certificate with the Agent listed below against written receipt, which must be produced at the Meeting. Any instrument of proxy should be delivered to the Agent not less than two business days prior to the date of the Meeting.

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Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, 8001 Zurich
Switzerland

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March, 27th 1987

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Commerzbank Aktiengesellschaft	Deutsche Girozentrale — Deutsche Kommunalbank —
Algemene Bank Nederland N.V.	Banque Nationale de Paris
Banque Paribas Capital Markets Limited	Bayerische Landesbank Girozentrale
Bayerische Vereinsbank Aktiengesellschaft	Berliner Handels- und Frankfurter Bank
Credit Suisse First Boston Limited	Hamburgische Landesbank — Girozentrale —
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Westdeutsche Landesbank Girozentrale	Yamaichi International (Europe) Limited
Bankhaus H. Aulhäuser	Baden-Württembergische Bank Aktiengesellschaft
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Bremer Landesbank Kreditanstalt Oldenburg — Girozentrale —	Creditanstalt-Bankverein Limited
DB Capital Markets (Asia) Limited	Deutsche Bank (Suisse) S. A.
Deutsche Bank Capital Markets Limited	Goldman Sachs International Corp.
Generale Bank	Hill Samuel & Co., Limited
Hessische Landesbank — Girozentrale —	Landesbank Rheinland-Pfalz — Girozentrale —
Meinwerk Benson Limited	Lazard Frères et Cie.
Landesbank Schleswig-Holstein Girozentrale	McLeod Young Weir International Limited
Marcand, Stein & Co.	S. Metzler seel. Sohn & Co.
Merrill Lynch International & Co.	Salomon Brothers International Limited
Österreichische Länderbank Aktiengesellschaft	Simonbank Aktiengesellschaft
Shearson Lehman Brothers International	Swiss Volksbank
Sparkasse der Stadt Berlin West — Girozentrale in Berlin —	Westfälische Bank Aktiengesellschaft
M.M. Warburg-Bremermann, Wirtz & Co.	Württembergische Kommunale Landesbank Girozentrale

AUSTRALIAN PROPERTY

Chris Sherwell on an Australian immigrant's climb to fame and fortune
Lowy takes Westfield to the top

THIRTY-THREE years ago Mr Frank Lowy, a Czech emigrant, was running a small delicatessen in an underdeveloped western suburb of Sydney called Blacktown.

Last month, as Australia's media scramble reached a decisive stage, he was the surprise key player in an A\$842m (US\$586m) takeover of Mr Rupert Murdoch's Channel Ten television stations in Sydney and Melbourne.

How Mr Lowy's Westfield group came to be one of Australia's largest companies is a classic tale of an immigrant's climb to fame and fortune in his new country.

Westfield Holdings, the principal company, is now Australia's biggest shopping centre operator and, following last year's US\$80m purchase of three Macy's centres, one of the larger foreign property owners in the US.

Its activities cover 18 shopping centres in Australia, half of them owned through the quoted Westfield Trust, and eight in the US. There are practically no vacancies, and strong demand continues for its existing retail centres and those under construction.

The group's other main public arm is Westfield Capital Corporation, launched last year, it is 50 per cent-owned by Westfield Holdings. The group already has investments in property, industry, resources and, now, the media.

The formation of Westfield Capital reflects a move by the group to diversify its interests, and is already seen by Mr Lowy and the market as a success.

The latest phase in the evolution of the group is a long way from the days when Mr Lowy and his partner of 30 years, Hungarian-born Mr John Saunders, decided to start their delicatessen in Blacktown.

The two men began by renting a shop in a small block with some unused land behind. The western suburbs were expanding rapidly under the weight of post-war immigration, and within a year the two men started a second shop in the same block.

It soon became clear that better opportunities lay in property, so they tried real-estate development, subdividing a big acreage of land into lots which were then sold.

But the real breakthrough came as the suburb grew and mass car ownership caught on. From the US emerged the idea of suburban shopping centres with parking facilities.

In 1956 the two men set up the company named Westfield — a romantic allusion to the western suburbs and the land behind their shops which they had decided to develop. They built a department store and 15 shops with spaces for 40 to 50 cars. In the expansion which followed, a shortage of working capital forced them to go public. During the 1960s they built at least one shopping centre each year, sometimes two.

Because dependable builders were scarce, they started their own design team and construction business, and then leased the space themselves. They

and had come on to the market because its owner had died. It cost US\$31m.

Within 18 months the 80 tenancies had expanded to 100 and turnover had grown from US\$90m to US\$100m. The strategy—finding the right location and the right centre, and then improving it all by themselves—worked.

They promptly purchased a second, 20 miles away, but because of limited resources brought in a partner who has since been bought out. A third centre was picked up in Detroit in 1980.

The fourth, in west Los

over Grace Brothers, a prominent Australian department store. Because of its dependence on the retail trade, Westfield bought into Grace Brothers in order to have a seat at the negotiating table.

Instead, a series of moves carried Westfield beyond Grace Brothers, first into the Myer retail group and then, following Myer's merger last year with the G. J. Coles group, on to the board of Coles Myer, now one of the world's largest retail groups.

By this time it was clear that Westfield, if it wanted to remain predominantly a shopping centre operation, would have to create a separate vehicle for its other diverse interests.

Westfield Capital was the result. Since the formation last year, Westfield Capital has been listed on the 11 per cent stake in Bridge Oil, increased its stake in Coles Myer to 6 per cent, acquired a 20 per cent holding in AGL, the packaging and building products group, and purchased a 30 per cent stake in National Properties.

It has also acquired 30 per cent of Northern Star Holdings, the media group, a foreignised purchase which subsequently became the basis for Westfield Capital's A\$842m acquisition of Mr Murdoch's television interests.

In a complex deal, these are now being placed in Northern Star, and Westfield's stake in the company will increase to 45 per cent.

As part of the arrangement, a quarter of the television interest is also being sold off. Of this, 15 per cent will be held by Mr Murdoch, who will thereby retain a stake in his old channels at the maximum allowable level for a foreigner.

According to Westfield Capital, shareholders' funds will stand at A\$350m as a result of these changes (compared with A\$235m at the end of 1986).

Interim results from Westfield Holdings for the six months to December, meanwhile, point to another encouraging result for the "half" year. Operating revenues were up 85 per cent to A\$171m, and net profits were 79 per cent higher at A\$9.6m.

After all this, Mr Lowy now feels it is time to take more of a back seat. Accordingly, he and Mr Saunders will relinquish the joint managing directorship in favour of Mr David Lowy, Mr Lowy's 35-year-old son.

Mr Lowy will remain as executive chairman

Angels, was different. For the first time in the US, Westfield bought a site, demolished it and built a centre from the ground up. It opened in 1985.

By 1982 retail sales in Westfield shopping centres in Australia were topping A\$1m for the first time. As this proceeded, the question of diversification inevitably arose.

In the early 1980s, when the price of gold and of oil was hitting the roof, the two men decided to take equity positions in other economic sectors. They began with resources.

Westfield joined a consortium with BP Australia to mine for coal in Queensland, and then another venture which owned Thames construction company.

Two years later, it sold its 50 per cent interest in Thames and made an A\$10.7m profit. Mr Lowy's appetite was whetted. In 1984 Westfield took a 10 per cent stake in Bridge Oil and, with Bridge, bought a 25 per cent interest in a pipeline.

Then came the real spur to the formation of Westfield Capital — the fight to take

even built stores for other retailers on a turnkey basis.

As a variation they tried a motel and other types of development. But, says Mr Lowy, they became "consumed" by shopping centres. Helped by Australia's economic boom, they built up a rare expertise.

As manager and developer, the company promoted the centre itself and sought to make its atmosphere conducive to shopping—or, more accurately, spending. As a result Mr Lowy and Mr Saunders can justifiably claim that they brought shopping to the Australian public and made it a more pleasant activity. In the process they also pleased the investors.

By the 1970s, however, they were uncertain where to head next—until the Government relaxed regulations governing investment overseas.

It took three years of meticulous searching, but in 1976 they found an established shopping centre in the US which they wanted to buy and improve. It was in Connecticut,

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once having to re-write your software.

What's more, because of UNIX and

because of NCR's longstanding commitment

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you to communicate with a wide choice of

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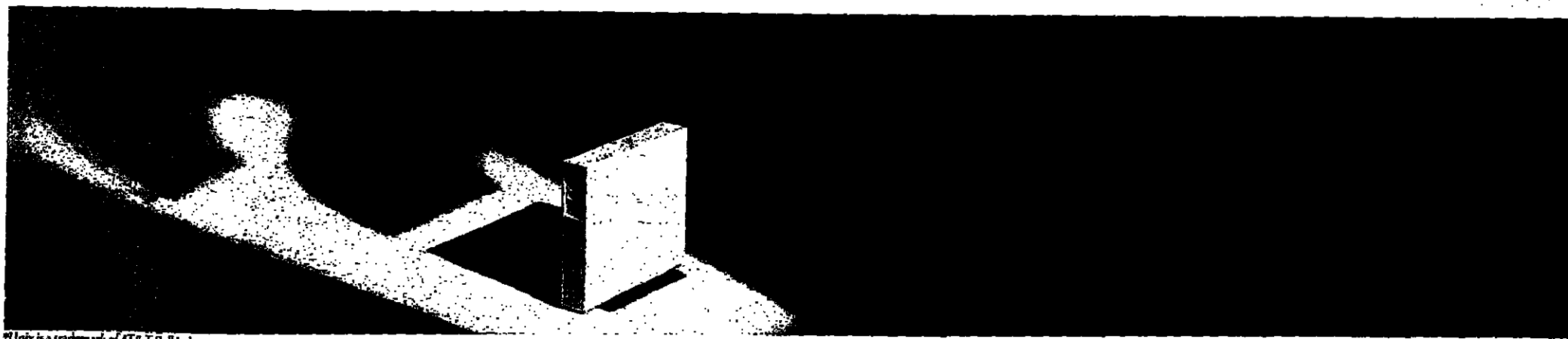
Get in touch.

shapes and sizes. So the UNIX system

that's right for one may well not be right

for another. Which is why, unlike most

manufacturers, NCR don't just make one



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مكزامن الازمحل

1986

United Newspapers' consolidated profit before tax in the year ended 31 December 1986 was £56.6 million (1985: £34.9 million).

The directors recommend payment of a final dividend of 10.5p making a total for the year of 16.5p (1985: 16.0p). The directors feel that this modest increase is prudent in the context of the earnings per share in 1986 of 25.3p (1985: 27.2p), the future capital requirements at Express Newspapers and the need to increase dividend cover to a more generally acceptable level.

The many excellent trading performances in the year included those of United Provincial Newspapers and Link House, where significant growth in both of these mature businesses has been achieved. Trading performance of some business magazines was dull in trying market conditions in the United Kingdom and the United States, though there were strong performances by individual titles.

In the United States, our news transmission company PR Newswire improved dollar profits by a third. Miller Freeman Publications, our west coast magazine company, increased its dollar profits by 85 per cent. On the east coast, Gralla Publications, maintained its profits of the previous two years.

The absorption of the Fleet companies was completed early in 1986.

The Daily Express, the Sunday Express and The Star formed a national newspaper division and Morgan-Grampian became the division operating business magazines and exhibitions in the United Kingdom.

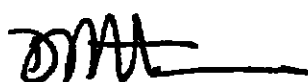
The departure of 2,127 regular employees and the elimination of 1,628 casual shifts at Express Newspapers was negotiated and completed according to plan.

An indication of the commitment to United Newspapers in the United Kingdom, and one which demonstrates the confidence individual staffs have in their company, is that 33 per cent of them now regularly make savings with the company's SAYE share option scheme.

I thank all the directors and employees for their hard work and efforts in 1986.

The future holds many opportunities. I view it with confidence.

David R Stevens



Chairman
United Newspapers plc



Extracts from chairman's statement report and accounts 1986

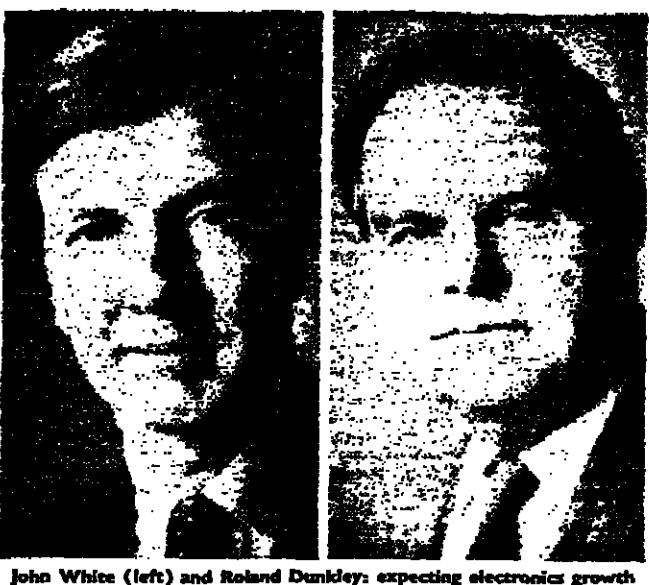
MANAGEMENT

When a small investment pays off handsomely

Crosfield Electronics gave De La Rue a new core business. Peter Marsh reports

A dominant position

CROSFIELD Electronics has managed for 15 years to hold on to a dominant position in the colour scanning business. Scanners, which sell for \$50,000 upwards, are sophisticated machines which, by a combination of electronic and optical techniques, turn photographic negatives into the four colour images (red, blue, yellow and black) used in printing.



John White (left) and Roland Dunkley: expecting electronics growth

US companies such as Fairchild Camera and RCA, which had previously dabbled in scanning, dropped out, leaving the field largely to Crosfield and its main rival, Rodolph Hell of West Germany.

Characteristics of competitors

Analysing the human factor

BY MICHAEL SKAPINKER



THE CHIEF executive of a major Swiss company usually falls asleep when boardroom discussion turns to technology. He wakes up the moment someone mentions profit analysis.

analysis looks to the inner circles of a competing company for clues about its future strategy," he says.

TECHNOLOGY

Car manufacturing

VW calls into question Japan's technological drive

By John Griffiths

THE barely-disguised contempt shown by most Western car makers for the engineering sophistication of Japanese cars in the 1970s has been replaced by unease verging on alarm.



Above: VW's Orbit prototype places strong emphasis on aerodynamic styling.

Professor Ulrich Seiffert identifies Japanese innovations of "dubious value".

they don't have a total view of what they're supposed to be doing with a car's design.

PREDICTED CHANGES IN THE WEIGHTS OF CAR COMPONENTS (Weight per car in kilograms)

	Japan	US	Western Europe
Steel plate	575 565 470	757 672 584	415 405 353
Iron and steel	287 197 187	209 181 125	220 208 195
Stainless steel	—	12 11 10	—
Aluminium	34 42 47	61 76 102	38 45 51
Non-ferrous	19 17 16	31 29 22	25 24 22
Glass	30 30 22	38 38 27	27 27 25
Plastics	47 51 57	88 93 114	61 65 85
Total	915 902 799	1,196 1,100 1,000	786 774 731

Source: VW Research

temperatures and economy goes down.

US battery which is miles ahead

A BATTERY able to drive an electric van three times the distance possible with the best conventional lead acid battery of the same weight has been developed at the Argonne National Laboratory in the US.

COMPUTER INDUSTRY PR AND MARKETING

01-399 5244 Wickes Associates International Ltd.

Strong attraction of smaller magnets

WEST GERMAN company Vaco-Schmelze of Hanau is manufacturing an improved permanent magnet material called Vaco-Schmelze.

UK teletext gets a personal touch

MANY MAKES of personal computer (PC) can be adapted to receive teletext over a 5280 plus-in printed circuit board which is about to be launched by K-Bytes.

WEST GERMAN VIEW OF THE ROAD VEHICLE DEVELOPMENT SHOULD BE

IN HIS review of future vehicle developments, Prof. Seiffert outlined the main areas of VW's own technological thrust:

materials being used and lighter individual components being designed.

when compared to petrol engines. VW expects to use superchargers for higher performance on up to 2 litre petrol engines, and turbochargers on over 2 litre units.

Hot topic for better plastics

ERA TECHNOLOGY, the Leatherhead, UK, electrical research organisation, has developed a technique which allows the thermal history of plastics to be recorded.

Just the ticket for car parking

CAR PARK control becomes easier with FirstSignal equipment from Immotek.

American eye on document storage

BELL & HOWELL, the information equipment company of Chicago in the US, has entered the office optical storage market with a system called Image Search Plus.

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FINANCIAL TIMES

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Friday March 27 1987

Mrs Thatcher in Moscow

THE COINCIDENCE of Mrs Thatcher's visit to Moscow with Mr. Neil Kinnock's visit to the US is a remarkable electoral dividend for the Prime Minister. She is getting five-star treatment from the Russians, while he is getting a rather perfunctory reception from the Americans.

His visit is almost bound to elicit renewed public criticism of the Labour Party's anti-nuclear defence policy, and thus further damage his party's electoral chances; she can hardly fail to improve her image at home, whether her meetings with Mr. Gorbachev project her as peacemaker or pugilist.

Whether Mrs Thatcher's high-profile visit to the Soviet Union really has any great significance going beyond British domestic electoral considerations, however, is an interesting and difficult question. On the face of it, it seems questionable. And yet the Soviet leader is giving Mrs Thatcher almost as much time in private discussions, as if she were the leader of some superpower, rather than the Prime Minister of a middle-sized European power.

It is true that she goes to Moscow armed with a detailed and up-to-date knowledge of the views of President Francois Mitterrand and Chancellor Helmut Kohl, and that in some indirect sense may be held to speak for Europe. But the central East-West negotiations are the bilateral talks in Geneva between the Soviet Union and the US on nuclear weapons, starting with the European summit. Here Britain and its European partners have no direct role, except in so far as they can exert influence through the intermediary of their American ally.

Soviet revival

Nevertheless, advance indications suggest that Mrs Thatcher's visit will be the scene for at least two Anglo-Soviet arguments on the subject of nuclear arms control; it is likely that she will engage in both of them with characteristic vigour.

The first of these arguments, and the easier from Mrs Thatcher's point of view, will centre on the very recent Soviet claim that a Euro-missile agreement would be signed in the near future. Britain and France put their nuclear arsenals on the negotiating table. This is a revival of an old Soviet demand, constantly reiterated during the

head of population is a long way behind that in the US, West Germany and France. It is still slightly ahead of the Soviet Union, although it is likely that this country, which is stepping up expenditure on "pure" R and D, will soon overtake Britain in this respect.

Almost a third of Britain's total annual R and D budget of about \$80bn is taken up by military research. Out of the UK Government's research bill, which came to \$4.3bn in 1984-85, defence R and D accounted for slightly more than half. If military research is removed from the overall R and D tally, Britain's international position looks decidedly unhealthy.

Difficult choices

The disproportionate size of defence R and D reflects a serious weakness in the machinery of government, in the inability to take a strategic view across the spectrum of scientific activity and to make difficult choices between competing research programmes, all of which have their own lobbies in industry and in government. The lack of a horizontal approach to decision-making is illustrated by the interminable delays in deciding on UK spending on space science and technology, an area which straddles several government departments. Similarly, the five research councils, of which the Science and Engineering Research Council is the largest, are largely independent bodies fighting their own battles.

The Department of Education and Science, which at least in theory is in charge of the research councils, has an advisory board to recommend how to share out the cash between these organisations. But no one has any real weight in forcing the councils to set priorities between different areas of research and to put management resources behind the disciplines that are most likely to produce good results both in terms of good science and economic benefits. In other areas, too, spending patterns owe too much to history, inertia and lobbying power. It is this organisational weakness which urgently needs to be put right.

Position slipping

There are other disquieting trends. Industry in Britain contributes only about two-fifths of the national R and D bill, a similar proportion as in France, but a lower percentage than in Japan, West Germany and the US, where the figures are 65 per cent, 60 per cent and 60 per cent.

According to most indicators, Britain's position in the world league table for academic research is slipping. The country's spending in this area, as a percentage of gross domestic product, dropped between 1975 and 1982. Spending per

WHEN THE history of the South African "revolution" is written, the dusty black township of Lingshile in the Eastern Cape will merit more than a footnote.

Events here on July 21 1985 provided a backdrop for the imposition of a state of emergency which brought to an end the first chapter of the current black revolt.

On that winter Saturday over 50,000 people crammed the township's grassless football stadium for the funeral of four young black teachers who had made the community one of the main centres of organised resistance in the province. The four—Matthew Goniwe, Fort Calata, Sparrow Mkonte and Silele Molekwa—were waylaid and murdered by a Latin American-style death squad. They have now passed into the popular mythology of the community as "our beloved teachers".

As the army and police watched from their lookout on a bare granite hill above the township, four coffins draped in the black, yellow and green flag of the banned African National Congress (ANC) advanced beneath a cloud of dust towards the assembled mourners. Escorting the coffins, black children in white communion dresses mingled with young men in military-style ANC uniforms carrying wooden facemasks AK-47 assault rifles; white and black bishops in robe and mitre officiated.

The procession moved forward against the backdrop of two huge red flags bearing the hammer and sickle symbol and the words South African Communist Party. From all appearances, the revolution was underway.

It was precisely that dangerously false perception that the Government was determined to crush. That night, the same red flags appeared on state-controlled television as President P. W. Botha announced the imposition of a state of emergency, saying that it was essential to save South Africa from the menace of Communist insurrection.

Earlier this month I returned to Lingshile to find out whether, nine months into another emergency (the first was lifted 10 months after the teachers' deaths) and a few weeks before a whites-only general election, the spirit of revolt has indeed been crushed.

A brief telephone call to the late Matthew Goniwe's home fixed the appointment. As my car nosed cautiously along the rutted track and passed the first burnt-out township house, three bare-foot boys darted in front of the car, gesticulating and diving into the bush.

"Goniwe?" the biggest asked. When I nodded he pointed straight ahead, then left, past the concrete walls of the stadium still daubed with the revolutionary slogans I remembered from the funeral. We stopped outside a neat bungalow, surrounded by a hedge and herbaceous borders. Both were being carefully watered by a portly, middle-aged man in shorts, with dark glasses and a crisp, grey mustache. He was Matthew Goniwe's uncle.



Over 50,000 people filled Lingshile's football stadium for the funeral of four black teachers in June 1985

'Like a dream that never happened'

After a polite handshake, I was invited inside to a comfortable lounge dominated by the photograph of a strong, good-looking young man of about 35 taken in a township street. I note the family resemblance. "Yes, it is Matthew."

The Eastern Cape is rich in martyrs. Steve Biko, driving force behind the black consciousness movement of the 1970s who was killed in police custody ten years ago, was also from this region.

How could I be helped? Well, I would like to meet with the remained of the Cradock Residents Association (Cradock) and the other organisations which thrived while Matthew Goniwe and his three friends were still alive. No problem.

We pile into the car, avoid the trenches being dug for new township drains, stop to allow a group of chanting Methodists led in a swaying shuffle by a tall, thin, seemingly oblivious preacher to pass, and tuck the car into a narrow garage beside an unremarkable township house. "You never know what a casp (armoured car) will turn up and they start asking questions," my guide murmurs.

During this brief odyssey through the back streets, suspicious looks from all sides greet the car. This time only face-surveillance is an impor-

tant which from the basis of political organisation.

Inside two young men stand up. We shake hands in the African fashion—shake, then hand round the thumb, shake again. I don't catch their names. They laugh. "It's better that way. Call me Tom. He's Luke."

We sit down. First we flick through photographs taken at the funeral—the red flags, the slogans praising Umkhonto, the ANC, the military wing of the ANC, the stewards maintaining order.

"Looking at all this now it seems unreal, like a dream that never happened," the young "comrades" comment quietly. I ask them what happened after the funeral.

"Early next morning they came and detained the last leadership of Cradock and the street committees. The rest went underground. No more public meetings were allowed. But we continued to meet in church halls and people's homes. About 200 were detained, mostly for about three months. Even so our community made the emergency unworkable."

But what about the second state of emergency introduced on June 12 last year? "The present emergency is more drastic. This time not only office bearers but school

kids were taken too. Many of the under-18s have been sent to the Department of Education and Training (DET) camp near Kirkwood for indoctrination. Most detainees are still inside but in January some were released. Some have become more active than before."

But as the new stormwater drains, contracts for tarring township roads and a building site for new owner-occupied homes indicate, repression is not the only weapon in the Government's hands.

Having detained the most visible community leaders, the Government is now busy upgrading the township and tackling some of the material grievances which contributed to the development of township political organisation in the first place. A similar strategy is being carried out in townships across the country as millions of rand are poured into long-ignored community development projects.

Luke is dismissive. "They've detained our leaders and now they're trying to boost their puppets, the black local authorities. To give credit to them, they are upgrading, but there is still no black council here in the township, it is being run by a white superintendent."

The state of emergency has

also put paid to building links between Lingshile and the neighbouring white town of Cradock, less than two kilometres away at the closest point. Before the first emergency there were tentative attempts at bridge-building between the communities—an attempt led on the white side by local businessmen hit by a community-organised black consumer boycott.

Now all ties have been broken. "Whites in Cradock are very conservative. It is not like Johannesburg or Cape Town or Port Elizabeth where many whites vote for the Progressive Federal Party (the parliamentary white opposition) and take an interest in the townships. They are very 'white-rump' here," says one of my hosts.

Cradock and the other "plateau" towns which have traditionally returned National Party MPs are now the target of a determined electioneering effort by the right wing. The town is festooned with posters announcing the forthcoming visit of Mr. Jap Mauds, leader of the ultra-right Hertzog National Party (HNP). The HNP committee room downtown is plastered with posters proclaiming "This land is our land" and "Remember Rhodesia."

Nevertheless, the echoes of white liberal dissent in faraway Stellenbosch and the big cities

are being followed with interest in the township. "It would be encouraging for the progressive movement if the election showed P.W. (Botha) that his membership is slipping away. But we still don't know what kind of 'reform' the independent are talking about. For us 'reform' will only have meaning if they release our leaders, unban the ANC and negotiate."

Meanwhile the detention of older leaders, and the decision to build a camp inside the township for the hated black police—the hastily trained "Klitschkas" or "Blackjacks" as they are known—has increased tension.

Those now running the underground street committees are youths in their early twenties. A few are armed. Earlier this month the official police unrest report said three patrols were fired upon one night in the township. The "comrades" say running gun fights, on a small scale, take place most nights.

Since the second emergency was declared at least three residents have been executed by the flaming rubber tyre "necklace" treatment. It is difficult, looking at my youthful, soft-spoken and thoughtful informants, to think that they might be, probably are, judges if not executioners.

Luke, only 23 years old, has finished his high school education. Like most of his contemporaries he has not had a job. But he is the clandestinely elected leader of the community. He has also taken over as acting publicity officer in the Eastern Cape region for the United Democratic Front (UDF), the anti-apartheid umbrella organisation, following the detention of most of the Front's senior cadres.

It is a similar story in hundreds of townships around the country where the detention of leaders has not destroyed organised opposition but merely pushed it underground and into the hands of younger, street-wise activists.

"They detained our leaders. So we analysed the situation and drew up our new strategy. We decided to train many more leaders in the structures of the clandestine street committees and continue our work of mass politicisation. Detentions cannot destroy the organisation. The awareness remains and new leaders just take their place."

Whatever the success of "comrades" around the country at keeping community organisations alive, like those in Lingshile, where the spirit remains, the ANC's aim of turning every township into a no-go area for the authorities—which seemed feasible before the emergency—has proved a pipe-dream.

Equally clear, however, is the evidence from Cradock and other townships that blacks will never be satisfied without a political solution which involves them in decision-making in their communities and the country at large. On the surface, order has been restored to Lingshile. But it is a fragile order full of frustration on both sides. As I drove out of Cradock, I asked the black petrol pump attendant how things were. He looked at me quizzically and replied: "Back to normal"—then he hesitated a moment and added, "as they say."

Breakfast with Lambsdorff

The Flick bribery scandal cost Count Otto Lambsdorff his job as West Germany's economics minister but not, it seems, his reputation abroad.

The effervescent FDP Liberal politician is in Washington visiting most of the movers and shakers in finance, trade and politics—Paul Volcker at the Federal Reserve, Clayton Yeutter, US trade representative, Senator Bill Bradley, the New Jersey Democrat and author of a new global debt relief strategy, and Senator William Roth, the key Republican backer of President Reagan's first tax cut.

Lambsdorff emerged yesterday for a breakfast meeting with reporters at which he was questioned on issues ranging from the Flick scandal (he does not just have a better talent than his predecessors) to the threat of US retaliation against Japan on semi-conductors ("absolutely unjustified") and the Reagan administration's fiscal 1988 budget deficit target of \$106bn ("a fairy tale").

Lambsdorff's English was fluent, his manner charming, his criticism of the Kohl coalition's delay in introducing a new hefty tax cut until 1990 as fierce as ever. So impressive was his performance that nobody had the gall to ask him about the Flick scandal—though perhaps the choice of venue for the meeting said it all: the Watergate Hotel.

New lights

Lucas Industries is not a place for boardroom drama, even if its pension holidays and exit from the Confederation of British Industry have raised eyebrows elsewhere. So Tony Gill was yesterday promising more of the same when he succeeds Sir Geoffrey Messervy as chairman and chief executive at the end of July.

Gill has worked closely with Messervy (who will make a clean break from Lucas in the company tradition) in developing the strategy with which Lucas has grappled with its

Men and Matters



"Which class—Economy, Business or Brain Drain?"

poisoned chalice of being dominant supplier to a declining UK motor industry. "I will be doing no more and no less than he would," Gill said.

He emerged as heir apparent last year when he became deputy chairman as well as group managing director. He was appointed to the latter position in 1984, after four years of sharing the job.

And early tips for the next change at the top, five years hence? Two strong runners must be the new managing directors, Alan Watkins and Bob Dale, born 24 days apart in October 1938, with similar side-winding careers since joining Lucas in the early 1960s.

Messervy, off in August to lend a non-executive hand on the Asda-MFI board and as chairman of Costain, foresees that their relationship will be "competitive and co-operative."

Screen test

The BBC, like Mr Gorbachev, is promising to be more open in future, and even the Independent Broadcasting Authority is beginning to wonder whether it should stop being so sensitive.

But the new French broadcasting regulatory body, the Commission Nationale de la Communication et des Libertés, has much more radical ideas on the subject. Next Friday the Commission will hear the final submissions from the two rival candidates for a 50 per cent strike in the French first channel TF1 now in the process of being privatised.

Not only will the hearings be held in public but they will actually be shown live on television in two sessions—one from 10am to midday and the other from 3pm to 5. The two consortium leaders, Francois

the workplace. Two of this year's other winners are also hard-pressed to find off companies—the Canadian subsidiaries of Royal Dutch Shell and Texaco.

In contrast to cutbacks and asset disposals in other parts of its business, Dome rented half a floor of a Calgary office tower two years ago to house a fitness and exercise centre. The company publishes a monthly fitness news letter and helps fund employee sports teams. Two of every five head office workers are members. But Dome's busy chairman, Howard Macdonald, has yet to sign up.

Bill and coo

After the financial disaster of the Montreal Olympics, Calgary is obviously adopting a prudent approach to its preparations for next year's Winter Olympics.

Inquiries revealed that doves for the opening ceremony are in short supply and would probably cost around C\$50 a pair. So Calgary has decided to make do with pigeons. The call has gone out to pigeon-fanciers throughout Canada to send their best 1,000 young racers for pre-Olympic training in June.

The trouble with pigeons, you see, is that they have been known to refuse to fly in very cold or inclement weather without a strong incentive. And, if they do take off, the organisers do not want them, for obvious reasons, to hover above the crowds for too long.

So a seven-month orientation course has been devised. The pigeons will be introduced to the warmth and birdseed of a custom-built loft near Bassano, 110 kilometres south-east of Calgary. Once they are familiar with such luxury, experts predict that they will not want to hang around Calgary stadium after they are released there. They will also be denied a couple of meals beforehand to help speed them on their way and to reduce the risks of them dropping in on the events.

Observer

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مكازم الأصول

Politics today

Quiet talk about the unthinkable

By Malcolm Rutherford

FOR A FEW hours in the House of Commons on Monday it was possible to believe that all was well with the Labour Party. It was the closing day of the debate on Chancellor Lawson's Budget.

Mr John Smith, shadow Secretary for Trade and Industry, spoke first for Labour. Mr Bryan Gould, who nowadays has all sorts of responsibilities for the organisation of the party as well as a hand in its economic policy, wound up.

It was not that either of them had anything very original to say. It was their self-confidence that stood out. They command the House. The Tories listen to them with a respect that some times seems to verge on fear. Above all, they give the impression of calm. It requires no flight of imagination to see them as senior ministers at least as effective as those who now hold office.

At the end of the debate, however, the illusion ended. For that is what it was. Very few people in the Labour Party now believe that it is about to take over the government after the general election, whatever the excellence of some of its best bench spokesmen. The best hope is for a hung parliament with Labour as the largest single party. Much of the talk, though still sotto voce, is about what will happen if Mrs Thatcher wins her third successive overall majority.

Yet this is not entirely a recognition of the Labour Party's decline over the years — from around 48 per cent of the vote in the general election of March 1983. The argument has changed. It is now the possibility of Labour's recovery. To be sure, the recovery is not generally expected to be great enough to allow Labour to win this time. But there is a hope that it will be sufficient to show that the decline has been reversed. If the party can get back to something like its showing in 1979 when it won 38 per cent of the vote and 269 of the 533 parliamentary seats, it will be able to say that the 1983 result was an aberration. The turnaround in its fortunes will have begun at last. It

will be possible to build from there.

In 1983 Labour won 208 seats out of a parliament of 605. If it can get back to above 250, it will still be able to claim to be very much in business. Anything much less than 250, after nearly ten years of Mrs Thatcher, would surely be reckoned a disaster.

Apart from the number of seats won, there is the other question of the percentage share of the vote. Here the Labour-SDP Alliance trailed Labour very closely last time with around 26 per cent, but only 23 seats. One recent opinion poll has already put the Alliance ahead of Labour in the percentages. Yet it is not inconceivable that other polls will follow as the election approaches. Yet in terms of seats it is still far more likely that Labour will beat the Alliance hollow.

All this is described in the Labour Party nowadays as "thinking about the unthinkable".

Recognition is dawning that a divided opposition tends to keep the Conservatives in office

able, which almost everyone is doing in private but seldom in public.

The trouble is that, given the assumption of another Tory majority or even of a hung parliament, there is no easy answer to what happens next. The recognition that a divided opposition tends to keep the Conservatives in office is dawning, but no one has yet decided who will be the prime mover in any further realignment. Will it be a resurgent Labour Party or will the Alliance continue to make advances? Will it be a coalition or can there be a pact?

Mr William Rodgers, a former Labour minister and one of the

founding members of the SDP, wrote recently in the magazine the New Democrat, of a possible triple alliance between the SDP, the Liberals, and a section of the Labour Party. "The Alliance," he said, "would consider becoming a partnership of three if a schism in the Labour Party made such a further realignment of the centre-left a possibility."

He has since shut up and says that the question should rest until after the general election. Mr Rodgers is, incidentally, the SDP candidate for Milton Keynes, a constituency that the Alliance needs to win if it is serious about its claim of being the wave of the future, just as Mrs Shirley Williams, another founding member, needs to win Cambridge. The process of any further realignment may depend quite a lot on whether those two people return to parliament. It will not look good if they are rejected by a new town in the south and a university town with a science park.

Mr Rodgers's decision to say no more for the time being, however, is a sign of how big the problem of further realignment is. Not the least of it is to do with personalities. In the same article he wrote of a group of Labour ministers who in 1979, under the banner of the Campaign for Labour Victory made the "last, best attempt to save Labour from the worst of itself."

They included Mr Roy Mason, Mr John Smith, Mr Eric Varley and "above all" Mr Roy Hattersley.

Of that group perhaps only Mr Smith and Mr Hattersley still matter in the sense that they will have a say in the political future. But they matter a great deal. Mr Rodgers writes of them: "It is part of history that they chose to slip away when the going became tough."

In other words, they decided to stay in the Labour Party. Yet Mr Smith and Mr Hattersley could make precisely the same comment about Mr Rodgers, Mrs Williams and Dr David Owen. It was they who slipped away by going off to found the SDP.

The argument has not yet been resolved by time, nor will



Dr Owen and Mr Hattersley: who slipped away when the going became tough?

It necessarily be resolved by the result of the next general election. If the Labour Party does considerably better than in 1983 and wins upwards of 250 seats, it will be able to say that the reform process is well under way. Mr Neil Kinnock, as leader, will have shown what can be done by standing up to the Militant Tendency and the loony left and by winning control of the party's national executive committee. It will be a matter of going on from there.

Mr Kinnock, after all, is young enough to survive an initial defeat and if he did not have the stomach for a further fight, Mr Hattersley might. Nor would a party that includes such figures as Mr Smith and Mr Gould be a negligible force. There would be a battle with the left, of course — almost everybody says that — as the left claimed that Labour lost because it had abandoned socialism. But it would not be a battle that the left would be bound to win. On the contrary, it is more likely that the far left would be finally routed. The parliamentary party would assert itself. It would seek to lead the annual party conference rather than be dominated by it. There might be an emergence of municipal socialism led by people like Mr David Blunkett, who slipped away from northern England and Scotland who have never succumbed to the wider tendencies. The

shaping of a Labour Party mark 3 could have begun. (The Labour mark 2 was what some people unkindly called the Social Democrats).

What would the Alliance do then? The first answer is that it still has problems of its own. It is by no means certain that there will be a merger of the Liberal and Social Democratic Parties once the election is over. The way, Dr Owen, for one, remains very reluctant about it. Yet if there is not a merger, where does the Alliance go next? It can hardly wish to continue rather like the old Liberal Party writ large, doing well in by-elections, increasing its percentage share of the vote, yet never making the required breakthrough in terms of seats. Or perhaps it can. The real answer is that nobody knows. It will take the election to find out.

The new factor, discernible in the last few weeks, is a willingness among supporters of both Labour and the Alliance to look quietly about a possible minimum common programme, should the election go badly for the pair of them. The trouble is, however, that such thinking is unlikely to come to anything unless there is an agreement between the opposition parties to stand down in favour of each other in certain constituencies. The Conservatives can rest easy. The chances of that happening in the foreseeable future are

remote, for it would mean that Labour had thrown in the sponge as the country's official opposition or that the Alliance had dropped its hopes of taking over that role. The deadlock between the opposition parties seems set to continue for a while yet.

Meanwhile, Mrs Thatcher seems to me to have made a mistake in saying that the timing of the general election will be at least partly dependent on the results of the local elections on May 7. Local elections are notoriously difficult to interpret. The turnout is low and they are not held everywhere. Almost inevitably it means that we are in for another period of speculation about whether the results are good enough to justify going to the country in June or early July. The Prime Minister will look awfully foolish if the results are bad and so will Mr Norman Tebbit, the party chairman. It would have been better to have kept quiet.

Nor can one see much point in attacking the Alliance as if it were just another brand of socialism when manifestly the electorate can see that it is not. Perhaps she thinks, as I do, that the Tories will win almost whatever happens, though it would be dishonest not to record here that recently I have been struck by the jitters in the Conservative camp. They come from fears of the Alliance.

Lombard
Why the mould is breaking up

By Patrick Cockburn in Moscow

OVER THE last six months Soviet citizens in Moscow and foreign ministries across the world have for once asked exactly the same question: are Mr Mikhail Gorbachev's reforms reversible? How far is the Soviet Union really changing?

The Soviet intelligentsia is fulsome and vocal in its praise of the much greater freedom of expression under Mr Gorbachev but the political changes have so far only really affected the top of the Communist Party. The new economic methods are only now being introduced.

But this focus on the speed at which policies are implemented, often taken as an indicator of the reality of change, misses the main reasons for believing that Mr Gorbachev's reforms are indeed irreversible and that the Soviet Union is breaking from the mould created in the 1930s.

Chief among them is the enormous social change in the country during Mr Brezhnev's 18 years in power, the significance of which was masked by the unchanging faces at the top over the same period. The tendency of the Western media to magnify all Soviet failures and minimise all successes contributed to the vision of a static or crumbling society.

Equally misleading is over-concentration on the personalities of the leadership. What makes 282m Russians tick, after all, is not some mechanism located in the Politburo, but the country's history, traditions, culture, economy and international environment — all of which have developed and changed in the last quarter century.

The shift of people from the villages to the cities, the spread of higher education, a rapid increase in living standards and the rise of a generation which has known neither famine nor war all mark a break with the past greater in its effect on the lives of ordinary people than the perestroika (restructuring) and glasnost (openness) advocated by Mr Gorbachev.

Lenin and Stalin created a Communist Party and state

machine which in effect substituted itself for society. Owing as much to Clausewitz as Marx in its organisation, it concentrated all the political and economic resources of a very backward country to achieve, regardless of cost, such ends as industrialisation and winning the war against Germany.

The most important reason for believing Mr Gorbachev's reforms will succeed is that the social and economic development of the country has already tipped the balance between society and state in favour of the former. The Communist Party under Mr Brezhnev had already ceased to exercise the control over the country it possessed under Stalin and had become more like a Tammany Hall machine in which resources were allocated to different interest groups according to their political clout.

As a result Mr Gorbachev, for all the talk of decentralisation, has spent much of the last two years clawing back political power to the centre from the political bosses who held sway during the Brezhnev era. The speed of his success stems largely from the obsolescence of the old political system, evident today in a way that it was not in 1964 when Khrushchev was overthrown.

Compared to Mr Khrushchev, whose name is beginning to emerge from the shadows here, the new leadership has another advantage which makes it easier to implement change. The cold war in the 1950s and 1960s reinforced the conservative within the Soviet Union. Yet Moscow achieved strategic parity in the late 1960s when it developed its intercontinental ballistic missile force. The burden of sustaining super-power competition is no longer the obstacle to liberalisation and reform that it was in the past.

Cynicism about the reality of present political and economic reforms ignores the developments in Soviet society which have already occurred. The real strength of Mr Gorbachev is that he is the product as well as the advocate of change.

Corporation tax

From the Chairman, P. J. Edmonds.

Sir,—Companies trading before the corporation tax was introduced in 1965 pay their tax 21 months after the end of their accounting period. There is a proposal in the Budget to end this concession to prevent an abuse, whereby large companies have done very little to help the small but expanding company. This latest proposal would be an unfair burden to impose on the section of industry the Government most lays claim to support.

In attempting to net a few sharks this measure will hurt hundreds of smaller innocent fish, but the above alternatives achieve the same purpose without adverse effects on others.

May we suggest two alternative methods of overcoming the problem of this abuse? Exempt from this proposed charge those companies which qualify under the Small Companies Rate (FA 1972, s.95). There then need be no phasing-in period, so the large companies that have abused the system will not benefit over the proposed years, yielding an acceleration of tax revenue. The proposed charge should only apply when there has been a large increase

Letters to the Editor

in the share capital of the pre-1965 company.

There has been much mention of help for smaller businesses but in fact recent Finance Acts have done very little to help the small but expanding company. This latest proposal would be an unfair burden to impose on the section of industry the Government most lays claim to support.

In attempting to net a few sharks this measure will hurt hundreds of smaller innocent fish, but the above alternatives achieve the same purpose without adverse effects on others.

The Thatcher years

From Mr S. Clark.

Sir,—In his survey (March 26) of the Thatcher years, Samuel Brittan is too kind to the Government. He argues, correctly, that the mechanisms of the free market are still little understood, but still

counts "privatisation as a net gain."

With the policy of privatising monopolies without introducing effective competition, the Government frittered the best chance of making the free market comprehensible and popular. Instead of creating competitive forces in the markets for energy and telecommunications, the Government has been content with changing public monopolies into private ones. With such an approach to why has probably been the most high-profile policy of this administration, it is surprising that the British public does not take competition seriously?

Simon Clark,
United Oxford & Cambridge University Club,
71, Pall Mall, SW1.

True and fair

From the Secretary Designate, Chartered Association of Certified Accountants.

Sir,—The article "How true and fair can the view be," by Michael Skapinker (March 25)

was concerned with attitudes towards the conflicts of interest which would arise when auditing firms also carried out management consultancy work for their clients. In the opinion of this association the fears expressed by respondents to the survey carried out on behalf of P.A. Management Consultants are totally without justification. The association's rules of professional conduct, in common with those of the other professional accountancy bodies, are designed to safeguard the independence of the auditor and there is no evidence to show that these rules are not adequate to deal with situations where a potential conflict of interest exists.

We believe that the effectiveness of a management consultancy exercise can often be enhanced as a result of the extra knowledge of a client's affairs obtained through the audit relationship. Smaller businesses, in particular, look to practising accountants to provide a comprehensive service of professional assistance covering not only auditing but also advice on the provision and management of financial resources. Many of these smaller businesses are unable to afford the services of a separate management consultant and any move to prohibit auditing firms from performing additional services would deprive them of a valuable source of expertise.

Andrew W. Sansom,
29 Lincoln's Inn Fields, WC2.

Monetary values attached to time saving and safety

From Professor M. Jones-Lee.

Sir,—The Department of Transport (DTP) recently announced proposals to increase the monetary values that it attaches to time-savings and safety-improvements in the appraisal of prospective transport projects. These increases follow the completion of research programmes funded by the DTP and carried out by various academic and related bodies.

The research on the value of safety, in particular, was undertaken by a team at the University of Newcastle upon Tyne, of which I was a co-director. Briefly, the aim of our research was to obtain empirical estimates of the amounts that individuals would be willing to pay for (typically small) improvements in their own and others' transport safety. Overall values of safety-improvement are then defined in terms of the aggregate of individual willingness to pay, the rationale being that this aggregate is a clear reflection of the value placed upon the safety-improvement by those affected by it. This approach contrasts sharply with that currently used by the DTP which effectively ignores

individual preferences and attitudes to safety and focuses primarily upon the impact of safety improvement on future streams of output and income, thereby treating individuals as little more than productive capital equipment. It is now widely acknowledged that the "willingness-to-pay" approach is, in principle, markedly superior to the output-based method. The main difficulty in applying the approach lies, of course, in obtaining reliable estimates of individual willingness to pay. The approach that we adopted was, in fact, based upon a nationally representative sample survey carried out on our behalf by NOP.

In Appendix 13 of a report published on March 19 and the DTP states that "The available evidence would support the case for some increase above the present value; but it does not give reliable guidance on what this increase should be. As a result, the DTP recommends that the value of avoidance of one fatality should be increased from its present level of £180,330 to £252,500 so as to ensure that, for the present, the existing overall

balance between the benefits of road investment from journey time savings and from accident savings is maintained."

I believe that it is important that the public should be aware that in my opinion and that of my co-researchers, the results of our study were adequately reliable to permit the inference of at least the broad order of magnitude of an aggregate willingness to pay-based value of avoidance of a fatality. The recommendation contained in our report to the DTP was, in fact, that the value should be at least £500,000 with a value of about £750,000 warranted by consideration of median responses and a value of about £2m by... means.

Our assessment of the reliability of our results appears to be shared by at least some respected professional colleagues in that a paper summarising the research and results was accepted for publication by the *Economic Journal* following the usual refereeing process. It is perhaps also worth pointing out that a report to the US Environmental Protection Agency, published in 1983, concluded that in the light of all the then available

evidence (which did not include our results), the lower bound to the willingness to pay-based value of avoidance of a fatality should be in the range of \$400,000 to \$600,000 in 1982 US dollars.

The inescapable conclusion of all this is that even following the increase, the DTP's value of safety is still an alarmingly low fraction of what it should be, given the available evidence and estimates of the motorist's willingness, on average, to be willing to pay no more than £2.53 per annum for a 10 per cent reduction in the annual risk of a fatal car accident. That seems implausible, to say the least. In short, the DTP's dismissal of the recommendations in our report will almost inevitably result in higher accident rates than would have been the case if the recommendations had been heeded. I hope those responsible for this conclusion that our research "... does not give reliable guidance ..." feel that they had good grounds for their judgement. I, for one, do not.

(Professor) Michael Jones-Lee,
The University,
Newcastle upon Tyne.

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FINANCIAL TIMES

Friday March 27 1987

SAA make the difference.

SOUTH AFRICAN AIRWAYS

David White reports as the case of Spain's toxic syndrome disaster finally reaches court

A country's reputation goes on trial

IT STARTED one day in May, six years ago, when an eight-year-old boy died at Torrejón de Ardoz, outside Madrid, of what doctors diagnosed as an odd kind of pneumonia. Between then and the end of 1985, the "toxic syndrome" killed 386 people, according to the official figure. Unofficially, it is reckoned to have caused the death of at least 504 - a bigger toll than 15 years of ETA terrorism in the Basque country - and to have affected more than 24,000 others.

The trial finally begins on Monday of the people alleged to have made a business of the illegally-treated rapeseed oil which the prosecution says caused the disaster. The oil, imported from France, was destined for use in the steel industry. It had been laced with aniline - a coal tar extract - making it unfit for household use. But there were chemists who thought they had a way of removing the aniline. Through a network which also involved wholesalers, warehousemen, retailers and hawkers, the oil was sold mainly in poor areas of old and new Castile, Galicia and the Madrid suburbs.

Of the 41 defendants, two have disappeared. Prosecutors are seeking prison terms for 27 of the others, ranging from four months to a

total of more than 10,000 years for each of the eight main accused, who are charged with offences against public health, manslaughter, bodily harm and fraud.

The trial will be held in a specially refurbished exhibition hall in western Madrid. It is being hailed as Spain's "trial of the century" because of the sheer scale of the event: 20,000 victims represented, 250,000 pages of legal documents, and an expected 2,500 witnesses. After all the delay, the Spanish people are anxious for the case to be finally cleared up.

The lethal toxin has still not been identified. While most evidence points to the cut-price oil as the killer, other hypotheses have been put forward, from lettuce leaves to the material from which frying pans are made. Most of these ideas have been discarded but a case is still made for blaming the catastrophe on pesticides rather than the rapeseed oil.

Another question is responsibility on the part of the centrist UCD government of the time. This is not due to come to trial until a separate legal investigation is completed.

The authorities are accused of negligence, omissions and irregularities in the affair. Private prosecution lawyers want to bring in Mr



Mr Felipe Gonzalez

Felipe Gonzalez and Mr Alfonso Guerra, now Spain's Prime Minister and Deputy Prime Minister, by getting them to repeat charges they made when in opposition.

It appears the authorities knew that cooking oil was sometimes adulterated, but took no action because they thought it was on a small scale.

The imported rapeseed oil network was discovered two months after the first death. Only when 30 had died and 3,000 were in hospital

did the health authorities issue a warning about cooking oil sold in bulk in the streets. And only when there were already 10,000 cases was rapeseed oil confirmed as the suspected cause.

What the case brings into focus is not just the toxic syndrome, but a Spanish syndrome: the reputation, which the country is trying to overcome, for lax standards, stemming either from inadequate legislation or poor enforcement, in health and other areas such as household safety standards, fire precautions, trade descriptions and pollution control.

Since the toxic syndrome broke out, other smaller scandals have surfaced, such as a fraud in the labeling of ham - a product which Spain cannot export to Europe because of African swine fever. Outbreaks of mass mayonnaise poisoning at schools, wedding feasts and army barracks are regular summer news items. In the vast resort of Benidorm, it is common knowledge that tourists are routinely served with moonshine rum.

This had name in hygiene and safety exposed Spain to instant attack whenever a suspected lack of standards is seen to affect holiday-makers (not to mention animals - witness the recent press furore in Britain about Blackie, the donkey that was "saved" from the suppos-

edly murderous intentions of revelling villagers). It can also affect exports, as it did for the olive oil business in the wake of the toxic syndrome disaster. For this reason, food standards are sometimes higher for exports than for the home market.

Membership of the EEC and the need to conform to Community rules can be expected to improve practices in many fields. Before entry, the Spanish Government invited an inspection of the sanitary conditions in slaughterhouses. Of the eight centres inspected, none complied with EEC standards. Since then, legislation on abattoirs has been harmonised.

Rulings are often not enough, however. Last October, the Catalan regional authorities, one step ahead of the national government, issued an order that blood banks should carry out systematic AIDS tests on donated blood. Four months later, it emerged, Barcelona's second largest social security hospital had failed to implement the tests. As a result, at least two people are known to have become carriers of the AIDS virus through blood transfusions. A senior Spanish health official was quoted recently as saying that, with fewer than 300 cases to date, AIDS was "not a serious problem in Spain."

Chinese budget provides for 7% growth

By Robert Thomson in Peking

THE Chinese Government yesterday produced a budget for the year that balances conservative political demands for "thrift" with the need for genuine production increases to prove the worth of the current economic reform programme.

While speeches by two senior Government ministers yesterday emphasised the importance of belt-tightening and outlined significant cuts in spending, the state plan provides for economic growth this year of 7 per cent and a surprisingly high budget deficit of 800 yuan (\$3.18bn). Diplomats say the Government was embarrassed by last year's budget deficit of 700 yuan, the highest since 1980. State spending was 7 per cent over budget last year, and diplomats suggest that the planned deficit is an inevitable result of attempting to satisfy the conflicting demands of conservatives and reformers in the Communist Party.

Song Ping, minister in charge of

the state planning commission, and Wang Bingqian, finance minister, both attacked "wasteful spending," and condemned "lux financial discipline." Wang drew attention to a big rise in economic crime. "Some people evade taxes, retained a larger share of profits than they were entitled to, and diverted state funds for other uses than prescribed."

Song Ping condemned "irrational" investment that had led to "too many projects in processing industries and too many luxury hotels, guest houses, hotels, vacation resorts and tall buildings" among other things. The Government is particularly concerned by the cost of servicing wasteful projects already underway.

Yet the Government is to increase foreign borrowing almost twofold, with \$3.8bn planned for this year, from \$2bn last year. The figure apparently represents only government-to-government borrow-

ing. China's total foreign borrowing last year was about \$5bn.

The political cost of higher inflation was shown in a 30 per cent increase in Government funds for subsidies set aside to cover price rises. Inflation last year was officially 6 per cent, but diplomats believe the actual figure was at least twice as high, and Zhao Ziyang, the Chinese Premier, warned this week that price rises were a major threat to reform.

Concern among conservative leaders was reflected in a renewed emphasis on the importance of grain production, and the introduction of land taxes to stop farmers from building on farming land. The state budget provides for a 33 per cent increase in investment in agriculture, while administration spending is to be reduced by 10 per cent.

Song Ping foreshadowed tighter import controls in an attempt to reduce last year's deficit of \$12bn, and he played up the conservative theme of "self-reliance."

"We must develop our own import substitutes of improved quality. We must refrain from importing equipment that we can produce ourselves, even if the domestic product is of lesser quality and somewhat more expensive," he said.

The Government is trying to dampen demand, fearing that the continuing consumer drive will raise expectations far beyond the country's ability to supply, and will eventually cause disillusionment with reform. Wage restraint was urged, and Mr Song pointed out that last year the average wage rose 16 per cent, while productivity rose 4 per cent.

The speeches pushed the fanciful "magic weapon" theme raised by Zhao Ziyang, that is, reduced spending, increased revenue, and increased production.

Philippines close to agreement on debt

By Anatole Kaletsky in New York

MR JAMIE ONGPIN, the Philippines Finance Minister, said yesterday that he was "very close" to an agreement on the rescheduling of his country's \$9.5bn of commercial bank debts, after four weeks of tough and sometime acrimonious negotiations.

But Mr Ongpin has been forced to reconsider a novel proposal for swapping part of his country's interest payments into equity investments. He also looks like paying an interest rate significantly above the level which had been seen as the limit for political acceptance in Manila.

Mr Ongpin had put forward an original proposal for Philippines Investment Notes, or PINs, as a way of closing what looked like being an unbridgeable gap over interest margins between the government and its creditors.

PINs were to be special financial instruments convertible on advantageous terms into equity investments and banks which accepted PINs in lieu of part of their interest would have received a somewhat higher margin than those which insisted on full interest payments in cash.

The banks have flatly rejected this approach, despite three attempts by the Philippines to meet their objections with sweetened terms.

As a result Manila will now be forced to sign an agreement with a margin of at least 10 per cent over London Inter-Bank Offered Rate (Libor) and possibly as high as 1 per cent - an outcome which could prove deeply embarrassing for Mr Ongpin and the economically orthodox faction within President Corason Aquino's government.

PINs in a modified form will still be "an important element in the transaction," according to a statement issued yesterday by Manufacturers Hanover Trust, the lead bank in the negotiations.

However, the new PINs will not reduce the cash interest rate on offer to the banks. Instead banks will now be credited with their full interest in cash but will be invited to convert some of this money into PINs on a voluntary basis.

Mr Ongpin believes the terms for PINs will prove attractive enough to ensure substantial conversions, provided the hoped-for flow of international equity investment into the Philippines materialises.

Mr Ongpin pointed out that he had found strong foreign interest in Manila's \$5bn privatisation programme, that US and Japanese multinationals were increasing their investment in the Philippines, and that international banks were currently negotiating to buy at least six Philippines banks.

A syndicate of leading New York investment banks was being organised to make a market in PINs. One of these investment banks had already stated its eagerness to buy \$45m worth of PINs for itself and its clients, according to Mr Ongpin.

Nevertheless, even if the new form of PINs win market acceptance, the deal was under negotiation in New York looks like a personal setback for Mr Ongpin. He had left Manila intent on negotiating a margin no higher than 4 per cent.

Gatt forecasts slower world trade growth

By William Dullforce in Geneva

THE FAILURE of the world's three biggest trading nations, the US, West Germany and Japan, to adjust their economic policies in line with last year's exchange rate changes prevented reductions in their current account imbalances and is handicapping efforts to restore world trade to healthy growth.

This is the central message in the assessment of the latest trade developments published today by the secretariat of the General Agreement on Tariffs and Trade (Gatt), the world trade organisation.

Gatt foresees a slackening in the growth in volume of world trade to 2.5 per cent this year from the 3.5

per cent annual rates recorded in the two preceding years. The 1986 increase was lower than predicted by the Gatt secretariat in March 1986 and incorporated "one of the poorest performances in three decades" by trade in manufactured goods.

Recovery in both output and trade from the 1982 recession has been weaker than during the first four years of the three preceding recoveries from economic troughs, Gatt points out.

It would be mistaken, it adds, to ignore the likelihood that the slower recovery reflects a "growing mismatch" between adjustment needs

and political capacity to adjust, or that the inadequate pace of adjustments results from market rigidities produced by trade barriers.

The Gatt secretariat is puzzled by the persistence of the large US trade deficit which reached \$170bn last year, and of the German and Japanese surpluses. It suggests that in the US lack of managerial innovation, inadequate training, low labour mobility and rigidities in the wage structure could also be delaying adjustment.

However, Mr Richard Blackhurst, chief economist, emphasised yesterday that some combination of a higher savings rate and a smaller

federal budget deficit remained the key to curbing the US trade deficit.

Among "areas of concern" identified in the Gatt report is the danger that a continuation of the large US current account deficit could still trigger a tit-for-tat escalation in protection and lead to a massive shrinking of markets worldwide.

Echoing recent statements by Mr Clayton Yeutter, the US Trade Representative, on trade legislation before the US Congress, Gatt said there was no reason to believe that higher trade barriers would increase savings, reduce investment or noticeably lower the Federal budget deficit.

Libyans quit Chad

Continued from Page 1

President Habbé. This left the Libyans exposed and transformed the long running civil war into an international conflict.

However, the Libyan forces suffered a dramatic reversal on January 2 when Chadian forces recaptured the important base of Fada in the Ennedi mountains in north-eastern Chad.

Libyan troops were unable to retaliate except for a couple of ineffective high altitude bombing raids south of the 16th parallel - the "red line" drawn by France in 1963 dividing the Libyan-controlled north and the French-controlled south.

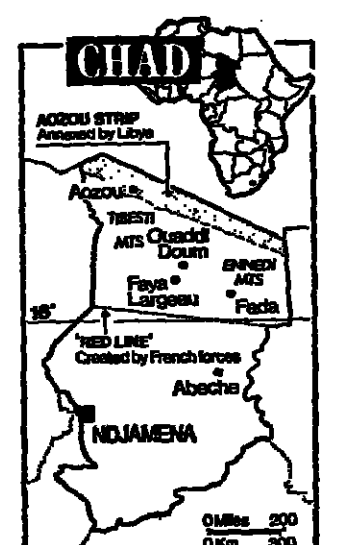
In recent weeks there has been a substantial build-up of Libyan troops and arms in preparation for another offensive which was preempted by the Chadians.

It seems likely that the highly mobile and fiercely motivated Chadian troops will pursue the Libyan column as it makes a 500 mile retreat north through hostile territory and difficult desert terrain.

It also remains to be seen whether the Chadian troops will attempt to capitalise on their military and psychological advantages to try and recapture the Aouzou Strip which Libya annexed in 1973.

Although the 1,000 mile band of Chadian territory in the Tibesti mountains adjoining Libya's southern border is virtually uninhabited, it reportedly contains uranium and other mineral wealth.

The Chadian military successes have been achieved without direct



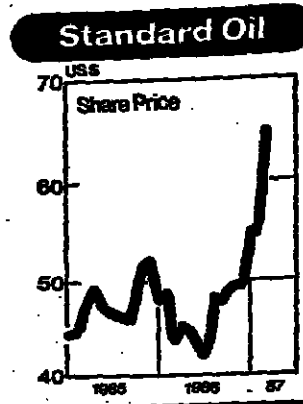
French military support, observers point out. There are an estimated 2,400 French troops in Chad but all stationed below the 16th parallel. The French troops, dispatched in February 1986 as part of Operation Sparrowhawk, have played an important logistical role helping to keep the Chadian troops supplied with fuel, arms and food.

French reconnaissance aircraft and radar equipment have also provided valuable military intelligence.

The US is considering increasing its military aid in addition to the \$18m of military equipment already supplied. Apart from a few personnel for equipment training and maintenance the US has no military advisers in Chad, according to the State Department.

THE LEX COLUMN

Strange the change, major to minor



Meanwhile, Standard Oil was writing off \$6m to worthless holes in the ground. And after 18 years BP has finally admitted that it makes the best sense to have one US oil company, rather than two in competition.

United Newspapers

However predictable and accessible it may be, a fall in earnings per share is psychologically difficult for the market to accommodate. Most people had expected worse dilution from United Newspapers than it actually reported, yet the shares dropped 10p on the results as if they had delivered an unpleasant surprise. The United pattern is of static per-share earnings since 1984, the precipitate of so much acquisition and reconstruction.

At 400p the shares are on 20 times last year's earnings, but perhaps no more than 14 times the forecasts for 1987. The portfolio of outlying businesses and investments has been substantially turned into the capital for rationalising production of the Express, and by the time United has finished that job - moving to direct input, and to a more efficient printing configuration - it will doubtless have gone through its Reuters "A" shares and sold off the black glass Bastille in Fleet Street. So long as the Express hangs on to its market position, United should then be making real money.

The timing of the deal is easy to understand from the point of view of the evolution of BP. It has sorted out its downstream problems, has the balance sheet to stand the debt, and has ruled out every other reasonable oil acquisition around.

Smith & Nephew

Those shareholders who took up Smith & Nephew's quasi-rights, priced at 115p in October at the

time of the Richards Medical acquisition, have made a tidy profit already. The shares closed yesterday at 107p. And as Smith now expects no earnings dilution at all in 1987 from that quarter, there should be no short-term worries about the shares beyond a fear that the sector might reverse. As for the long-term, Smith has so exhaustively demonstrated its ability to grow earnings at a 20 per cent compound rate - 20.3 per cent in 1986 - that the shares' inclusion in a portfolio could be prescribed as an anti-panic treatment for fund managers.

Not only has Smith the knack of increasing sales volumes, but margins keep rising too. This year the sale of the low margin Anchor business in the US alone will push up the group return. More important are the gains to be had from merging Richards in the US and Europe, with Smith's own bids, plus more production efficiencies. That sort of solidity does not usually come cheap, around 10 times prospective now, and it could be a long wait for another large scale acquisition.

Lucas

The customary post-results alibi over the Lucas share price left the bears ascendant despite the company's hope that disappointment was well discounted. Lucas's own caution, while understandable, does not help, but does not in itself justify a prospective multiple of a 40 per cent discount to the market. Most of the full-year down-grading should already have taken place, and there is increasingly good reason to look for £140m pre-tax in 1987-88. Senior management changes announced yesterday will also create fresh hope.

After the dismal timing of Lucas's move into US electronics the hint of a belated acquisition rush to establish the more equal split between automotive, aerospace and industrial was nevertheless enough to transmit a few shivers; and the potential problem with SCS in the UK was unwelcome. But even if a few more closures are heaved the reorganisation costs at the full year should be halved, and some benefit from past acquisitions should see through. Add to that the prospects for aerospace and signs of renewed growth in commercial vehicles and the caution seems excessive.

World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	15	15	15	15	15	15	15	15	15
London	15	15	15	15	15	15	15	15	15
Paris	15	15	15	15	15	15	15	15	15
Brussels	15	15	15	15	15	15	15	15	15
Frankfurt	15	15	15	15	15	15	15	15	15
Munich	15	15	15	15	15	15	15	15	15
Berlin	15	15	15	15	15	15	15	15	15
Cologne	15	15	15	15	15	15	15	15	15
Düsseldorf	15	15	15	15	15	15	15	15	15
Stuttgart	15	15	15	15	15	15	15	15	15
Vienna	15	15	15	15	15	15	15	15	15
Zurich	15	15	15	15	15	15	15	15	15
Geneva	15	15	15	15	15	15	15	15	15
Basel	15	15	15	15	15	15	15	15	15
Brussels	15	15	15	15	15	15	15	15	15
Paris	15	15	15	15	15	15	15	15	15
London	15	15	15	15	15	15	15	15	15
Amsterdam	15	15	15	15	15	15	15	15	15

مكازم الأمل



SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Friday March 27 1987



Standard Oil casts off lacklustre image with transformation

BY WILLIAM HALL, IN NEW YORK

"FOR an oil giant, with reserves of 14bn barrels, we have become very nimble," says Standard Oil's aggressive new advertising campaign. It is a boast with which most of Wall Street's oil analysts would not quibble.

It is only just over a year since BP stunned the oil world by announcing that it had sacked the two top executives of its US affiliate, the second-biggest US oil producer after Exxon, and sent in three of its top executives, led by the 47-year-old Mr Robert Horton, but the company has undergone a major transformation.

From being a rather dull and solid member of the US oil community, it is now perceived as one of the more aggressive and innovative players in the US oil patch. BP never really explained publicly why it felt it necessary to sack Mr Horton's predecessor, but analysts say that BP was becoming uneasy about the way Standard's huge cash flow from the giant Prudhoe Bay oil fields in Alaska was being squandered on costly diversification moves outside of the oil industry and unsuccessful efforts to replace its existing oil and gas reserves.

The new management team has completely overhauled Standard Oil's strategy, and Wall Street has been visibly impressed by the speed with which Mr Horton has acted. "They have done a very good job of cleaning house," says Mr Frank Kmetzel of Prudential-Bache Securities, and Mr Sanford Margoshes of Shearson Lehman Brothers says that the new management has been "very aggressive in enhancing Standard's strengths and minimising its weaknesses."

Standard Oil has been more gloomy than many rivals about the outlook for oil prices, and Mr Horton says that Standard's "most crucial task in 1986 was to reposition the company so that it would perform well in a world in which highly volatile

FT WRITERS ASSESS THE BACKGROUND TO ONE OF THE BIGGEST EVER BIDS

BP displays an element of defensiveness

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

BRITISH PETROLEUM'S offer to buy the remaining 45 per cent of Standard Oil of the US makes it the third of the major oil companies to indulge in the mysterious process of investing in assets they already control.

Exxon, the world's largest, blazed this trail in 1983 when it started to buy up its own shares. It has now purchased 18 per cent of its own equity at a cost of \$7bn.

This figure happens to be close to the \$7.4bn which BP intends to spend on the minority of Standard which it does not already own. Allowing for the general rise in the stock market, it is comparable with the \$5.7bn which Royal Dutch/Shell spent on buying the minority holding in its US subsidiary, Shell Oil, in 1985.

Although there were important differences between all these purchases, they have one element in common. As a Shell executive put it: "When we looked around the oil sector, we couldn't think of a better investment than Shell" - a sentiment echoed by Exxon.

In BP's case the motivation is subtly different. Standard Oil was in severe difficulties only a year ago when the collapse of oil prices threatened to wipe out the cash con-



Sir Peter Walters, BP chairman: move will aid expansion

tribution from its huge oilfield at Prudhoe Bay in Alaska. This might have been a time for BP to buy in the rest of Standard, when its fortunes and its share prices were at their lowest ebb. Sir Peter Walters, BP's chairman, said yesterday that this was considered though he added that he would not have slept at nights if they had



Mr Robert Horton of BP: headed 'surgery' team

bought Standard in the state it was then.

It was decided instead to send out a new management team from London, headed by Mr Robert Horton, one of BP's managing directors, to perform the surgery that was judged necessary. His remarkable success had made Standard a much more attractive proposition.

Mr Mike Unsworth, oil analyst at Smith New Court in London, believes that Standard's net debt as a ratio to total capital could fall from 36 per cent at the end of 1986 to only about 5 per cent by the end of 1991.

He argues that the buy-in will be essentially self-financing, with BP using the additional cash flow from Standard to pay off the \$5bn of new debt it is taking on to pay for cash purchases of the shares.

BP's debt to equity ratio will rise from 27 per cent at the end of last year to about 40 per cent but should decline fairly rapidly thereafter. From a financial viewpoint, the move will therefore put little strain on BP, but does it make broader sense? BP's main strategic problem is what to do about the expected decline of its oil reserves during the 1990s, when the big North Sea fields will be run down.

Buying the remainder of Standard in one sense merely multiplies the problem, because of the US subsidiary's heavy dependence on Alaskan oil, which will also be running out in the 1990s. Sir Peter acknowledges that the consolidation of Standard with BP will not solve the problem, but he believes it is an important preliminary to doing so.

The essential point is that the deal will give BP direct control over Standard's cash flow. At the same time, a more integrated management will, he believes, put the group in a better position to take advantage of opportunities for expansion and diversification.

He says that the painful rationalisation of BP's downstream operations in the early 1980 has at last given it the strength and the cash to consider a more outgoing strategy.

It was decided two years ago that the focus of expansion should be in the US. BP now has assets of \$4.5bn there with 7,000 employees. As BP has expanded its own operations in the US into nutrients, chemicals and advanced composite materials, it has seemed increasingly anomalous for it to be separate from Standard, and in some cases actually competing.

The merger with Standard will move BP decisively up into third place among the oil majors after Shell and Exxon on almost any measure. In spite of the extra borrowing, its financial position will be strong for the foreseeable future, and it will be very highly geared to any strengthening in oil prices. So, like its two bigger sisters, the enlarged BP can afford to wait.

UK group in truck deal with Nissan

By Lynton McLain in London

LANCER BOSS, the private UK fork-lift truck company, yesterday signed an agreement with Nissan Motor of Japan to co-operate on the design, manufacture and supply of a new range of Nissan lift trucks in Europe.

The development will enable Nissan to increase sales in Europe and to bypass an agreement on Japanese export quotas reached last year by the lift truck trade associations in Europe and Japan.

The initiative for the agreement came from Nissan. The agreement specifies a European content of between 80 and 90 per cent of the value of each truck.

The new electric trucks will be made by Lancer Boss at its Steinbock subsidiary company in West Germany at a rate of 400 trucks in the first year, and at Lancer Boss's factory in Bedfordshire in the UK. The total produced in the first year could rise to 800 trucks, according to Lancer Boss, which currently has 4 per cent of the European market estimated at 100,000 lift trucks a year.

Nissan will buy the trucks from Lancer Boss and sell them under the Nissan brand name through its European distribution network. The sales will add \$3m (\$4.8m) to Lancer Boss sales in the first year.

Mr Kichiro Tanaka, a managing director of Nissan Motor company, said yesterday: "Nissan takes a long-term look in the arrangements with Lancer Boss and hopes to explore additional opportunities with the company." Nissan wanted the agreement, he said, because there were difficulties in designing, producing and shipping lift trucks from Japan to Europe.

Lancer Boss already has an agreement with Komatsu, the leading Japanese fork-lift truck company, for co-operation on diesel trucks.

Invitations sent out to 60 banks for \$5bn credit

BY STEPHEN FIDLER IN LONDON

WITHIN FIVE minutes of yesterday's announcement of British Petroleum's offer for the 45 per cent of Standard Oil it does not already own, telexed invitations were being sent out to around 60 banks for the huge financing needed to back up the deal.

A \$5bn bank credit, one of the largest fund-raising operations mounted in Europe, is expected to provide two thirds of the funds BP would need if its offer were accepted by all Standard Oil shareholders. The rest will be financed in cash.

The market in syndicated bank loans has been in decline for several

years as borrowers have turned to other, usually cheaper, markets - particularly in tradeable instruments such as commercial paper. But BP turned to the syndicated loan market for three reasons - speed, size and flexibility.

"No other market in the world could provide \$5bn for BP in five days," said Mr James Fuschetti, executive director of Morgan Guaranty, which is arranging the financing. Banks are being asked to provide \$200m, \$125m or \$75m.

London, rather than New York, is the traditional base for bank financ-

ings of such size, thanks largely to the greater number of international banks based in the UK. Borrowers often see advantages, too, in using the London interbank market in dollars as the base for interest charges.

In a world of increasingly complex financial transactions, this four-year deal is relatively simple. The core of the deal is a revolving credit, which allows BP to borrow and repay amounts up to \$5bn as it wishes for a period of four years.

Then BP can invite bids for cash advances if it believes it can obtain finer terms than the prearranged margins on the credit.

The third stage is a special programme to issue commercial paper - short-term tradeable notes - in the US. The revolving credit will provide a backstop to this programme.

BP hopes the commercial paper market will provide \$2bn to \$3bn of the financing but is conscious that to unload too much paper in New York may lead it to pay an undesirable premium on its interest rates.

The decision to raise funds in the US, rather than in the newer European commercial paper markets, is because of doubts that the latter

can swallow the amounts BP wants to issue. The \$350bn US market is 10 times the size of its European counterpart.

BP already has a \$1.5bn programme in New York for working capital, of which \$900m to \$1bn was recently outstanding.

In the coming months and years, BP will move to refinance the credit, to which it has invited only banks with which it already has a relationship. Most of them participated in the \$5.5bn standby credit the company signed in November 1985.

All of these Securities have been sold. This announcement appears as a matter of record only.

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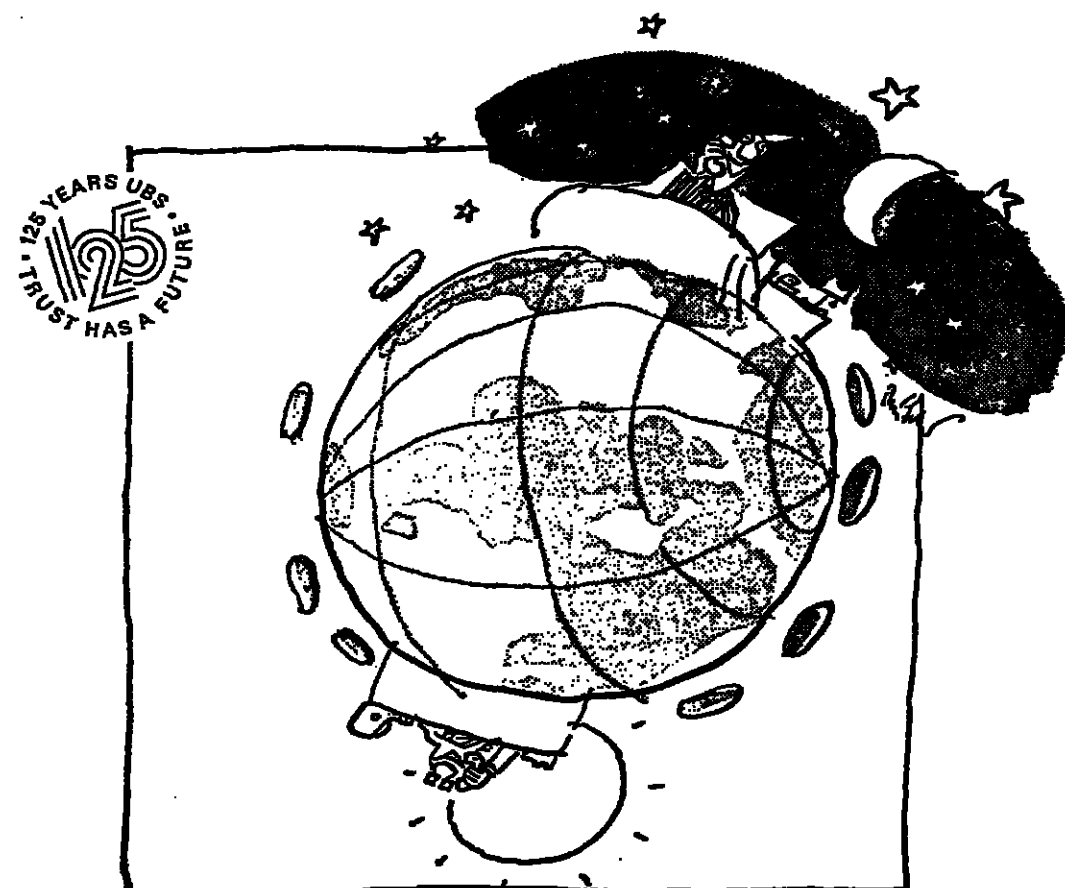
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Merrill Lynch Capital Markets

February 1987

INTL. COMPANIES and FINANCE

Renault plans big AMC provision

BY PAUL BETTS IN PARIS

RENAULT, the French state-owned car group, will include a Ffr 1.5bn (\$247m) provision to cover its withdrawal from the US car market in its financial results for 1988.

Despite the provision for the sale of its 48.6 per cent interest in American Motors Corporation (AMC) to Chrysler, Renault still expects to report a substantial reduction in consolidated net losses for 1988 next week.

These look likely to total Ffr 5bn compared with a net loss of Ffr 10.9bn the year before. The reduction reflects a sharp improvement in Renault's overall operating performance after widespread restructuring.

Renault is also embarking on a further series of restructuring moves including the closure of a machine tool subsidiary and a small engine manufacturing company, as well as the sale of majority stakes in a car seat manufacturing concern and in a foundry business. Operations have total sales of Ffr 560m.

As part of group concentration on core businesses, Renault recently pulled out of the US car market by agreeing to sell the controlling interest in AMC.

The US group has agreed to pay Renault \$200m for Renault's outstanding loans to AMC and up to \$350m for its

46.6 per cent stake. However, the amount Chrysler will ultimately pay for Renault's shares will depend on the future financial performance of AMC. For this reason, Renault has decided to make a substantial provision in its 1988 accounts to cover the AMC deal.

The latest disposal and closure of non-strategic operations involve the shutdown of the Bernard Moteur small engine subsidiary with sales of Ffr 160m which Renault has failed to sell to Lombardini of Italy. Renault has also decided to close Renault Machines Outils (RMO) a small Paris-based machine tool subsidiary, which

employed 150 people and had sales of Ffr 100m. Renault is selling control of its profitable Sotexo subsidiary which makes car seats and has sales of Ffr 173m to the French Bertrand Faure car components group. It is also selling its Faw foundry and aluminium wheel business to Kelsey-Hayes, the car components subsidiary of the US Fordham group. Faw has sales of Ffr 139m a year.

Renault also expects to shed other assets. It is completing a major real estate transaction in Paris involving its headquarters which is expected to raise about Ffr 1bn as well as negotiating the sale of other smaller industrial assets.

Lafarge turns in 56% gain

By George Graham in Paris

LAFARGE COPPER, the French-based cement group, boosted net profits last year by 56 per cent to Ffr 1.15bn (\$189.5m).

Sales fell 10 per cent to Ffr 16.9bn, but would have shown a 5 per cent rise if adjusted for the fall of the dollar and the sale of subsidiaries.

The profits improvement came mainly in Lafarge's French cement activities, which more than doubled their contribution to group profits to Ffr 866m from Ffr 415m in 1985. The division is reaping the benefits of the restructuring carried out over the previous three years. Mr Olivier Legoff, Lafarge's chairman, said growth would be maintained this year, bearing exceptional elements, and there was a good chance of continuing to increase earnings per share in 1988 and 1989.

Cement and related activities in North America also improved their profits by 50 per cent in dollar terms, but in French francs the increase was only 1 per cent to Ffr 18m.

Lafarge's plaster division more than tripled its contribution to group profits to Ffr 272m, but losses in the sanitary products division deepened to Ffr 31m from Ffr 13m in 1985.

The other loss-making division was biotechnology, which recorded a loss of Ffr 90m after profits of Ffr 50m the previous year. Lafarge succeeded in reducing its debt burden to Ffr 2.95bn at the end of 1986, a fall of Ffr 2.25bn or 43 per cent. Financial charges during the year were cut by 27 per cent to Ffr 492m.

Axel Springer tries to heal executive rift

By Our Bonn Staff

THE SUPERVISORY board at the Axel Springer Verlag, West Germany's biggest newspaper publisher, has appealed to the group's warring executive chairman and his deputy to make peace.

Tension between Mr Peter Tamm, Springer's chairman, and Mr Guenter Prim, his deputy, over how the group should be run was very high last week, with Mr Tamm's job rumoured to be in danger. The two men have argued about Springer's efforts to break into private television.

Last Monday, the supervisory board, which makes executive appointments, is said to have told the two to find ways of co-operating with each other.

A statement issued after the meeting said "the supervisory board invited Mr Peter Tamm and Mr Guenter Prim to continue to strengthen their tried and tested co-operation. The supervisory board will take part in the establishment of arrangements that guarantee that and, for itself, plans to intensify its co-operation with the (executive) board."

This was being interpreted later in the week as something of a victory for Mr Prim. Mr Tamm now appears to be facing "intensive" supervision of his board's activities.

Restructuring by Austrian chemicals group

By Patrick Ryan in Vienna

CHEMIE LINZ, Austria's state-owned chemicals and petrochemicals group, is to be radically restructured in a bid to bring it back into profits. Restructuring to be carried out within 20 months at a cost of about Sch 2.5bn (\$193m) will involve establishing a holding company for the group, Chemie-Linz-Holding, with four separate subsidiaries for pharmaceuticals, plastics, fertilisers and chemicals.

The pharmaceuticals company will be a joint venture with Austria Tabak, the Austrian tobacco monopoly, as provider of capital which will hold 45 per cent of the shares.

Hoechst sales decline by 11%

BY HAIG SIMONIAN IN FRANKFURT

HOECHST, the leading West German chemicals group, improved pre-tax profits for 1986 by 1.7 per cent to DM 3.21bn (\$1.76bn) despite an 11 per cent downturn in worldwide turnover to DM 14.1bn.

The results do not include figures for Celanese, the US chemicals concern which Hoechst bought earlier this year for \$2.85bn.

The 14.9 per cent drop in Hoechst's foreign turnover to DM 27.2bn stemmed from lower foreign currency receipts in D-mark terms and the effect of cheaper oil and petrochemical raw materials on chemical end-product prices.

Business was also down as a

result of the sale of some styrene and polystyrene activities in the US and Holland, while Hoechst AG, the West German operation, reported a 3.2 per cent drop in sales to DM 14.1bn.

However, Hoechst AG raised its pre-tax profits by 13 per cent to DM 1.82bn largely thanks to higher investment income. Group results were also helped by the benefits of rationalisation at Hoechst Corporation in the US.

The group's sales volume remained stable domestically but fell by 1.5 per cent abroad. The Hoechst UK subsidiary plunged to a net loss of \$394,000 (\$1.3m), compared

with a profit of \$3.2m in 1985, writes Tony Jackson. This was mainly due to a \$5m trading loss by the Australian paint business, and a further \$4m of extraordinary costs in combining the group's two Australian paint subsidiaries. Hoechst said it expected the combined business to return to profit by 1988.

Pre-interest profits on chemicals fell from \$9.7m to \$8m, on sales up from \$260m to \$275m. Paint profits overall, including a sharp improvement in the UK business—fell from \$3.5m to \$2.1m. The Kalle Infotech office equipment business, which has been heavily rationalised in recent years, made \$1.6m against \$1m.

Linde lifts earnings and payout

BY ANDREW FISHER IN FRANKFURT

LINDE, the West German engineering and industrial gases group, lifted domestic group profits sharply last year and intends to pay an increased dividend.

Profits before tax were 24 per cent higher at DM 211m (\$115.5m) with net profits at DM 106m, against DM 81m. The result was achieved on sales of DM 2.93bn, a rise of 8 per cent. Linde said it will pay a dividend of DM 12 per share against DM 11 in 1985.

For the whole group, includ-

ing unconsolidated foreign and German subsidiaries, turnover increased by 7 per cent to DM 3.9bn though without the effect of the higher D-mark, the rise would have been 9 per cent.

The world order inflow at Linde, the largest maker of fork lift trucks in Europe and the world's oldest producer of refrigeration equipment, was virtually unchanged and also totalled DM 3.9bn. Without the impact of currency changes, this would have been a 4 per cent increase.

Mr Hans Meinhardt, the chairman of the Wiesbaden-based company, said that would turnover had shown a 5 per cent improvement to DM 518m in the first two months of 1987, and that he expected a satisfactory profit in the whole year.

The order inflow, however, eased by 2 per cent to DM 587m, though there would have been a 1 per cent rise, if the D-mark had not strengthened so sharply over the past 12 months.

Krupp turnover depressed as dollar and oil price fall

BY PETER BRUCE IN BONN

THE FALL in the value of the US dollar, and in the price of oil and raw materials kept turnover at Fried. Krupp, the West German steel and engineering concern, down 14 per cent to DM 15.9bn (\$8.7bn) last year.

The group said, however, that it was "satisfied" with its performance in 1986, and that all its divisions had contributed to a year-end profit, which it did not specify.

Krupp's trading and services activities suffered badly with a 38 per cent fall in orders. The steel division, Krupp Stahl, saw orders fall 3 per cent.

By now the steel operation

will be in the red along with every other important West German steelmaker. Unions were saying this week that they fear Krupp Stahl, which employs 18,300 people, is about to announce more than 5,000 redundancies in the next two years.

Siemens, the electrical engineering group, expects world group turnover to rise to around DM 52bn in the year ending September 1987 after a 19 per cent upturn in the first five months. Siemens reported turnover in 1985-86 of DM 47.02bn.

Belgian bank raises profit and pays more

By Quentin Peel in Brussels

GENERALE BANK, Belgium's largest commercial banking group, increased its profits by almost 20 per cent last year, in spite of foreign earnings reduced by the weakness of the dollar and sterling.

Consolidated net profits were reported yesterday at Ffr 5.9bn (\$155.7m) for 1986, compared with Ffr 4.9bn the previous year. Dividends on ordinary shares will be raised from Ffr 245 to Ffr 245, as announced earlier this month, a pay-out representing 60 per cent of the profits.

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27th March, 1987
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9 7/8 per cent. Notes 1993

Issue Price 101 1/4 per cent.

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27th March, 1987

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9 7/8 per cent. Bonds due 2004

Issue Price 99 5/8 per cent.

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27th March, 1987

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Elders Resources to raise A\$161m

By Stefan Wagstyl in London

ELDERS RESOURCES, the fast-growing natural resources affiliate of the Australian mining giant BHP, is planning to raise A\$161m (US\$111.5m) with an issue of convertible loan stock.

In an announcement made after Australian markets had closed yesterday, the company also reported a threefold increase in interim net profit for the period to the end of December to A\$16.9m (A\$5.5m).

The group, which is 45 per cent owned by BHP, has been expanding rapidly in several directions since it was established 18 months ago - including financing, developing and operating gold mines, trading commodities and investment in natural resources, notably Australian oil and gas and gold stocks.

The company has substantial holdings in three onshore Australian energy companies - Santos, Bridge Oil, and TMOOC Resources.

The company is offering shareholders two A\$2.50 unsecured, subordinated, redeemable, unsecured loan notes for every seven shares held. The yield was not known in London yesterday.

The company is paying a maiden interim dividend of 3 cents. Earnings per share were 7.6 cents (3 cents). There was an extraordinary loss of \$220,000.

Grindlays and 3i set up India fund

By R. C. Murthy in Bombay

GRINDLAYS BANK and investors in India (3i) of the UK have launched an investment fund from Guernsey for expatriate Indians and other overseas investors.

The principal objective of the India Investment Fund is long term appreciation through investment in both young and mature Indian companies and by providing venture capital, to make the fund India's first overseas venture capital financing unit.

The capital of the fund, which opens for subscription on April 14, is \$15m with shares offered at \$10.30 each. The fund is intended for investors mainly in the UK, Hong Kong and the Middle East.

Subscriptions by non-resident Indians will have to account for at least 60 per cent of the fund, if it is to qualify for investment in India under Indian laws.

The Grindlays/3i fund differs from India Fund, launched by the Government-owned Unit Trust of India and Merrill Lynch. The new fund has a seven-year tenure and cannot be traded in, unlike the London listed India Fund, which is denominated in sterling.

Hill Samuel of the UK and Champa Investments Overseas set up a similar fund two years ago but its scope was restricted to portfolio investment through Indian stock markets. The return on investment there was subject not only to foreign exchange fluctuations but to a 20 per cent withholding tax. The response to the Hill Samuel fund was modest.

India Investment Fund suffers from these constraints but the attraction of capital appreciation over seven years through venture capital business outweighs the risks, in view of Grindlays.

Sumitomo Bank in CD programme

By Stephen Fidler

SUMITOMO BANK, the second-largest bank in Japan, has established a \$500m certificate of deposit programme, arranged by Morgan Grenfell.

Other dealers on the programme are Lloyds Merchant Bank, Samuel Montagu, Salomon Brothers International, Sumitomo Finance International and S. G. Warburg.

In US dollar financing, Guinness Peat has arranged a \$125m cash advance facility, with Barclays de Zoete Wedd and Guinness Mahon as joint arrangers.

Svenska Finans International, the London-based asset finance subsidiary of Svenska Handelsbanken of Sweden, launched a \$100m Eurocommercial paper programme with Manufacturers Hanover and Svenska Handelsbanken appointed dealers. There is a multi-currency option.

Sandoz, the Swiss chemicals and pharmaceuticals concern, appointed Morgan Guaranty and Swiss Bank Corporation International for a \$50m Euro-paper programme.

INT'L CAPITAL MARKETS

Australian dollar deals form focus of attention

BY CLARE PEARSON

AUSTRALIAN DOLLAR bonds formed the focus of new issue managers' attention in the Eurobond market yesterday, as there were one of the few areas where trading was brisk.

The Eurodollar market was still trading in a narrow range with retail investors absent. Recent central bank intervention to support the currency had failed to live up to the sector, with dealers still worried about the direction of the US unit.

The Australian dollar market, on the other hand, was still active because it has been supported recently by strong demand from West German and other Continental retail investors. They have been attracted by the double-digit yields on these types of bonds, and the recent firmness of the Australian currency.

Three more borrowers tapped the market yesterday, following a string of deals over the last few weeks. Warburg Securities led an A\$60m three-year issue for Walt Disney on terms that looked fairly tight. The coupon was fixed at 14 1/2 per cent and issue price at 101 1/2.

Dealers decided that the strong appeal of the borrower's name for their retail customers would carry the deal, however. It was quoted at a discount of 1 1/2 per cent on the bid side, within its 1 1/2 per cent fees.

Hambros Bank, meanwhile, priced a three-year A\$40m issue for Credit Lyonnais Australia,

guaranteed by the parent company, with a 14 1/2 per cent coupon and 101 1/2 issue price. The deal was quoted at levels close to its 1 1/2 per cent fees. Chemical Bank International met a less favourable response to its A\$100m five-year zero-

coupon bond for Nordic Investment Bank. Some dealers said that demand for zero-coupon bonds, which offer a lower yield than fully-coupons issues but have tax advantages, was limited.

The deal was priced at \$3.50, it was quoted by the lead manager at \$2 1/2 bid, but at lower levels elsewhere.

Turnover was low in the European market in response to dull trading of Japanese Government bonds in Tokyo overnight. One new issue surfaced, but this was largely pre-announced and did not trade yesterday.

TEB International led the deal, which marked the debut in the Eurobond market of ASLK-OGIER, the Belgian savings bank. The 5 1/2 per cent 100m eight-year bond was priced at 101 1/2.

Societe Generale led a C\$100m five-year 8 1/2 per cent issue for Montreal Trust, priced at 101. It was quoted at 99 1/2 bid, against 1 1/2 per cent fees.

The Eurosterling market eased slightly, as the gilt mar-

ket ended the day lower. Dealers were encouraged by the release of better-than-expected UK balance of payments figures for February, but election worries were rekindled by the results of the latest opinion poll.

The announcement by Standard & Poor's, the US credit rating agency, that it was downgrading debt of six US money centre bank holding companies produced price falls in the floating-rate note market. These were limited, however, as dealers said the move had already been largely discounted by the market.

Issues for US banks initially eased by about 1/2 points, although they later regained some ground to end the day about 1/2 points lower.

In the D-Mark Eurobond market prices rose by about 1/2 point, mainly encouraged by the domestic bond market which has been supported lately by heavy Japanese buying.

In Switzerland, prices rose slightly. Oesterreichische Leanderbank announced a Sch 20m 10-year issue of floating-rate treasury notes for Austria. The issue has an initial three-year life but the borrower has the right to make two three-year extensions and a further one-year extension in 1997.

The bond, which is likely to be increased in size, pays interest at 1/2 point over three-month Vienna interbank offered rate, and is priced at par. Trading begins today.

Conrail issue to raise \$1.64bn

BY WILLIAM HALL IN NEW YORK

THE US Government will receive \$1.64bn from the initial public offering of its 85 per cent stake in Conrail, the North Eastern US railroad group, which was priced at \$29 a share late on Wednesday.

The share sale, which began yesterday is the biggest initial public offering in the history of Wall Street and is expected to have gone better than expected. The underwriters, led by Goldman Sachs and Co had originally planned to price the stock be-

tween \$22 and \$26 per share but as a result of growing interest, helped by the buoyant stock market, the offering price range was raised to between \$28 and \$30 per share late on Wednesday.

Of the \$8.75bn common shares being offered, \$2m are to be sold in the US and the balance overseas. The remaining 15 per cent of Conrail is owned by its employees.

Conrail was formed in the mid-1970s from the ailing

operations of the Penn Central Railroad and other carriers. It lost considerable sums in the early 1980s, but over the last few years it has returned to profit. Last year it earned \$431m on sales of \$3.14bn.

Until the latest offering, the biggest public flotation on Wall Street had been the \$1.3bn issue by the Hellenic Group last May, followed by the \$1.2bn offering of Duff & Phelps Selected Utilities in January 1987, and the \$1.2bn flotation of Coca-Cola Enterprises in April 1986.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on March 26

US DOLLAR	Yield	Change	Yield	Change
Alcoa 7 1/2 % 92	7 1/2	+0.01	7 1/2	+0.01
Alcoa 8 1/2 % 92	8 1/2	+0.01	8 1/2	+0.01
Alcoa 9 1/2 % 92	9 1/2	+0.01	9 1/2	+0.01
Alcoa 10 1/2 % 92	10 1/2	+0.01	10 1/2	+0.01
Alcoa 11 1/2 % 92	11 1/2	+0.01	11 1/2	+0.01
Alcoa 12 1/2 % 92	12 1/2	+0.01	12 1/2	+0.01
Alcoa 13 1/2 % 92	13 1/2	+0.01	13 1/2	+0.01
Alcoa 14 1/2 % 92	14 1/2	+0.01	14 1/2	+0.01
Alcoa 15 1/2 % 92	15 1/2	+0.01	15 1/2	+0.01
Alcoa 16 1/2 % 92	16 1/2	+0.01	16 1/2	+0.01

YEN STRAIGHTS	Yield	Change	Yield	Change
Yamaha 5 1/2 % 92	5 1/2	+0.01	5 1/2	+0.01
Yamaha 6 1/2 % 92	6 1/2	+0.01	6 1/2	+0.01
Yamaha 7 1/2 % 92	7 1/2	+0.01	7 1/2	+0.01
Yamaha 8 1/2 % 92	8 1/2	+0.01	8 1/2	+0.01
Yamaha 9 1/2 % 92	9 1/2	+0.01	9 1/2	+0.01
Yamaha 10 1/2 % 92	10 1/2	+0.01	10 1/2	+0.01
Yamaha 11 1/2 % 92	11 1/2	+0.01	11 1/2	+0.01
Yamaha 12 1/2 % 92	12 1/2	+0.01	12 1/2	+0.01
Yamaha 13 1/2 % 92	13 1/2	+0.01	13 1/2	+0.01
Yamaha 14 1/2 % 92	14 1/2	+0.01	14 1/2	+0.01

STRAIGHTS	Yield	Change	Yield	Change
Yamaha 15 1/2 % 92	15 1/2	+0.01	15 1/2	+0.01
Yamaha 16 1/2 % 92	16 1/2	+0.01	16 1/2	+0.01
Yamaha 17 1/2 % 92	17 1/2	+0.01	17 1/2	+0.01
Yamaha 18 1/2 % 92	18 1/2	+0.01	18 1/2	+0.01
Yamaha 19 1/2 % 92	19 1/2	+0.01	19 1/2	+0.01
Yamaha 20 1/2 % 92	20 1/2	+0.01	20 1/2	+0.01
Yamaha 21 1/2 % 92	21 1/2	+0.01	21 1/2	+0.01
Yamaha 22 1/2 % 92	22 1/2	+0.01	22 1/2	+0.01
Yamaha 23 1/2 % 92	23 1/2	+0.01	23 1/2	+0.01
Yamaha 24 1/2 % 92	24 1/2	+0.01	24 1/2	+0.01

STRAIGHTS	Yield	Change	Yield	Change
Yamaha 25 1/2 % 92	25 1/2	+0.01	25 1/2	+0.01
Yamaha 26 1/2 % 92	26 1/2	+0.01	26 1/2	+0.01
Yamaha 27 1/2 % 92	27 1/2	+0.01	27 1/2	+0.01
Yamaha 28 1/2 % 92	28 1/2	+0.01	28 1/2	+0.01
Yamaha 29 1/2 % 92	29 1/2	+0.01	29 1/2	+0.01
Yamaha 30 1/2 % 92	30 1/2	+0.01	30 1/2	+0.01
Yamaha 31 1/2 % 92	31 1/2	+0.01	31 1/2	+0.01
Yamaha 32 1/2 % 92	32 1/2	+0.01	32 1/2	+0.01
Yamaha 33 1/2 % 92	33 1/2	+0.01	33 1/2	+0.01
Yamaha 34 1/2 % 92	34 1/2	+0.01	34 1/2	+0.01

STRAIGHTS	Yield	Change	Yield	Change
Yamaha 35 1/2 % 92	35 1/2	+0.01	35 1/2	+0.01
Yamaha 36 1/2 % 92	36 1/2	+0.01	36 1/2	+0.01
Yamaha 37 1/2 % 92	37 1/2	+0.01	37 1/2	+0.01
Yamaha 38 1/2 % 92	38 1/2	+0.01	38 1/2	+0.01
Yamaha 39 1/2 % 92	39 1/2	+0.01	39 1/2	+0.01
Yamaha 40 1/2 % 92	40 1/2	+0.01	40 1/2	+0.01
Yamaha 41 1/2 % 92	41 1/2	+0.01	41 1/2	+0.01
Yamaha 42 1/2 % 92	42 1/2	+0.01	42 1/2	+0.01
Yamaha 43 1/2 % 92	43 1/2	+0.01	43 1/2	+0.01
Yamaha 44 1/2 % 92	44 1/2	+0.01	44 1/2	+0.01

STRAIGHTS	Yield	Change	Yield	Change
Yamaha 45 1/2 % 92	45 1/2	+0.01	45 1/2	+0.01
Yamaha 46 1/2 % 92	46 1/2	+0.01	46 1/2	+0.01
Yamaha 47 1/2 % 92	47 1/2	+0.01	47 1/2	+0.01
Yamaha 48 1/2 % 92	48 1/2	+0.01	48 1/2	+0.01
Yamaha 49 1/2 % 92	49 1/2	+0.01	49 1/2	+0.01
Yamaha 50 1/2 % 92	50 1/2	+0.01	50 1/2	+0.01
Yamaha 51 1/2 % 92	51 1/2	+0.01	51 1/2	+0.01
Yamaha 52 1/2 % 92	52 1/2	+0.01	52 1/2	+0.01
Yamaha 53 1/2 % 92	53 1/2	+0.01	53 1/2	+0.01
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STRAIGHTS	Yield	Change	Yield	Change
Yamaha 55 1/2 % 92	55 1/2	+0.01	55 1/2	+0.01
Yamaha 56 1/2 % 92	56 1/2	+0.01	56 1/2	+0.01
Yamaha 57 1/2 % 92	57 1/2	+0.01	57 1/2	+0.01
Yamaha 58 1/2 % 92	58 1/2	+0.01	58 1/2	+0.01
Yamaha 59 1/2 % 92	59 1/2	+0.01	59 1/2	+0.01
Yamaha 60 1/2 % 92	60 1/2	+0.01	60 1/2	+0.01
Yamaha 61 1/2 % 92	61 1/2	+0.01	61 1/2	+0.01
Yamaha 62 1/2 % 92	62 1/2	+0.01	62 1/2	+0.01
Yamaha 63 1/2 % 92	63 1/2	+0.01	63 1/2	+0.01
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Yamaha 65 1/2 % 92	65 1/2	+0.01	65 1/2	+0.01
Yamaha 66 1/2 % 92	66 1/2	+0.01	66 1/2	+0.01
Yamaha 67 1/2 % 92	67 1/2	+0.01	67 1/2	+0.01
Yamaha 68 1/2 % 92	68 1/2	+0.01	68 1/2	+0.01
Yamaha 69 1/2 % 92	69 1/2	+0.01	69 1/2	+0.01
Yamaha 70 1/2 % 92	70 1/2	+0.01	70 1/2	+0.01
Yamaha 71 1/2 % 92	71 1/2	+0.01	71 1/2	+0.01
Yamaha 72 1/2 % 92	72 1/2	+0.01	72 1/2	+0.01
Yamaha 73 1/2 % 92	73 1/2	+0.01	73 1/2	+0.01
Yamaha 74 1/2 % 92	74 1/2	+0.01	74 1/2	+0.01

STRAIGHTS	Yield	Change	Yield	Change
Yamaha 75 1/2 % 92	75 1/2	+0.01	75 1/2	+0.01

Kwik-Fit profit soars to £11m

Kwik-Fit (Tyres & Exhausts) Holdings increased pre-tax profits from £4.0m to £11.1m in the year to February 1987.

The car parts retailer and fitter also pushed turnover from £80.65m to £102.99m. Earnings per share rose from 6.01p to 8.89p.

Mr Tom Farmer, chairman, said during the year, 21 new centres had been opened and 14 refurbished. The group now has 339 stores throughout the country but Mr Farmer said there is scope for many more.

"The last estimates that have come from other people could be worth 3 or 4 billion pounds a year," he said.

Of the new shops, 10 were added in the last two months of the financial year. Another two were opened in March.

Turnover from its 41 shops in Holland and Belgium was £10m producing a pre-tax profit of about £850,000.

The year also saw the setting up of Kwik-Fit's fleet hire division which trades through its retail outlets. Mr Farmer said about 25 per cent of cars in the UK are fleet hired. In the US it is about 60 per cent.

Investment income fell from £1.38m to £769,000 following the disposal of properties which brought in £5.25m cash. The tax charge rose from £1.62m to £2.45m. Gearing fell from 87 per cent to 20 per cent.

There were extraordinary items of £332,000 compared with £446,000 in 1986.

A final dividend of 1.2p is proposed making a total for the year of 2.2p compared with 1.68p in 1986.

Mr Farmer said the company had applied for a change in its listing on the Stock Exchange from motors to retailers. This was because the group has as much in common with industries like Lucas as, say, Safeway.

But the application failed "we are retailers. It also happens that we fit our stuff," he said.

Kwik Fit has disengaged the handbrake, revved up the engine and pressed the accelerator. Results for 1986 were above expectations and the outlook is clear. The group has found a formula that works and has no large competitors in the niche it has carved itself.

It has disposed of unrelated businesses and is a long way from saturation point. The increasing use of own brand products, the potential size of the fleet hire business and possible expansion overseas, all suggests there is still a long way to go. Pre-tax profits look set to rise to at least £13m in 1987, which at 171p gives a prospective p/e of about 65.

This rating ridicules Kwik's listing under motor components where the average p/e is 9. Compared with retailers, on an average of about 15, Kwik's share price is more reasonable, perhaps even undervalued. Yesterday, it closed 6p down at 161p.

He said that the rights issue acknowledges Speyhawk's need to widen the market for its shares, and to increase its asset base.

The enlargement of the group's capital base is designed to widen the scale of its property trading operation. It intends to increase the return on selected development projects by retaining a greater equity interest.

More broadly, it expects to expand its activities, both financially and by acquisition, both primarily with the aim of increasing earnings.

Speyhawk's directors say that they are currently in discussions on projects which, they believe, will further this objective of further shares as consideration.

Mr Osborne intends to remain firmly in the development/property trading arena. He said yesterday that the company was misunderstood when it bid, unsuccessfully, for Property and Reversionary at the end of last year.

He said that this was an attempt to capitalise on the trading potential of P & R's West End properties and not a retreat into assets.

Overheads have been cut sharply, with costs now running at about £500,000 a year compared to £1.8m last year. The company said that these cost savings, combined with the stronger oil price, should strengthen its cashflow this year.

However, it warned that further development of assets would require additional funding, which the company was now seeking.

Giddy & Giddy reported pre-tax profit of £252,000 on turnover of £2.95m in the year to last March 31. Deferred payment of £3.5m in Abaco shares depends on pre-tax profit of at least £700,000 in the year that ends next week.

The initial payment will comprise £2.65m in cash and 2.07m shares worth £1.55m.

Abaco Investments, the financial services group, is to buy Thames Valley estate agent Giddy & Giddy for up to £7.5m in cash and shares.

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Petranol slides into the red after 'exceptionally difficult' year

BY LUCY KELLAWAY

Petranol, the UK quoted oil company, with its assets in the US, yesterday announced a pre-tax loss for 1986 of £1.8m, compared with a £2.2m profit in 1985, and declared that there would be no dividend.

The company said that 1986 had been "exceptionally difficult" as a result of the fall in the oil price, but that it had emerged at the end of the year able to survive the effects of low oil prices.

It confirmed yesterday reports that it was negotiating an assets-for-shares deal with Mr Hubert Perrodo, a French business-

man, which would increase the size of the company and add to its financial security. Details would be sent to shareholders shortly.

During the year, Petranol's all production increased by 8 per cent to 454,000 barrels a day — despite a shortage of funds which restrained development.

The results for the year contain an extraordinary loss of £68,000, which covered the cost of abortive deals done during the year. These included the purchase of Apollo Energy, a privately-owned US oil com-

pany, which was blocked by shareholders, and the attempted takeover of Petranol by Inoco.

Overheads have been cut sharply, with costs now running at about £500,000 a year compared to £1.8m last year. The company said that these cost savings, combined with the stronger oil price, should strengthen its cashflow this year.

However, it warned that further development of assets would require additional funding, which the company was now seeking.

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The acquisition will also create new outlets for Abaco's mortgage consultants, John Charcol.

Giddy & Giddy reported pre-tax profit of £252,000 on turnover of £2.95m in the year to last March 31. Deferred payment of £3.5m in Abaco shares depends on pre-tax profit of at least £700,000 in the year that ends next week.

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UK COMPANY NEWS

All-round growth boosts Croda

Croda International reported record profits in 1986 with a rise in the pre-tax figure of 18 per cent from £22.85m to £27.14m. Mr Mike Cannon, chairman, said that most operating divisions made a contribution and that trading in the present year had continued to be good.

Turnover fell from £407.15m to £342.73m following the disposal of the Premier Oils division. Earnings per 10p share came out at 15.06p (12.06p) basic, or 13.8p (10.91p) fully diluted, and the directors of

this Humber-based chemical processor are proposing a final payment of 5p (4p), making a total for the year of 8p (7p).

Croda World Traders improved profits from £2.87m to £4.7m on turnover of £96.75m (£147.95m) and Croda Polymers rose to £4.58m (£4.19m) on turnover of £74.78m (£75.37m).

Cromano Consumer Products, however, was said to have had a difficult year and steps had been taken to improve the situation.

● comment

That Croda's new chief executive has a lot on his plate was clear from the large coach required to deliver the back-up management to yesterday's results presentation. With five "business" divisions due soon to replace the present four, streamlining should take priority. In trading terms chemicals gained from lower input costs, world traders from the absence of Premier Oils and rationalisation while polymers dropped marginally on the back of the weak AS (overall the group

suffered a £12m fall due to currencies). If there is a serious concern it is cosmetics and toiletries where the big houses have invaded the own label market and a major cost cutting exercise is on the cards. With gearing only 6 per cent, Croda is on the acquisition trail and could easily afford to spend up to £100m—although several add-ons in the £10m region are most likely—building up its US and West German subsidiaries and chemicals activities. The shares have put on 40 per cent (to 215p) in six months.

Cambridge Instrument valued at £127m

By Philip Cogges

Cambridge Instrument, the scientific equipment manufacturer, is joining the main market via an offer for sale that values the company at £127m. Around 96.34m shares are being offered, 37 per cent of the enlarged equity, at 130p each.

The group was founded in 1881 by Charles Darwin's son Horace but its recent history dates from 1979 when the National Enterprise Board brought in Dr. Kenneth Gooding, now the executive chairman, to manage the company.

Cambridge manufactures scientific instruments, semiconductor equipment and after the May 1986 acquisition of Reichen Industries, optical equipment.

For the current year ending March 31, Cambridge is predicting pre-tax profits of £7.5m, an increase of 56 per cent over the previous year. On an actual basis, the shares are being offered at a prospective p/e of 14.5.

Around 40 per cent of the issue is being reserved for institutional investors with another 7.4 per cent for employees and existing shareholders. The rest is being offered to the public. Just under four-fifths of the shares being sold are new.

Dealings are expected to begin on April 8.

● comment

After a lengthy but none too successful history, Cambridge seems finally to have been licked into shape by Dr. Gooding and his eye for a good deal is certainly worth a couple of points on the p/e ratio. But the investor does not need one of the group's scanning electron microscopes to find one or two worrying signs in the prospectus. The inability to give some indication of the profits dip in semiconductor equipment is unfortunate, although a rough estimate shows that operating profits for the combined scientific and semiconductor group will be down 15 per cent this year. Also, the company is coming to the market in the midst of the BSE crisis which has given operating margins a nasty knock. Add in the prospect of a tax charge rising from 20 per cent over the next 35 per cent over the next couple of years and Dr. Gooding will have to show all his entrepreneurial skills to keep earnings surging ahead. On a full tax charge, the p/e of 19 sits between the ratios of Oxford and VG and suggests that the premium will be on the modest rather than the spectacular side.

Comcap moves ahead and completes venture scheme

Comcap, supplier of IBM computer equipment, boosted its pre-tax profits by 47 per cent from £5.18m to £7.65m in 1986. Group turnover rose from £53.74m to £82.47m, a jump of more than 50 per cent.

Mr Ernst Schneider, chairman, said that the year had been a record one. He also reported completion of arrangements relating to the financing of the 580m Brunel Centre development, a 4.9-acre water-side site in the London Docklands Enterprise Zone, with the subscription of a third member, MBO of Holland, to join Comcap and the British Land

Company in the joint venture company.

He said that there had been a substantial increase in activity in the group's computer business which had resulted in a 55 per cent increase in its turnover. By continuing to focus the group's attention on its traditional business of dealing in peripheral equipment and medium-range mainframes, Comcap had achieved another improvement in the gross margin to 16.8 per cent (14.9 per cent).

The group's performance in the UK and Denmark had been excellent; in Germany it had maintained steady progress with operations opened in 1985 and firmly established; leasing activity in Switzerland had increased while the Dutch subsidiary had had a disappointing year in a particularly competitive market; the new French subsidiary had been performing encouragingly.

The equipment portfolio now stood at £140m while the group's software activities have continued to develop, with some notable successes being achieved. The profits contribution of non-computer-related activities had fallen from £1.04m to £26.00m.

Net interest charges rose to £1.11m (£567,000) and Comcap paid its £730,000 (£718,000) tax overseas. Minority interests took £477,000 (£273,000) and extraordinary items £7,000 (nil). Earnings per share rose to 30.33p (20.32p) and a proposed final dividend of 1.35p (0.9p) makes a total of 2p (1.5p) for the year.

Williams

Williams Holdings has been quick off the mark, dispatching its formal offer document only one day after launching its £240m hostile bid for Norcross.

Norcross repeated its rejection, saying that the proposed takeover offered no commercial or financial advantage to its shareholders. Williams shares gained 7p to 752p, to make its share offer worth about 31p. Norcross was 7p higher at 429p.

P-E International keeps up progress with £2.2m

P-E International, the consulting services group which came to the market last May, has maintained the rapid progress reported at the interim stage in September when pre-tax profits showed a gain of 66 per cent.

In the full year to December 31, 1986, profits jumped 68 per cent from £1.3m to £2.22m while stated earnings per share were up 62 per cent from 6.6p to 12.0p per 10p ordinary.

Mr Hugh Lang, the chairman, stated that the oil price collapse early in the year slowed down the growth in the oil & gas and chemical sectors where fees showed a 9 per cent increase to £7.48m. This was more than compensated for by extremely high growth in transport, retail and distribution (up 40 per cent to £2.43m), financial services (up 134 per cent to £2.09m) and government (up 68 per cent to £2.69m).

Other fee income fell by 22 per cent to £775,000 leaving the percentage increase for the year as a whole at 34 per cent to £24.13m, compared with the 37 per cent advance at the half-way stage.

Lang concluded that the consulting services market had continued to expand and that 1987 had started well with the outlook for the year ahead "very encouraging".

At the trading level profits were up from £1.5m to £2.13m and there was net interest of £87,000 (charge of £218,000). The trading figure included a

reduction in pension payment of £364,000. After tax of £246,000 (£283,000) net profits were £1.37m (£701,000).

The group's extraordinary credit of £698,000 relating to the sale of part of the Egham estate for the purpose of the construction of a new office building which will be leased by the group from mid-1987. A final dividend of 2p (1.8p), making 3p (1.8p) per share, has been proposed.

● comment

P-E International first results since flotation has demonstrated the growth potential of the management consultancy business to the stock market. Its results for 1986 were impressive but, cynics might say, only what was expected. The group avoided a back-lash from falling oil prices which hit some of its clients and is keen to expand other areas where it has strengths. This year should see further steady progress perhaps fuelled by a first acquisition. Pre-tax profits for this year of about £2.7m are forecast which at 195p, up 7p, gives a prospective p/e of 13.4. The company stands alone in its category on the Stock Exchange so comparisons are difficult but compared with the market average it looks attractive. The danger for a group such as this is that it gets used to having growth whiffed to it on a plate. With a little more zest for profit-seeking opportunities it could prove irresistible.

ASD, formerly Associated Steel Distributors, suffered a fall in pre-tax profits in 1986 from £2.62m to £2.43m. The directors said that while the result appeared disappointing in the context of the severe competition in the industry, it was satisfactory.

Turnover improved by £11m to £71.1m, which included £11.5m from the acquisitions during the year which contributed £300,000 to profits. Earnings per 10p share for this year were 4.5p (4.5p) and there was net interest of £57,000 (charge of £218,000). The trading figure included a

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Stewart Wrightson up despite fall in US property premiums

By Nick Bunker

Stewart Wrightson, one of the top 10 Lloyd's insurance brokers, reported 1986 pre-tax profits up 15 per cent to £15.5m, in spite of a downturn in US property premium rates and signs of rate-cutting by aviation underwriters.

The results were at the lower end of City analysts' expectations, which had ranged from £20.0m up to £23.5m. The shares fell 11p to 462p yesterday.

Stewart Wrightson forecast a further slackening of rates in US property business as insurance capacity continues to return, and a decrease in aviation hull premium rates. However, big re-equipment programmes by major airlines should temper the impact of falling premium rates on aviation insurance broking income.

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Rotork rises to £6.32m

Rotork, an engineering group, lifted pre-tax profits from £5.46m to £6.32m in 1986, which Mr Jeremy Lancaster, chairman, described as no mean achievement. Group turnover was lifted from £30.81m to £33.21m.

The controls division suffered from the fall in oil price, which resulted in a sharp decline for its products. However, an increasing level of business in the water and waste treatment markets helped to redress the balance and enabled the division to again produce record profits.

North America was the major area where results did not match up to those in the previous year.

Group results had for the

first time included a full year from Protech, the instrumentation company which Rotork acquired in July 1985. The company had lived up to its expectations.

The toughest year in the group was experienced by Jacques, which produces equipment for offshore operations although volume had been maintained.

Tax took £2.96m (£2.28m) and extraordinary items of £195,000 comprised rationalisation and reorganisation costs. Earnings per share rose to 13.5p (13.4p).

The directors proposed a final dividend of 6.5p (5.4p), making a total of 13.5p (13.4p) for the year.

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HALF OF PROFITS FROM AEROSPACE ON 19% OF TURNOVER

Lucas improves 5% to £40m

BY CLAY HARRIS

Lucas Industries, motor components and aerospace group, increased its interim pre-tax profits by only 5 per cent to £40m (£38m), at the low end of market forecasts. Its shares lost 22p to 571p yesterday.

The company also announced that Sir Geoffrey Messervy, chairman and chief executive since 1980, would retire in July, at the end of the financial year. He will be succeeded by Mr Tony Gill, group managing director and deputy chairman.

Mr Gill in turn will be replaced by two managing directors, Mr Alan Watkins for aerospace, Mr Bob Dale for automotive operations. Each will be chairman of all subsidiary companies in its division.

In the six months to January 31, aerospace contributed nearly half of pre-tax profits on less than 19 per cent of group turnover.

over which rose by 4 per cent to £25m (£21.8m). At £18.5m (£15.5m), aerospace profits were barely behind the £19m (£18.6m) from an automotive side which had nearly four times the turnover.

Profits from industrial systems, for which Mr Gill will retain direct responsibility, fell to £2.5m (£3.9m).

The pre-tax total was reduced by increased reorganisation and redundancy costs of £3.6m (£1.3m), but was £11m higher than it would have been if Lucas was not in the second year of a four-year holiday on contributions to its pension funds.

Sir Geoffrey said yesterday that underlying performance would continue to improve in the second half. He expected profits, however, to be restrained by continuing weak

demand for commercial vehicles and agricultural tractors and a recession in the US electronics market.

Any activities that could not be made profitable and internationally competitive would be put into joint ventures, sold or, in the last resort, closed.

The benefits of restructuring should come through in the next financial year, Mr Gill said. On the automotive side especially, Lucas expected additional progress from higher-value products such as its anti-lock braking system, petrol injectors and engine management systems like that designed for Jaguar's XJ40 model.

Within automotive, UK sales fell by £14m to £282m and the pre-tax loss was cut to £2.5m (£5.5m) despite higher redundancy costs. Profit improved to £13.5m (£10.2m) elsewhere in

Europe but were more than halved to £3.5m (£12.5m) in the rest of the world, reflecting petrol injector start-up costs in the US and difficult trading conditions in South America.

Lucas is spending £90m annually on research and development and £40m on training and retraining for a total of more than 8 per cent of turnover.

An increased tax charge of £10.4m (£7.1m), reflecting higher payments in West Germany and France, reduced after-tax profit to £29.6m (£30.8m). After minorities of £1.5m (£2.4m), attributable earnings of £28.1m (£29.5m) created earnings per share of 22.9p (28.9p). The interim dividend is unchanged at 2.6p.

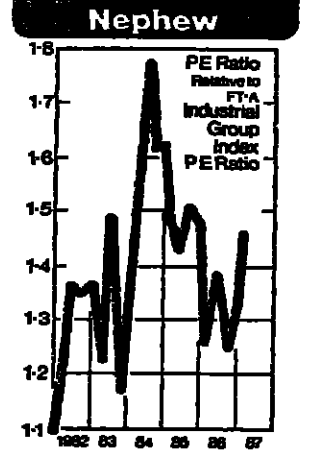
See Lex and Men and Matters

Smith & Nephew advances to £88m

Smith & Nephew Associated Companies, the medical and healthcare company which produces Nival and Elastoplast, produced a 24.9 per cent increase, from £78.6m to £88.2m in pre-tax profits for the 53 weeks to January 3 1987.

Total sales of the group rose from £446.7m to £504m with medical and healthcare products accounting for just over 58 per cent. Sales in personal hygiene, toiletries, medical and other textiles all showed some improvement as did profit margins. The exception was plastics and tapes where sales fell

See Lex and Men and Matters



United Newspapers boosts profits by 62% to £57m

United Newspapers, publisher of the Daily and Sunday Express and the Star, boosted its pre-tax profits by 62 per cent to £56.8m after good performance from its regional newspapers, magazines and retail news shops.

The group plans to seek a listing on the US listed securities market by obtaining a National Market System (NASDAQ) quotation and an associated ADR issue, said Mr David Stevens, chairman.

Turnover for 1986 almost doubled from £312.26m to £620.29m, but earnings per share fell from 27.2p to 23.3p. This was due to the number of new shares issued when Fleet Holdings was acquired in October 1985, and the fact that the benefits of rationalisation at Express Newspapers took effect only in the second half, said Mr Stevens.

The increase in the final dividend from 10p to 10.5p was made up of a 10p dividend in the context of reduced earnings and the need to increase dividend cover.

I am confident that there will be a good improvement in earnings this year and further dividend growth," he said.

United's national newspapers quadrupled profits to £13.58m, while its regional newspapers



Mr David Stevens, United chairman: confident of improvement

produced £10.3m, almost 64 per cent higher.

Advertising periodicals improved by 42 per cent to £11.8m and magazines from £2.42m to £3.57m. The retail division rose from £390,000 to £1.66m, helped by the acquisition of more retail outlets.

Total UK trading profit more than doubled to £44.97m. In the US, PR Newswire, United's news transmission

company, increased dollar profits by a third in an intensely competitive market, said Mr Stevens.

Miller Freeman Publications, the west coast magazine company, increased its dollar profits by 85 per cent helped by acquisitions. Gralla Publications maintained its profits. Total trading profit for the US rose by nearly 14 per cent to £16.47m.

The reorganisation of the group following the absorption of the Fleet companies was completed early in 1986.

"The potential contribution to profits from the national newspaper division is substantial," said Mr Stevens.

The departure of 1,272 regular employees and the elimination of 1,628 casual shifts had been negotiated and completed according to plan.

"Active consideration is being given to the printing requirements of Express Newspapers and an announcement will be made shortly," he said.

Tax rose from £11.33m to £13.3m. Extraordinary items of £30.3m (£1.43m loss) reflected the sale of United's holdings in Yorkshire TV and TV-am, the sale of property, and profits on investments.

Brown Boveri second half below target

Tighter margins and higher costs left second half profits at Brown Boveri Kent (Holdings), industrial instrument manufacturer, slightly below expectations at £5.33m, against £5.28m, but overall 1986 taxable surplus increased by nearly 10 per cent to £9.65m.

Because of reduced investment in the oil and its related industries, and to more intense competition that resulted, orders were down marginally compared with 1985, but turnover expanded by 16 per cent from £118.57m to £137.2m.

The directors pointed out that in contrast to the previous year, exchange rate fluctuations had no detrimental effect on 1986 consolidated results.

Higher tax charges, as a result of increased dividends on the enlarged share capital from last year's rights issue and a rise in overseas profits, had a moderating effect on net profits, the directors stated, which compared with 1985, rose by 4.4 per cent to £6.8m.

The dividend is stepped up from 3p to 3.5p with a final payment of 2.55p.

The directors said that funds raised from the £9m issue would enable the group to actively pursue plans to expand the business through market development.

Molins ahead at £9m pre-tax

AS EXPECTED, tobacco machinery profits of Molins were lower in the second half of 1986, but overall group surplus came through ahead from £8.1m to £9m pre-tax. Profits at half-year amounted to £4.8m, against £2.5m.

Market conditions, in every sector of the group's business, were currently very difficult, directors stated, and were likely to continue to be through 1987. However, they were optimistic about prospects for the tobacco machinery division, following the successful launch of two systems, although the normal delay in building up volume orders for new equipment would make the current year a difficult period.

Group sales for 1986 totalled £122.9m compared with £116.3m, split between tobacco machinery £66.6m (£74m) and corrugated board machinery with £56.3m (£42.3m). Trading profits were £9.5m, against £8.3m, and were split as to tobacco £7.8m (£5.4m) and corrugated board £1.7m (£1.9m).

Substantially increased sales of rebuilt tobacco machinery and a better performance from the overseas operations both contributed to the profits rise from this division.

Results from the corrugated board were achieved against a background of a difficult market overall, in the US and in

Europe, within which competition for business kept selling prices and margins unduly low, the directors said.

Commenting on new developments in the group, the directors pointed out that the advanced technology unit at Warwick University Science Park made a significant contribution to the group's new product development programme, including an electronic management system for tobacco machinery.

They added that Molins agreements under System 24 patents with General Motors and Caterpillar, and other licences shortly to be completed, would contribute to 1987 and to subsequent years' profits.

After tax of £3.5m (£2.5m), earnings per share were given as 19.1p (19.2p), while the dividend is stepped up to 8.7p (7.9p) with a final payment of 6.5p.

● Comment

Molins has something of a

jam tomorrow reputation. In the 1980s turnover has averaged £120m a year and pre-tax profits £7.5m, close enough to these figures once the £850,000 pension fund gain and the accelerated R&D programme is considered. And this year could see much the same again. However, behind the scenes Molins has been doing a lot to upgrade its products—so much so that the company now has to be rated an expert designer of high-speed production and control systems. A couple of years ago Baker Perkins cast its slide rule over Molins but did not make a move. Perhaps someone will now be more concerned. At 222p, down 14p thanks to the bearish tone of the statement accompanying these figures, the shares are only just above net asset value. This suggests that Ron Brierley's 54 per cent stake (acquired for around 150p average) and the prospects beyond this year are in for nothing.

After tax of £3.5m (£2.5m), earnings per share were given as 19.1p (19.2p), while the dividend is stepped up to 8.7p (7.9p) with a final payment of 6.5p.

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John Jacobs profits slip back

John I. Jacobs, shipbroker and owner, saw profits drop from £1.81m to £894,000 during 1986 on turnover which moved up from £1.75m to £2.02m.

Administration expenses rose from £621,000 to £685,000 and included a £232,000 paid to past

directors in settlement for termination of service agreements and payments of pension in respect of past service.

Earnings per 20p share were 3.55p (4.25p) and the proposed final dividend of 2.5p (2.3p) makes a total of 3.5p (3.6p).

Metal Closures Group

METAL AND PLASTIC PACKAGING PRODUCTS, PACKAGING HANDLING SYSTEMS

Preliminary Announcement of Results

(unaudited) Year to 31st December, 1986

	1986 £m	1985 £m	% change
Turnover	82.5	83.7	-1
Profit before taxation	4.9	3.8	+28
Earnings applicable to ordinary shareholders (excluding extraordinary items)	2.3	1.7	+32
Extraordinary items after taxation (see note below)	6.5	(2.0)	
Earnings per share (excluding extraordinary items)	11.0p	8.3p	+33
Final dividend	5.2p	4.5p	+16

The Chairman, Mr. Peter Smith, O.B.E., reports:

- The 1986 results reflect an accelerating recovery in profitability.
- Proposed 1-for-5 scrip issue. Board forecast that, in the absence of unforeseen circumstances, the level of dividends would be maintained on the enlarged capital.
- Net indebtedness of only 3% of shareholders' funds provides a sound platform for growth.
- 1987 order books much healthier than for corresponding period of 1986.
- Future potential £7 million gross receipt from sale of land, subject to grant of outline planning permissions.

Note:—Extraordinary items include the net surplus on the sale of the London Colney site of £7.6 million (net of associated taxation and related costs). This gain was substantially reflected in the 1985 revaluation reserve.

Copies of the Annual Report and Accounts 1986 which will be posted to shareholders around 16th April 1987, may be obtained from the Secretary, Metal Closures Group plc, P.O. Box 32, Bromford Lane, West Bromwich, West Midlands, B70 7HY.



PACKAGING FOR THE FUTURE

The foregoing financial information does not amount to full accounts within the meaning of Section 254 of the Companies Act 1985. Full accounts for 1986 with an unqualified audit report have been filed with the Registrar of Companies.

Desoutter up to £4.95m

Desoutter Brothers (Holdings), precision mechanical engineer, improved its pre-tax profits by 5 per cent from £4.7m to £4.95m in 1986, on turnover which rose from £29.7m to £30.19m.

The directors proposed a final dividend payment of 5.2p (4.8p) making a total of 7.7p, compared with 7.3p last time.

He said that strong growth and currency fluctuations had combined to produce the

increase in group sales. Interest payable took £400,000 (£252,000).

He said that in 1985 the tax charge had been reduced by a write-back of £1m from the deferred tax reserve. After adjusting for this, the consolidated pre-tax profits showed a 6.4 per cent increase.

Tax charges came to £1.78m compared with the 1985 figure of £1.72m while earnings per share fell from 31.8p to 25.3p.

New-style Asset Trust above £1m

Asset Trust, which during the year changed an investment trust to a fund manager

business, reported pre-tax profits for 1986 of £1.04m on turnover of £1.42m. In the previous nine-month period the company had profits of £308,752 on turnover of £572,702.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding payment	Total of year	Total of last year
Asset Trust	2	May 5	0.25	3	0.75
ASD	14.5	May 5	4	8.5	8
Automated Sec	1.14	May 29	0.95	1.8	1.5
Wm Baird	9.13	July 3	8.1*	14.8	12.9*
Blenheim Exhibits	1.05	—	—	—	0.7
Strake Bros	11	July 3	—	1	—
Brown Boveri	12.25	—	2	3.5	3
W. Canning	2.5	July 1	2.4	4	3.55
Central Inds	13	—	10	17	12.5
Clondalkin	15.5	—	—	8.97	8.15
Comcap	1.25	—	0.9	2	1.5
Frederic Cooper	10.85	July 1	nil	—	nil
Croda	5.2	—	4	8	7
Desoutter Bros	5	May 9	4.8	7.7	7.3
Ealing Electrics	1.5	May 27	5.5	2.2	1.5
R. & B. Hall	13.3	—	3	4.3	4
John I. Jacobs	2.5	—	2.2	3.9	3.6
Kwik-Sit	1.2	July 1	0.88	2.2	1.68
Lucas Ind	2.6	June 11	2.6	—	13
Metal Closures	5.5	May 18	4.5	7.4	6.7
Molins	8.5	May 29	5.7	7.9	7.9
P-E International	2	May 26	1.8	3	1.8
Petrax	nil	—	1.5	nil	1.5
Retort	6.5	May 29	8	13.9	18.4
Sheldon Jones	11.35	—	1.35	6	4.65
Sikolene	8.8	May 18	7.85	13	11
Stewart Wrightson	8.8	—	7.85	13	11
F. W. Thorpe	10.5	May 21	1.8	—	4.6
Utd Newspapers	—	—	10	16.5	16

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. USM stock: ‡ Unquoted stock. § Shares offered for sale in November 1986. National annual rate of dividend is 2.2p. Irish pence throughout.

UNITED NEWSPAPERS

PROFITS UP TO
£56.6 MillionPRELIMINARY RESULTS
ON PAGE 7.

F.W. THORPE P.L.C.

(Manufacturers of "Thorlux" quality lighting equipment)

UNAUDITED RESULTS FOR HALF YEAR TO 31 DECEMBER, 1986

	Half year to 31 December 1986	Year ended 30 June 1986
Turnover	£2,000	£2,000
Operating profit	£378	£367
Interest receivable	505	436
Profit before taxation	674	593
Taxation	236	232
Profit after taxation	438	361
Dividends	61	55
Rate per share:		
Interim	2.00p	1.80p
Final	14.26p	11.38p
Earnings per share	2.00p	1.80p

The abridged profit and loss account for the year to 30 June 1986 is an extract from the latest published accounts which have been filed with the Registrar of Companies and on which an unqualified audit report was given.

Chairman's Statement
The profit before tax for the six months ended 31st December 1986 was up 16% at £674,000 compared with £582,000 in the period to 31st December 1985. Our turnover during this period increased by 5 per cent.

Until we complete our move to a new factory in Redditch in 1988, our growth will be restricted to our manufacturing capacity. Accepting this constraint we expect the results for the full year will prove to be satisfactory.

An interim dividend of 2 pence per share will be paid on 21st May 1987.

Michael D. Uppold
Chairman

26th March 1987

COMMODITIES AND AGRICULTURE

Tony Hawkins on prospects for Zimbabwe's tobacco auctions

Gloomy smoke signals for Harare

ZIMBABWE'S FLUE-CURED tobacco auctions open next Tuesday amid expectations of lower leaf prices and difficult trading conditions. With Zimbabwe's balance of payments undergoing severe strain—debt service payments will absorb more than 30 per cent of export earnings this year—the auctions assume greater importance than ever since tobacco, earning some \$260m last year, more than a fifth of merchandise export revenues.

Because of last year's buoyant leaf prices—up more than 18 per cent in local currency terms and 13 per cent in US dollars—and the squeeze on farm profitability in other crops, especially maize, the area planted out to flue-cured leaf this season was raised 20 per cent to 68,000 hectares. As a result the industry is expecting a crop of around 140m kg—23 per cent higher than last year's.

Indeed the crop would have been substantially larger—perhaps as much as 155m kg—had it not been for the six-week spell of very hot, dry weather that broke this week when well come rains fell in some tobacco growing areas. Crop yields declined during the drought and both buyers and growers say leaf quality has suffered.

The much larger crop with more low quality tobacco is coming on to the floors at a time when both supply and demand factors are less favourable than for some years. On the supply side the main change has been the recovery in Brazilian output after last year's drought. Brazil's production, which fell 15 per cent to 200m kg last year, is estimated to have increased 30 per cent to 240m kg in 1987, and the quality is said to be the best for at least four years.

At the same time, the US Government has accelerated the rundown of its leaf stockpile to the point where, in some cases, manufacturers are being offered discounts of as much as 90 per cent on prices, thereby increasing cost-consciousness among manufacturers at a time when demand is stagnant, if not declining, in most industrial economies.

Nevertheless, buyers say that prices for high quality leaf may be maintained or even increased this year. Lower qualities, however, are likely to be down significantly in price from 1986. Given the free market nature of the Harare auctions, price forecasts are notoriously unreliable but the consensus at present is that the seasonal average will fall by some 15 per cent to around 267 Zimbabwe cents a kg (163 US cents).

It is still unclear, however, just how serious the crop has been affected by the drought. This week's rains could improve

ZIMBABWE TOBACCO GROUP		
Volume (kg)	Value (\$m)	Value (US\$)
1986	118m	215m
1987	108m	180m
1988	120m	190m
1989	94m	172m
1990	97m	182m
1991	70m	150m
1992	72m	153m

the late-planted crop thereby reducing the low quality ratio to some extent.

A second crucial impediment is the exchange rate. Currency depreciation has played a vital role in improving the earnings of the country's 1,550 flue-cured leaf producers. Since official importances in 1980 the local currency price of tobacco on the auction floors has almost quadrupled while the US dollar price has risen only 50 per cent and last year was 28 per cent below its 1981 peak.

The Zimbabwe dollar weakened some 13 per cent against a basket of currencies last year, but most tobacco is traded in US dollars.

A third impediment is the political one. While the threat of sanctions against South Africa, which could disrupt tobacco export routes, appears to have receded, Pretoria, anxious to protect its own less profitable tobacco, has imposed a 22 (95 US cents) per kg import

tax on Zimbabwe leaf. This is likely to reduce exports to South Africa—Zimbabwe's fourth largest market, after Britain, Belgium and the Netherlands. Significantly, leaf from Malawi—which is on better terms with Pretoria—is exempt from the tax.

There is also some anxiety about the attitude of the banks, which appear more cautious than hitherto about lending to merchants for tobacco purchases, reflecting their concern about the likely future trend in leaf prices.

Despite these problems, tobacco will remain the country's chief export, with foreign sales in excess of \$250m annually. The main importer of Zimbabwe tobacco is the UK, which last year took 16 per cent of the crop while about half was sold to EEC countries. Grower income which totalled some \$235m (US\$215m) last year is unlikely to increase, depending on the final crop size and price trends on the auction floors. With costs rising 15 to 20 per cent annually, some of the smaller and less efficient growers and those who bore the brunt of the drought—could face a very difficult year, but for established growers, and those producing irrigated or early-planted leaf (drought), tobacco remains a more attractive and higher-return activity than other crops or livestock.

LONDON MARKETS

THE LONDON Metal Exchange copper market continued this week's stiff performance yesterday with the cash price rising \$17.50 to close at \$244 a tonne. That rise wiped out Wednesday's \$16.50 fall, which had, itself, virtually wiped out Tuesday's \$17.50 rise. The justification for the market's extraordinary behaviour has been the ebbing and flowing of concern about an approaching supply squeeze, which has been reflected in the alternate widening and narrowing of the cash premium over the three months' position (known as the backwardation because it is the reverse of the usual cash discount). Although moving in the same directions as the cash quotation, the three months' price has been much less extensible with daily movements of only \$1 to \$2 a tonne. Apart from supply concerns in the aftermath of the protracted closure of Asarco's Horne, Quebec, smelter the squeeze fears have been a reflection of the gravity of options due at the end of March and April. If the market holds at current levels these options will be operated and the premium will have to cover by buying on the LME. Many have already done so and that has contributed to the recent sporadic rise.

LME prices supplied by Amalgamated Metal Trading.

MAIN PRICE CHANGES		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Aluminium	1890.40	+0.80
Copper	244.00	+17.50
Gold	344.00	+0.50
Lead	111.00	+0.50
Nickel	111.00	+0.50
Platinum	111.00	+0.50
Silver	111.00	+0.50
Steel	111.00	+0.50
Wool	111.00	+0.50
Yarn	111.00	+0.50
Zinc	111.00	+0.50

METALS		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Aluminium	1890.40	+0.80
Copper	244.00	+17.50
Gold	344.00	+0.50
Lead	111.00	+0.50
Nickel	111.00	+0.50
Platinum	111.00	+0.50
Silver	111.00	+0.50
Steel	111.00	+0.50
Wool	111.00	+0.50
Yarn	111.00	+0.50
Zinc	111.00	+0.50

OILS		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Crude oil	18.50	+0.50
Gas oil	18.50	+0.50
Heating oil	18.50	+0.50
Jet fuel	18.50	+0.50
Kerosene	18.50	+0.50
Light oil	18.50	+0.50
Medium oil	18.50	+0.50
Heavy oil	18.50	+0.50
Very heavy oil	18.50	+0.50
Ultra heavy oil	18.50	+0.50

GRAINS		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Wheat	18.50	+0.50
Barley	18.50	+0.50
Oats	18.50	+0.50
Rye	18.50	+0.50
Sorghum	18.50	+0.50
Millet	18.50	+0.50
Buckwheat	18.50	+0.50
Spelt	18.50	+0.50
Tritic	18.50	+0.50
Upland cotton	18.50	+0.50

COPPER		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	244.00	+17.50
3 months	244.00	+17.50
6 months	244.00	+17.50
9 months	244.00	+17.50
12 months	244.00	+17.50
15 months	244.00	+17.50
18 months	244.00	+17.50
21 months	244.00	+17.50
24 months	244.00	+17.50
27 months	244.00	+17.50
30 months	244.00	+17.50

COFFEE		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

COCOA		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

LEAD		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

NICKEL		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

ZINC		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

GOLD		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

SILVER		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

MEAT		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

SOYABEAN MEAL		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

FREIGHT FUTURES		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

US MARKETS

TRADE and commission house buying in crude oil futures, reflecting brisk buying in the physical market, kept prices steady in the face of profit-taking, reports Drexel Burnham Lambert. Trade selling and long liquidation in gold and silver futures kept both markets under pressure. However, in platinum trade and local buying pared earlier losses on mixed liquidation. Copper futures firmed in early trading but fund-type selling depressed prices before speculative buying lifted the market slightly off the lows in the face of trade selling.

Gold and speculative selling in cocoa futures touched commission house stops as the market fell despite price-fix and scale-down trade buying. Coffee trade quietly lower on mild hedge selling. Scale-up trade selling in cotton futures generated any major advance. Good commission house buying in orange juice held the market firm.

Despite confirmation that both India and Turkey had bought cargoes, and reports that the Soviet Union would also buy, sugar futures failed to make any headway as fund selling and commission house liquidation set in. The grains were quiet and mainly on the defensive, with soybean meal futures following the recent rally, while soybean oil remained steady in the face of a bid for India. The meats featured profit-taking and long liquidation.

NEW YORK

ALUMINIUM 40,000 lb. cents/lb		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

COPPER 35,000 lb. cents/lb		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	244.00	+17.50
3 months	244.00	+17.50
6 months	244.00	+17.50
9 months	244.00	+17.50
12 months	244.00	+17.50
15 months	244.00	+17.50
18 months	244.00	+17.50
21 months	244.00	+17.50
24 months	244.00	+17.50
27 months	244.00	+17.50
30 months	244.00	+17.50

COFFEE C 37,000 lb. cents/lb		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50
24 months	18.50	+0.50
27 months	18.50	+0.50
30 months	18.50	+0.50

COCOA 35,000 lb. cents/lb		
Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987	Mar. 26 4 or 5 Mar. 1987
Cash	18.50	+0.50
3 months	18.50	+0.50
6 months	18.50	+0.50
9 months	18.50	+0.50
12 months	18.50	+0.50
15 months	18.50	+0.50
18 months	18.50	+0.50
21 months	18.50	+0.50

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Pound up on trade figures

STERLING BOUNCED back from early lows after better than expected trade figures. Early trading had seen the pound lose ground as the market reacted to the latest opinion poll which showed an improved performance by the Alliance party.

Traders were also expecting UK trade figures to show a visible deficit of up to £1bn but a current account surplus of £276m were both much better than even the most optimistic forecasts. Consequently sentiment improved and demand for sterling increased as speculators attempted to cover short positions. With exports rising to a record level and demand for Government stock picking up, there were renewed calls for a rise in UK clearing bank base rates.

The pound's exchange rate index had shown a weaker trend to start with as the market became a little nervous ahead of the trade figures. However, it then touched 72.0 down from 72.1 and it touched a low of 71.8 just before the figures were announced. During the afternoon it recovered to the dollar unchanged at 72.1 and the dollar it finished at \$1.6070 and DM 2.5350, unchanged from Wednesday. Elsewhere it finished at ¥230.50 and SFR 2.45, both unchanged from Wednesday and FF 9.77 compared with FF 9.7625.

The dollar finished towards the day's lows despite the recent

intervention by central banks. Comments by a US official claiming that West Germany and Japan had not kept their side of the bargain were seen as a sign that the dollar was about to let the dollar fall. Many traders had expected the dollar to fall anyway and took these comments as an excuse to unwind dollar positions.

The dollar touched a high of DM 2.5350 against the D-Mark before coming back to close at DM 2.5350 compared with DM 2.5350 on Wednesday. Against the yen it finished unchanged at ¥230.50. From FF 9.7750 and SFR 2.4500 compared with SFR 2.4500. The Bank of England figures, the dollar's exchange rate index was unchanged at 102.5.

D-MARK—Trading range against the dollar in 1986-87 is 2.4710 to 2.7870. February average 2.524. Exchange rate index 147.0 against 146.4 six months ago.

There was no intervention by the Bundesbank at yesterday's fixing in Frankfurt when the dollar was fixed at DM 2.5350 compared with DM 2.5350. There were a number of factors affecting market sentiment and while these

were being digested the dollar remained within a very narrow range.

A sharp improvement in West German trade figures to a surplus in February of DM 6.6bn on the current account compared with DM 4.8bn in January and a visible trade surplus of DM 10.4bn compared with DM 7.2bn for the same period, appeared to have little effect while the threat of further central bank intervention was sufficient to stop speculators from pushing the dollar weaker. However, dollar sentiment remained bearish.

JAPANESE YEN—Trading range against the dollar in 1986-87 is 262.70 to February average 252.38. Exchange rate index 214.4 against 217.7 six months ago.

Continued central bank intervention kept trading fairly subdued. While there was little change in sentiment, speculators were unwilling to take on the central banks without further strong evidence that the US economy may not be showing signs of recovery.

The dollar closed at ¥149.40 in New York and in Tokyo on Wednesday.

FINANCIAL FUTURES

Record volume

VOLUME WAS at record levels on the London International Financial Futures Exchange yesterday. Dealers described trading as choppy and nervous, reacting to any indication about the government's popularity at a time of speculation on the timing of the next UK general election.

Long term gilt futures were particularly active, at a record 54,380 contracts, compared with the previous high of 48,387 on March 18. Total trading in futures and options on Life was a record 82,000, against 76,027 on March 18.

Flushed with success at forecasting the Marplan poll in the Today

newspaper, the market also began to believe rumours that the survey in today's Daily Telegraph would be good for the Alliance, but unsettling for financial markets, hoping for an overall Tory majority in the next parliament.

Dealers appeared to get wind of the Marplan poll on Wednesday afternoon, and regarded the threat of a hung parliament as worrying to a technically overbought market. The published result of the survey provided no reassurance, and left the market nervous that today's poll in the Telegraph would undermine recent confidence about another

period of Conservative government.

June long term gilts weaker at 124-16, and continued to lose ground as sterling declined, before publication of the February UK trade figures. The trade balance was much better than expected. A visible trade deficit of 125-12 on the trade news, but then fell back to close at 124-20 for June delivery, compared with 125-15 on Wednesday.

Long gilt futures rose to a peak of 125-12 on the trade news, but then fell back to close at 124-20 for June delivery, compared with 125-15 on Wednesday.

EMIS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% change from 1986-87	% change from 1985-86	% change from 1984-85
Belgian Franc	42.4582	42.0101	+1.30	+0.84	+1.53
French Franc	7.4833	7.4833	0.00	0.00	0.00
German D-Mark	2.0000	2.0000	0.00	0.00	0.00
Italian Lira	1.366	1.366	0.00	0.00	0.00
Spanish Ptas	166.637	166.637	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00
Irish Punt	0.787564	0.787564	0.00	0.00	0.00
UK Pound	1.0000	1.0000	0.00	0.00	0.00

Change from 1986-87 for Euro, therefore positive change denotes a weak currency. Adjusted for inflation, therefore.

POUND SPOT—FORWARD AGAINST THE POUND

	Mar. 26	Day's spread	Close	One month	Three months	One year
US	1.5960-1.6075	1.6055-1.6065	1.6055	1.6055	1.6055	1.6055
Canada	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Switzerland	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
France	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Germany	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Italy	1.3660-1.3670	1.3655-1.3665	1.3655	1.3655	1.3655	1.3655
Spain	166.6370-166.6380	166.6365-166.6375	166.6365	166.6365	166.6365	166.6365
Portugal	200.4820-200.4830	200.4815-200.4825	200.4815	200.4815	200.4815	200.4815
Japan	149.4000-149.4010	149.3995-149.4005	149.3995	149.3995	149.3995	149.3995
Sweden	10.1000-10.1010	10.0995-10.1005	10.0995	10.0995	10.0995	10.0995
Norway	4.7700-4.7710	4.7695-4.7705	4.7695	4.7695	4.7695	4.7695
Denmark	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Finland	5.9400-5.9410	5.9395-5.9405	5.9395	5.9395	5.9395	5.9395
Greece	340.7500-340.7510	340.7495-340.7505	340.7495	340.7495	340.7495	340.7495
Belgium	42.4582-42.4592	42.4577-42.4587	42.4577	42.4577	42.4577	42.4577
Netherlands	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Austria	1.3660-1.3670	1.3655-1.3665	1.3655	1.3655	1.3655	1.3655
Sweden	10.1000-10.1010	10.0995-10.1005	10.0995	10.0995	10.0995	10.0995
Norway	4.7700-4.7710	4.7695-4.7705	4.7695	4.7695	4.7695	4.7695
Denmark	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Finland	5.9400-5.9410	5.9395-5.9405	5.9395	5.9395	5.9395	5.9395
Greece	340.7500-340.7510	340.7495-340.7505	340.7495	340.7495	340.7495	340.7495
Belgium	42.4582-42.4592	42.4577-42.4587	42.4577	42.4577	42.4577	42.4577
Netherlands	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Austria	1.3660-1.3670	1.3655-1.3665	1.3655	1.3655	1.3655	1.3655
Sweden	10.1000-10.1010	10.0995-10.1005	10.0995	10.0995	10.0995	10.0995
Norway	4.7700-4.7710	4.7695-4.7705	4.7695	4.7695	4.7695	4.7695
Denmark	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Finland	5.9400-5.9410	5.9395-5.9405	5.9395	5.9395	5.9395	5.9395
Greece	340.7500-340.7510	340.7495-340.7505	340.7495	340.7495	340.7495	340.7495

Belgian rate is for convertible francs. Financial franc 65.05-65.15. Six-month forward dollar 2.40-2.43 c.p. 12-month 2.47-2.52 c.p.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

	Mar. 26	Day's spread	Close	One month	Three months	One year
UK	1.5960-1.6075	1.6055-1.6065	1.6055	1.6055	1.6055	1.6055
Canada	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Switzerland	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
France	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Germany	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Italy	1.3660-1.3670	1.3655-1.3665	1.3655	1.3655	1.3655	1.3655
Spain	166.6370-166.6380	166.6365-166.6375	166.6365	166.6365	166.6365	166.6365
Portugal	200.4820-200.4830	200.4815-200.4825	200.4815	200.4815	200.4815	200.4815
Japan	149.4000-149.4010	149.3995-149.4005	149.3995	149.3995	149.3995	149.3995
Sweden	10.1000-10.1010	10.0995-10.1005	10.0995	10.0995	10.0995	10.0995
Norway	4.7700-4.7710	4.7695-4.7705	4.7695	4.7695	4.7695	4.7695
Denmark	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Finland	5.9400-5.9410	5.9395-5.9405	5.9395	5.9395	5.9395	5.9395
Greece	340.7500-340.7510	340.7495-340.7505	340.7495	340.7495	340.7495	340.7495
Belgium	42.4582-42.4592	42.4577-42.4587	42.4577	42.4577	42.4577	42.4577
Netherlands	2.0700-2.0710	2.0695-2.0705	2.0695	2.0695	2.0695	2.0695
Austria	1.3660-1.3670	1.3655-1.3665	1.3655	1.3655	1.3655	1.3655
Sweden	10.1000-10.1010	10.0995-10.1005	10.0995	10.0995	10.0995	10.0995
Norway	4.7700-4.7710	4.7695-4.7705	4.7695	4.7695	4.7695	4.7695
Denmark	6.6700-6.6710	6.6695-6.6705	6.6695	6.6695	6.6695	6.6695
Finland	5.9400-5.9410	5.9395-5.9405	5.9395	5.9395	5.9395	5.9395
Greece	340.7500-340.7510	340.7495-340.7505	340.7495	340.7495	340.7495	340.7495

UK and Ireland are quoted in US currency. Forward rates are quoted in US dollars and not in the individual currency. Belgian rate is for convertible francs. Financial franc 65.05-65.15.

EURO-CURRENCY INTEREST RATES

	Mar. 26	Short	7 day	One month	Three months	Six months	One year
US	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Canada	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Switzerland	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
France	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Germany	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Italy	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Spain	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Portugal	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Japan	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Sweden	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Norway	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Denmark	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Finland	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Greece	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Belgium	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Netherlands	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Austria	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Sweden	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Norway	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Denmark	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Finland	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4
Greece	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4	10-10 1/4

Long-term Eurodollar: Two years 6 1/2-7 per cent; three years 7 1/4-8 per cent; four years 7 1/2-8 1/4 per cent; five years 7 3/4-8 1/2 per cent. Short-term rates are call for US dollars and Japan 7 1/2-8 1/4 per cent; two days notice.

EXCHANGE CROSS RATES

Mar. 26	£	DM	YEN	FF	SFR	NFL	Lin	CS	BFR
£	1.0000	2.935	9.770	2.450	3.315	2093.	2.099	30.80	
DM	0.3423	1.0000	147.1	0.836	2.094	1305.	1.307	37.86	
YEN	0.341	0.547	1.000	3.629	1.026	712.9	0.719	253.9	
FF	4.175	6.746	12.25	1.000	10.79	15.84	9.787	8.704	22.59
SFR	1.026	1.594	3.004	1.000	2.508	3.935	2.142	2.623	
NFL	0.408	0.626	1.196	0.726	1.353	1.000	0.643	0.857	
Lin	0.302	0.454	0.825	0.255	0.979	0.739	1.000	1.000	18.84
CS	0.478	0.708	1.400	0.415	1.387	1.167	1.000	1.000	26.26
BFR	0.476	0.705	1.392	0.411	1.379	1.179	0.96.9	1.000	26.97
	1.045	2.641	9.577	3.98.9	10.677	16.070	9.942	1.3452	3108.

Yen per 1000: French Fr per 1000: Yen per 1000: Belgian Fr per 1000.

[illegible]

هكذا من الأهل

AMERICANS

BRITISH FUNDS									
30/04/87	High	Low	Stock	Price	1st	2nd	3rd	4th	5th
"Shorts" (Lives up to Five Years)									
1001	96	95	95	95	95	95	95	95	95
1002	96	95	95	95	95	95	95	95	95
1003	96	95	95	95	95	95	95	95	95
1004	96	95	95	95	95	95	95	95	95
1005	96	95	95	95	95	95	95	95	95
1006	96	95	95	95	95	95	95	95	95
1007	96	95	95	95	95	95	95	95	95
1008	96	95	95	95	95	95	95	95	95
1009	96	95	95	95	95	95	95	95	95
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1013	96	95	95	95	95	95	95	95	95
1014	96	95	95	95	95	95	95	95	95
1015	96	95	95	95	95	95	95	95	95
1016	96	95	95	95	95	95	95	95	95
1017	96	95	95	95	95	95	95	95	95
1018	96	95	95	95	95	95	95	95	95
1019	96	95	95	95	95	95	95	95	95
1020	96	95	95	95	95	95	95	95	95
1021	96	95	95	95	95	95	95	95	95
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1036	96	95	95	95	95	95	95	95	95
1037	96	95	95	95	95	95	95	95	95
1038	96	95	95	95	95	95	95	95	95
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1078	96	95	95	95	95	95	95	95	95
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1093	96	95	95	95	95	95	95	95	95
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1095	96	95	95	95	95	95	95	95	95
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1155	96	95	95	95	95	95	95	95	95
1156	96	95	95	95	95	95	95	95	95
1157	96	95	95	95	95	95	95		

MINES—Continued[illegible][illegible][illegible][illegible][illegible]

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month	High	Low	Stock	Vol.	P/E	Div.	Yield	12 Month	High	Low	Stock	Vol.	P/E	Div.	Yield
33	20	18	AAR	15	15.25	723	35	33	20	18	AAR	15	15.25	723	35
37	21	19	AAI	15	15.25	723	35	37	21	19	AAI	15	15.25	723	35
40	22	20	AAJ	15	15.25	723	35	40	22	20	AAJ	15	15.25	723	35
41	23	21	AAK	15	15.25	723	35	41	23	21	AAK	15	15.25	723	35
42	24	22	AAK	15	15.25	723	35	42	24	22	AAK	15	15.25	723	35
43	25	23	AAK	15	15.25	723	35	43	25	23	AAK	15	15.25	723	35
44	26	24	AAK	15	15.25	723	35	44	26	24	AAK	15	15.25	723	35
45	27	25	AAK	15	15.25	723	35	45	27	25	AAK	15	15.25	723	35
46	28	26	AAK	15	15.25	723	35	46	28	26	AAK	15	15.25	723	35
47	29	27	AAK	15	15.25	723	35	47	29	27	AAK	15	15.25	723	35
48	30	28	AAK	15	15.25	723	35	48	30	28	AAK	15	15.25	723	35
49	31	29	AAK	15	15.25	723	35	49	31	29	AAK	15	15.25	723	35
50	32	30	AAK	15	15.25	723	35	50	32	30	AAK	15	15.25	723	35
51	33	31	AAK	15	15.25	723	35	51	33	31	AAK	15	15.25	723	35
52	34	32	AAK	15	15.25	723	35	52	34	32	AAK	15	15.25	723	35
53	35	33	AAK	15	15.25	723	35	53	35	33	AAK	15	15.25	723	35
54	36	34	AAK	15	15.25	723	35	54	36	34	AAK	15	15.25	723	35
55	37	35	AAK	15	15.25	723	35	55	37	35	AAK	15	15.25	723	35
56	38	36	AAK	15	15.25	723	35	56	38	36	AAK	15	15.25	723	35
57	39	37	AAK	15	15.25	723	35	57	39	37	AAK	15	15.25	723	35
58	40	38	AAK	15	15.25	723	35	58	40	38	AAK	15	15.25	723	35
59	41	39	AAK	15	15.25	723	35	59	41	39	AAK	15	15.25	723	35
60	42	40	AAK	15	15.25	723	35	60	42	40	AAK	15	15.25	723	35
61	43	41	AAK	15	15.25	723	35	61	43	41	AAK	15	15.25	723	35
62	44	42	AAK	15	15.25	723	35	62	44	42	AAK	15	15.25	723	35
63	45	43	AAK	15	15.25	723	35	63	45	43	AAK	15	15.25	723	35
64	46	44	AAK	15	15.25	723	35	64	46	44	AAK	15	15.25	723	35
65	47	45	AAK	15	15.25	723	35	65	47	45	AAK	15	15.25	723	35
66	48	46	AAK	15	15.25	723	35	66	48	46	AAK	15	15.25	723	35
67	49	47	AAK	15	15.25	723	35	67	49	47	AAK	15	15.25	723	35
68	50	48	AAK	15	15.25	723	35	68	50	48	AAK	15	15.25	723	35
69	51	49	AAK	15	15.25	723	35	69	51	49	AAK	15	15.25	723	35
70	52	50	AAK	15	15.25	723	35	70	52	50	AAK	15	15.25	723	35

Continued on Page 37

AMEX COMPOSITE CLOSING PRICES

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Continued on Page 35



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FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Blue chips give impetus to record high

WALL STREET

After a one-day breather, a strong performance by stock index futures helped push up Wall Street stock prices to record levels yesterday on heavy volume, writes *Roderick Oram* in New York.

The steady rise of the dollar after recent weakness and central bank intervention improved the mood of the credit markets. Prices edged higher as the Treasury had a favourable response to the third and last of its three refunding auctions this week.

The Dow Jones industrial average closed up 9.10 points at a record 2,372.59 although it had been up almost 25 points at its best before profit taking reduced the gain. Buying interest appeared to be heavily influenced by programme traders arbitraging between the futures and the underlying shares.

The advances were narrowly concentrated, however, in the big capitalisation stocks and broader market indices lagged. The Standard & Poor's 500 index added 0.55 to 300.93 while the New York and American stock exchange composite indices were up 0.27 to 170.77 and down 0.14 to 338.41 respectively. The Nasdaq over-the-counter composite added 1.23 to 438.71.

NYSE volume expanded to 195.9m shares from 171.3m on Wednesday with the advancing issues outnumbering those declining by only 55.

Some analysts suggested that investors' fears of a correction to prices were partially allayed by the latest opinion of M. Robert Francher, editor of the *Elliott Wave* Theorist, who suggested that stocks had passed through a consolidation phase and were ready to move higher. He had earlier expressed concern that the market might suffer a correction when the Dow Industrial index broke through 2,300.

Oil stocks were one of the strongest sectors yesterday, boosted by higher oil prices and British Petroleum's \$7.4bn bid for the 45 per cent of Standard Oil it does not own already. Standard Oil jumped 58¢ to \$71 on volume of more than 4.6m shares. Some analysts suggested, however, that BP might have to raise its \$70 a share offer. BP's American Depository Receipts gained \$2 to \$59.90 on the New York Stock Exchange.

Among other oil stocks, Exxon added 5¢ to \$88, Chevron rose 4¢ to \$58, Mobil was up 4¢ to \$49.90, Amoco added 3¢ to \$63.75, Atlantic Richfield gained 3¢ to \$60.75 and Texaco put up 4¢ to \$57.75.

Consolidated Rail Corporation rose to \$30.75 on the first day of trading from its issue price of \$28 with 18.8m shares changing hands. The \$1.54bn issue set records for the largest US equity and initial public offerings.

Among other rail companies, Union Pacific slipped 4¢ to \$79, Santa Fe Southern Pacific fell 4¢ to

\$39.75, Norfolk Southern lost 5¢ to \$37.75 and Burlington Northern rose 5¢ to \$69.75.

K mart added 51¢ to \$68.75 after announcing it would supply goods to a home shopping by television service owned by Entertainment Marketing, which fell \$1 to \$13.75 on the American Stock Exchange. Home Shopping Network, a leader in the field, fell 11¢ to \$19.75.

Among other retailers, Sears Roebuck fell 4¢ to \$52.75, J. C. Penney added 5¢ to \$39.75, Federated Department Stores gained 55¢ to \$102.75 after it announced a two-for-one stock split and increased dividend and Wal-Mart advanced 5¢ to \$39.75.

American Medical International rose 4¢ to \$19.75. The hospital group which is the object of a takeover offer from Pesch, a closely held Chicago company, reported second quarter earnings of \$2.2m against a year earlier loss of \$2.2m after charges.

Cyclops fell 4¢ to \$91.4. Dixon's, the UK electrical goods retailer, failed to win a majority with its 59.4% share offer.

USAir edged up 5¢ to \$44.75. Trans World Airways, up 5¢ to \$26.75, said it had sold its 14.8 per cent stake in the airline, ending its bid for the carrier.

The tone of credit markets improved as the dollar firmed yesterday and the third and final leg of the Treasury's refunding got under way. The price of the 7.50 per cent benchmark Treasury long bond rose 1/8 point to 99 1/8 at which it yielded 7.55 per cent. Shorter maturities made smaller gains.

The Treasury auctioned yesterday \$7.33bn of seven-year notes at an average yield of 7.04 per cent compared with 7.09 per cent at the previous auction last December. The volume of bids at \$28.9bn was \$8-\$10bn more than usual. The markets liked the outcome and prices of existing issues edged a notch higher.

Satisfaction was expressed that all three auctions this week brought a reasonable level of bids near the prevailing yields. Retail buyers remain thin on the ground but the downturn in bank lending ensured good demand from banks.

CANADA

A BRISK rebound among gold and other precious metal issues forced a downturn in Toronto.

Hemlo, which gained C\$2 on Wednesday, traded C\$4 lower in C\$25.75 as Lacana Mining dropped C\$4 to C\$17.

Among other metal stocks Alcan was C\$1.50 lower at C\$51.75 and Noranda turned C\$4 cheaper at C\$30.75. Oils responded to BP's tender offer for Standard Oil: Shell Canada jumped C\$1 to C\$40.75 and Texaco Canada was C\$1 up at C\$33.75.

Montreal posted a small gain despite weakness among industrials, banks and utilities.

Stefan Wagstyl reviews the glittering performance of world gold stocks

Gold rush dazzles investors

GOLD SHARES have soared by 40 per cent on world stock markets since the beginning of the year, running far ahead of a modest increase in bullion prices.

Stockbrokers following gold producing companies have been surprised by the sudden rush of investment interest, at a time when industrial equities on Wall Street and elsewhere have been hitting record highs.

Gold bullion has risen by only 5 per cent since January 1 to \$411.75 an ounce at yesterday's London fixing. Yet over the same period, gold shares in Australia and New America have climbed by an average of more than 40 per cent. Even the politically blighted South African market has been set alight; since the end of February the FT Gold Index of South African stocks has climbed 40 per cent, much of it in the last week.

Warnings from some stockbrokers that the shares are now too expensive are going unheeded, even when they are cited in the most uncertain terms. "In most cases we are much more inclined to be thinking of selling than buying at this time," said Bunting of Toronto in a recent report, pointing out that one leading Canadian producer, Echo Bay, was trading on a multiple of 40 times prospective earnings for 1987.

A number of influences appear to lie behind this surge in investment. Non-South African gold shares first began to move last summer, after gold bullion had risen above \$380 an ounce, prompting several forecasters to suggest prices might rapidly climb as far as \$500.

Australian shares responded most eagerly because they appeared cheap compared with North American stocks when valued on a multiple of earnings. Investment interest in Australia was then boosted by Mr Bob Hawke, the Prime Minister, when he decided to reject proposals to start taxing gold companies.

More broadly, some investors began to fear last autumn that the bull market in equities might be running out of steam. After a fall before Christmas, these concerns again took hold of many private and institutional investors in the new year.

As North American and Australian gold shares soared, so the much larger South African gold market began to look increasingly cheap. Investors put aside fears about the country's political future, perhaps taking heart from recent developments, including the rescheduling of this week of some of the republic's foreign debts. Mr Julian Baring, a partner at London broker James

Capel, says: "It was looking extraordinarily cheap. They came in like lemmings."

So are the gold share markets now set for a fall? Certainly, non-South African gold shares look expensive in relation to industrial stocks, with price/earnings multiples of well over 20 common in Australia and over 40 in North America. Mr Michael Contson, of London broker Kitson and Aitken, says it is illogical for investors to sell Wall Street industrial stocks because they look expensive on multiples of 30 times earnings in order to buy gold shares on 40.

To be fair, gold mining has been expanding rapidly in the 1980s. Output at Echo Bay, for example, is expected to rise to more than 500,000 ounces a year by 1988 - double the 1985 figure. Moreover, with funds being poured into exploration, the chances of discovering new, commercially viable deposits are good. And profit margins are often so large that it is not uncommon for a mine to repay its capital costs in 18 months.

The South African market is, of course, a special case. Even after this month's rise, gold shares are trading on multiples of prospective earnings of only about 15. The political discount is even bigger than it seems, given that these mines are

larger producers with longer mine lives than those elsewhere.

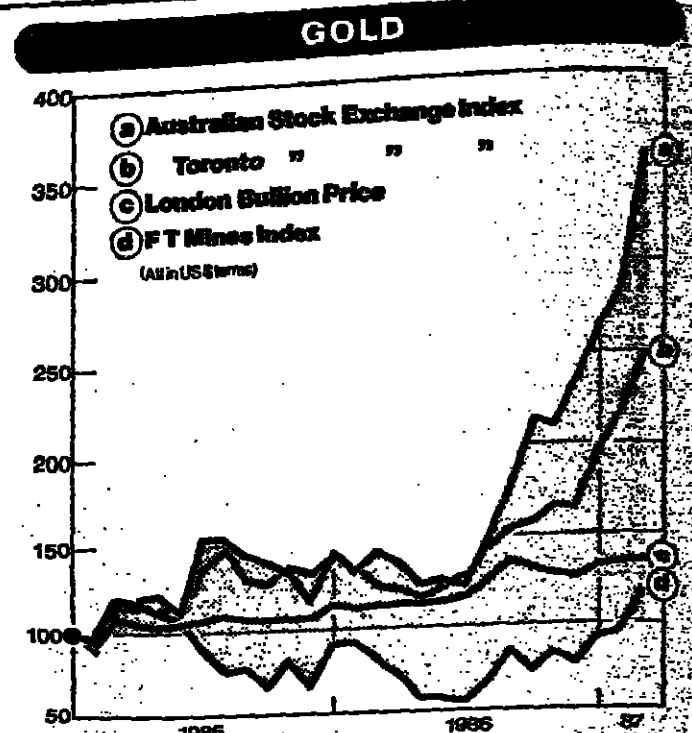
However, the course of political events in the republic is all-important to this market. Thus, prices fell last summer following the failure of the Commonwealth leaders' peace mission.

Foreign investors hold about 30 per cent of the South African gold market. Few have been prevented from trading by economic sanctions. Even in the US a ban on new investment does not apply to shares in companies which were listed before the restriction was imposed last autumn.

In South Africa the bullion price remains a significant influence on the market, politics notwithstanding. Everywhere else it is all-important. Many brokers argue that the South African share prices have risen so far above gold that either the price of the metal must now go up or stock prices must drop.

Mr Albert Loveless, of London broker Smith New Court, says: "The gold mine market is saying that the gold price is set for a 52¢ jump. If it doesn't come, the share markets are vulnerable."

It would not be the first time that a rally in gold stocks has preceded a rally in bullion. Sometimes the expectations are self-fulfilling as fast-



moving speculative investors go first for shares, where price movements are more rapid, and then switch their money into metal. However, a sustained rally in gold could be supported only by a substantial shift in funds into bullion. This is not impossible if enough investors come to believe that the long bull markets in equities and bonds have run out of steam. Shearson Lehman Hootner, the New York trading company, recently pointed out that the total value of investment purchases of gold in 1975-85 accounted for just 0.65 per cent of the capitalisation of the world's stock markets and 6.3 per cent of the bonds market. It would have a huge effect, says Shearson. Yet it is by no means clear that funds pushed into gold in a bull market should necessarily stay there for long. As long as inflation rates are low and real interest rates are high, investors holding gold will be giving up income.

Aalberts tests its mettle in Amsterdam

BY LAURA RAUN IN AMSTERDAM

AALBERTS Industries, a rapidly growing maker of high-precision aluminium components, is one of the few Dutch companies in recent years to go directly to the Amsterdam stock exchange to raise capital.

Most young, small companies go public first on Amsterdam's parallel market, which was designed as a form of launch pad for inexperienced companies. But Mr Johannes Aalberts, founder and president-director, explained that his company is unique in its sophisticated extrusion process for precision aluminium parts and promises virtually unlimited growth potential.

When Aalberts shares began trading today investors will get a chance to show whether they agree. The Ft 29 (\$3.20) a share issue price means a price-to-earnings ratio of 29, quite steep by Amsterdam standards, but a lot of investors already have shown their confidence.

The Ft 25.3m offering of new and replaced stock was oversubscribed and given the novelty of the listing could draw some attention. After the issue the company's share capital will be about half in the hands of public shareholders, around 40 per cent in management hands and the rest in venture capital companies.

Aalberts was established in 1975 as a manufacturer of aluminium components using an advanced extrusion process unknown outside the US. Mr Aal-

berts managed to convince a roster of blue-chip companies to buy these high value-added components and expanded into extrusion dies, other precision engineering parts and synthetic laminated building panels.

The company reported net income of Ft 2.52m on sales of Ft 47.2m in 1986 and expects earnings to jump 30 per cent this year and turnover to surge 20 per cent. A modest dividend probably will be paid this year for the first time.

Mr Aalberts, a 47-year-old mechanical engineer, explains why the highly automated company should continue to grow rapidly. It constantly is creating new products and fresh markets among its high-tech customers in the aerospace, telecommunications and electronics industries. Customers include Philips, IBM, Fokker and Airbus.

Heavy investments over past years have equipped the company with computer-aided design, manufacturing and testing. Now more cash flow should be left for profits.

One of the biggest challenges for the Van der Velden-based company could well be how to deal with success. Higher size often means less flexibility in production and management and flexibility is one of the company's biggest strengths. Quick turnarounds on the production line and short lines of communication have done much to make Aalberts as productive as it is.

Frankfurt goes on a buying spree

LONDON

A BUYING spree led by local investors lifted the West German bourse sharply higher yesterday, while French shares crept up to another record in a generally mixed to lower European session.

Frankfurt shook off its blues, at least for the session, as positive corporate news and a slightly firmer dollar brought enthusiastic buying in leading blue chips which spread across the board.

The rise, which took the Commerzbank index up 38.5 to 1,738.5, came as a surprise to some traders, given the market's recent caution amid gains earlier in the week. The FAZ index rose 12.33 to 574.93.

In the limelight were chemical Hoechst, with a rise in profits despite lower foreign sales, and electronics group Siemens, which forecast an increase in world turnover this year. Hoechst was up DM 9.90 to DM 270.50 while Siemens advanced DM 22 to DM 873.

Also in the electronics sector, Nixdorf was up DM 13.50 to DM 730.50. The computer group has won a DM 300m order - its biggest ever - from the Federal Labour Office.

Bullish news for the market came from Dresdner Bank which said share prices had discounted the prospects for lower company earnings in 1987 and that, given a stable dollar, there were interesting opportunities in energy, chemical, financial and technology issues.

Encouragement for exporters also came from an official of the Economics Ministry who told a business conference that exports could

start rising again in real terms in 1987.

Bank gains included a DM 9.50 rise to DM 240 for Dresdner and a DM 14 advance to DM 858 for Deutsche Bank.

Retailers saw Kanthof up DM 6.50 to DM 447 and Herten ahead by DM 8 to DM 215 amid news of another good year ahead from the General Association of German Retail Trade.

Bond prices rose by up to 50 basis points at the longer end in active trading. The Bundesbank sold DM 8.1m worth of paper after selling DM 80m on Wednesday.

Paris reached its fourth consecutive peak despite considerable profit-taking which left some blue chips down on the day.

The bullish undertone was boosted by prospects of a reduction in corporate taxes and general economic optimism and was unaffected by Wall Street's overnight decline and the rise in February unemployment.

EUROPE

but Philips eased 10 cents to Ft 48.90 and KLM was steady at Ft 39.90.

Trading in construction company Beuders' shares remained suspended.

Zurich saw early buying funds out to leave share prices mixed at the close in lower turnover after two days of gains.

Credit Suisse, which reported uneven business in the first two months of the year, was up Sfr 11 at Sfr 3.130 in mixed banks. Union Bank fell Sfr 15 to Sfr 5.210.

Engineer Georg Fischer, which said an unknown company had been buying blocks of its shares, saw its share price rise a steep Ffr 98 to Ffr 1,750.

Russells fell again in profit-taking, with market leader Petrofina down Bfr 150 at Bfr 18,300. Against the trend, Generale de Banque rose Ffr 50 to Bfr 6,800, its 12-month high, after a 20 per cent increase in profits.

Milan was also mixed in moderate trade. Fiat lost L50 to L12,630 and Olivetti L100 to L13,200 among leading blue chip industrials.

But Montedison, whose joint venture in polypropylene with Hercules Inc has been approved by the EEC, added L15 to L2,690.

Stockholm eased on profit-taking and a Government forecast of a lower than expected trade surplus. Oslo fell in lower turnover while Madrid was also down slightly in this trading. Telefonica, which has been authorised to increase tariffs, was up 2.5 percentage points at 172.5 per cent of nominal market value.

Royal Dutch gained Ft 3.30 to Ft 245 and Unilever Ft 5.30 to Ft 571.30.

ASIA

Large capitals fuel Nikkei rise

TOKYO

FRESH INTEREST in large-capital stocks and issues connected with domestic demand and AIDS kept equities higher in Tokyo yesterday, writes *Shigeo Nishizaki* of Niji Press.

But enthusiasm waned in late trading, reflecting continued concern at high price levels. The Nikkei average added 85.82 to 21,558.79. Turnover stayed high at 1.51bn shares, up from the previous day's 1.48bn. Advances almost matched declines by 453 to 453, with 124 issues unchanged.

Large-capital steels and ship-buildings attracted the bulk of trading activity although early gains were undercut later. Nippon Steel headed the active stock list, with 210.67m shares traded, firming Y4 to Y382 after moving in a range of Y390 to Y373. Nippon Kokan, second-busiest with 139.21m, Y8 to Y282.

Traders said the firmness was largely due to demand from speculators anticipating that these stocks would continue to gain on institutional buying after the start of trading for April settlement, which begins today.

Some stocks related to AIDS spurred on speculative buying sparked by news that the state-run Yamaguchi University and Asahi Chemical, a major synthetic fibre manufacturer, had developed a new filter capable of separating the AIDS virus from blood.

Asahi Chemical ended up Y27 at Y905 after jumping Y34 earlier on heavy volume for 17.03m shares.

Stimulated by Asahi Chemical's strength, Ajinomoto surged Y80 to Y3,540, Toyoko Y70 to Y1,300 and Nissan Food Products Y70 to Y4,350.

Conversely, Yamanouchi Pharmaceutical shed Y140 to Y3,980, Green Cross Y100 to Y2,830 and Sankey Y50 to Y1,870 on profit-taking.

Strong hopes for greater government spending on public works projects helped major contractors move up. Taisei Corp firmed Y40 to Y1,100, Obayashi Corp Y40 to Y1,140 and Kumagai Gumi Y30 to Y1,330.

Some shipping stocks were also bought on investor appraisal of a moderate rebound on the shipping market. Nippon Yusen stiffened Y21 to Y61 and Kawasaki Kisen Y12 to Y247.

Small-lot buy orders went to popular international firms on a pause in the year's appreciation against the dollar, which has been making Japanese products more expensive abroad. TDK rallied Y120 to Y2,380, Sony Y30 to Y3,130 and NEC Corp Y10 to Y1,610.

Bonds continued with movements. The yield on the benchmark 5.1 per cent government bond due in June 1998 fell from 4.350 to 4.345 per cent in early trading. But it closed at 4.400 per cent in block trading on the Tokyo Stock Exchange on selling by banks after the Bank of Japan governor, Mr Satoshi Sumita, expressed concern about speculative assets management by financial institutions.

The yield later rose to 4.430 per cent in inter-dealer trading involving banks and securities companies.

AUSTRALIA

ANOTHER surge of foreign demand lifted gold shares sharply in Sydney and took the All Ordinaries index to its sixth record running, up 10.4 to 1,690.1, in heavy turnover of 390.53m shares.

The gold index climbed 83.2 to 2,903.2 despite the slight drop in New York and Hong Kong bullion prices. BHP Gold Mines rights again topped active with 70.75m changing hands, mainly in Melbourne, and a rise of 6 cents to A\$1.80.

Resources group BHP gained 15 cents to A\$11.00 in heavy turnover amid expectations it will report lower nine months profits today.

HONG KONG

DOMESTIC selling increased in Hong Kong, pushing shares down sharply in the absence of foreign investors. Trading activity dropped to HK\$758.90m worth of shares from HK\$1.2bn on Wednesday.

The Hang Seng index fell back 48.38 to 2,783.12 after losing

strength throughout the day, while the Hong Kong index shed 30.71 to 1,792.28.

Trading and property group Swire Pacific "A" shares lost 30 cents to HK\$23.50 despite the group's 48 per cent rise in earnings last year.

Among utilities, HKTVB was off 20 cents at HK\$13.00 after its profits and sales increase. China Light and Power fell 30 cents to HK\$22.50 and Hongkong Electric 20 cents to HK\$13.50.

United Motor Works was again the top active with 2m shares exchanged and it finished up 5 cents at 78 cents. Overall market turnover rose to 36.4m shares from 32.3m on Wednesday.

SOUTH AFRICA

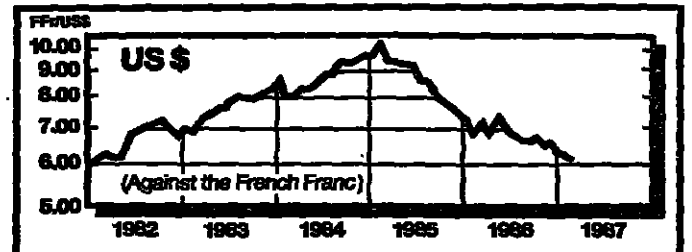
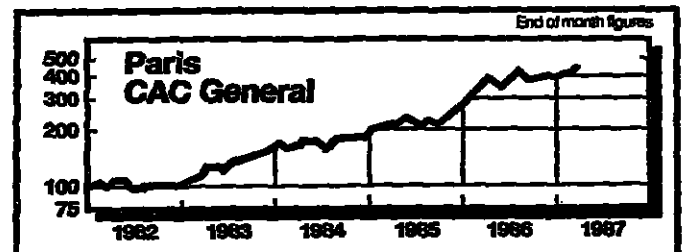
THE SOFTEN gold price triggered a mild retreat in Johannesburg as profit-takers surfaced for some quick gains.

Randfontein suffered one of the sharpest declines with a R20 drop to R420 while Free State Consolidated was R51.25.

Financials and other mines mirrored gold: Anglo American was 10 cents off at R67.75 while leading diamond group De Beers was R1.69 lower at R39.75. Rustenburg among platinum was R1 down at R45.

Industrials turned mixed with Barkar Rand 40 cents lower at R21.85 and pulp and paper group Sappi R1 ahead at R27.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Mar 26	Previous Year ago	
NEW YORK			
DJ Industrials	2,372.59	2,353.40	1,810.70
DJ Transport	251.19	248.51	216.24
DJ Utilities	219.71	220.05	188.57
S&P Comp.	300.93	300.38	237.20
LONDON FT			
Ord	1,514.9	1,523.0	1,380.0
SE 100	2,007.8	2,042.9	1,859.9
A All-shares	1,019.40	1,021.72	822.62
A 500	1,138.56	1,141.48	905.12
Gold mines	428.2	412.4	289.9
A Long gilt	9.07	8.98	8.95
TOKYO			
Nikkei	21,558.79	21,472.57	15,089.7
Tokyo SE	1,889.51	1,860.16	1,188.53
AUSTRALIA			
All Ord.	1,690.1	1,678.0	1,195.7
Metals & Mins.	679.6	660.7	567.0
AUSTRIA			
Credit Aktien	200.71	200.09	231.82
BEIGIAN SE	4,524.53	4,543.82	3,468.05
CANADA			
Toronto			
Met & Mins.	2,635.0	2,674.5	2,350.0
Composite	3,914.1	3,828.5	3,004.3
Montreal			
Portfolio	1,905.16	1,915.12	1,595.82
DENMARK SE			242.42
FRANCE			
CAC Gen	482.40	459.29	353.4
Ind. Tendance	117.20	117.10	88.2
WEST GERMANY			
FAZ-Adress	574.85	562.60	679.88
Commerzbank	1,738.50	1,700.50	2,080.2

CURRENCIES (London)				US BONDS				
US DOLLAR				Treasury				
Mar 26 Previous				March 26				
		STERLING			Price	Yield	Prev	Yield
\$	1.0275	1.0285	2.035	5/8 1989	99 1/4	6.425	99 1/4	6.45
Yen	149.10	149.10	289.5	7 1/8 1989	99 1/4	7.041	99 1/4	7.07
DM	6.0325	6.075	9.77	7 1/8 1990	100 1/4	7.225	99 1/4	7.291
Sfr	1.0295	1.0240	2.45	10 1/8 1990	99 1/4	7.593	99 1/4	7.578
FF	2.0640	2.0625	3.515					
ITL	1.353	1.350	2.007					
GBP	37.85	37.95	60.80					
C\$	1.3085	1.3115	20.90					
			2.106					
INTEREST RATES <td colspan="4">Treasury Index</td>				Treasury Index				
Euro-currency <td colspan="4">March 26</td>				March 26				
(3-month offered rate) <td>Maturity<td>Return<td>Day's<td>Yield<td>Day's</td></td></td></td></td>				Maturity <td>Return<td>Day's<td>Yield<td>Day's</td></td></td></td>	Return <td>Day's<td>Yield<td>Day's</td></td></td>	Day's <td>Yield<td>Day's</td></td>	Yield <td>Day's</td>	Day's
			Mar	(years) <td>Index<td>change<td><td>change</td></td></td></td>	Index <td>change<td><td>change</td></td></td>	change <td><td>change</td></td>	<td>change</td>	change
\$	3%	4%		1-3	153.17	+0.23	6.95	-0.03
DM	3%	4%		1-3	154.83	+0.12	6.56	-0.03
Sfr	3%	4%		1-3	144.03	+0.07	6.37	-0.08
FF	3%	4%		3-6	157.57	+0.17	6.71	-0.03
ITL	8%	8%		15-30	153.36	+0.59	6.70	-0.03
FT LSE interest-bearing				Source: Merrill Lynch				
(offered rate)								
3-month US\$	6%	6%						
3-month US\$	6%	6%						
US\$ 6-month	6.5%	6.375						
US\$ 9-month	6.5%	6.375						
US\$ 3-month T-bill	5.585	5.73						
FINANCIAL FUTURES <td colspan="4">Corporate</td>				Corporate				
CHICAGO				March 26				
US Treasury Bonds (CBT)				Price				Prev
5% Bonds of 100's				AT & T 3 1/2 July 1990				
June	100-19	High	Low	94.23	5.85	94.082	5.80	
June	100-19	100-14	100-13	94.23	5.80	94.082	5.80	
US Treasury Bills (TBF)				SCBT South Central 10/1 Jan 1993				
\$1m points of 100% June	94.45	94.39	94.41	105.25	8.70	105.125	8.73	
\$1m points of 100% March				99.75	8.04	99.60	8.08	
\$1m points of 100% March			93.97	TRW 8 1/2 March 1995				
\$1m points of 100% March				103.025	8.17	103.50	8.19	
\$1m points of 100% March				110	8.64	112.75	8.67	
\$1m points of 100% March				Arco 9 1/2 March 2016				
\$1m points of 100% March				94.125	8.85	94.0	8.70	
\$1m points of 100% March				General Motors 6 1/2 March 2016				
\$1m points of 100% March				101.25	9.25	101.0	9.27	
\$1m points of 100% March				Source: Salomon Brothers				
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PUERTO RICO 2

The Economy

Why Section 936 is so important

IN LESS than 40 years, the Puerto Rican economy has gone through a remarkable metamorphosis. Having begun the industrialisation process as a low wage producer of traditional products like textiles and garments for the US economy, it has transformed into an attractive manufacturing base for high-tech industries like electronics and pharmaceuticals.

Because of tax breaks, Puerto Rico is still a low cost producer essentially geared to the US market and dependent upon the special privileges of its relationship with the US. But the Government is trying to diversify into new markets, especially the Caribbean, and attract new investment from Europe and the Far East.

This it is hoped will also combine with a push towards developing services which together could act as a buffer against potential changes in the high favourable tax legislation conceded the island by the US Congress.

A few crude figures underline the extent of the change. In 1950 the per capita income was \$278; it is now past \$4,000 and the island's GDP is worth over \$16bn. During the last 20 years, the island's total volume of trade has risen from \$2.5bn to nearly \$22bn.

The motor for this transformation has been the interplay of four elements—US federal funds; the linkage with the US economy; special tax legislation; and Puerto Rico's own determined effort to generate employment and educate a skilled modern labour force.

Puerto Ricans like to boast their only resource is people, and this is largely true. Measuring only 100 miles and 35 miles wide, Puerto Rico is roughly two-thirds the size of Jamaica but has one-third more people. With 3.2m inhabitants its population is the densest in the region.

A central mountain chain severely restricts the amount of land available for agriculture, while the high population density and environmental factors limit the potential space for natural resources of industrial development.

During Spanish colonial rule it was a plantation economy producing sugar, coffee and tobacco. With the advent of American rule in 1898, the eco-

nomy was pushed towards a sugar monoculture with chronic unemployment, remaining like this until the end of the Second World War.

The beginnings of industrialisation coincided with moves to establish the more autonomous political relationship with the US plus Washington's realisation that special treatment was required to tackle unemployment, through stimulating private investment.

In 1947, the Industrial Incentive Act was passed providing a ten-year local tax holiday to businesses, which also could benefit from the non-payment of Federal corporate taxes. There was an abundance of cheap labour not subject to the same rigour as the mainland of the Fair Labour Standards Act (1938).

The mix of cheap labour and tax breaks plus the free entry of goods from Puerto Rico as "made in US" was the launching pad for what became known as "Operation Bootstrap". More than two decades of rapid growth followed averaging 7 per cent a year, lifting the economy out of underdevelopment.

Puerto Rico was grateful for whatever investment that came. The state development agency, Formento, played an important role as catalyst for this mainland investment, trying where possible to prevent "suitcase operations" that took advantage of the tax breaks, and left as quickly as possible.

The evolution was quick. In 1950, 37 new factories were registered, by 1960 the annual registration rate was 143 rising to over 200 by the end of the sixties.

Agricultural employment shrank between 1950 and 1970 from 214,000 persons to 68,000, and is now only 5 per cent of the labour force. There was during this period a trebling of industrial employment to over 130,000, nevertheless lack of job opportunity led to large scale exodus of some 700,000 Puerto Ricans to the mainland.

Being locked into the US economy, Puerto Rico was vulnerable both to any downturn of activity there and to changes of corporate strategy. Thus the recessionary effects of the sharp rise in oil prices in the seventies were keenly felt. Not only did growth slow but also a

nascent petroleum refining and petrochemical industry was killed off.

At the same time wage costs were rising and a number of companies had completed their ten-year tax-free period, causing US manufacturers to remove their low wage labour intensive operations elsewhere. But for the transfer of large amounts of federal funds, Puerto Rico would have experienced during this period great hardship.

From the first oil shock in 1973 to the second in 1979-80, US Federal transfers were worth over \$11bn.

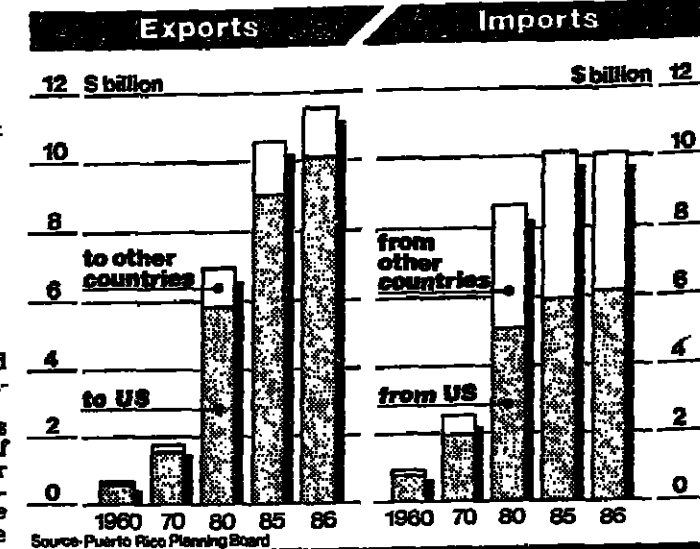
The present day economy is largely the result of the painful lessons learnt in the seventies. It was clear that in a society with aspirations to emulate mainland living standards and that had lacked development, the future could not be based on a low wage economy. Equally, the ten-year local tax holiday period had proved unsatisfactory since US companies were obliged to repatriate their profits once this ended.

In the late seventies, Washington agreed to introduce a new section to the Internal Revenue Code—the now famous Section 936. This permitted US subsidiaries in Puerto Rico to repatriate profits, subject to a local tollgate tax, and the latter was geared to ensure that it was extremely attractive to retain profits on the island.

Section 936 is now a central pillar behind investment in Puerto Rico. A measure of its significance was demonstrated by the intense lobbying of the present Government of Governor Rafael Hernandez Colon, in 1985 and 1986 to ensure Congress did not alter its provisions.

Puerto Rican lobbyists pointed out that removal of Section 936 privileges would result in the direct loss of \$80m a year in tollgate taxes, \$240m in employees' income taxes, \$50m in local taxes, and 15,000 jobs.

Beyond this, disappearance of Section 936 would seriously damage the longer-term investment attractions of the island and remove a substantial part of the banking system's credit. Deposits of Section 936 funds in the commercial banks are worth over \$7bn and if removed could raise interest rates to as much as four points above US prime.



Parallel with the maintenance of these special tax privileges has been a determined effort to produce a skilled labour force capable of working in high-tech industries—the essential next step up from the old labour-intensive industries. Heavy amounts of budget expenditure have been devoted to education over the past decade and now a solid pool of graduate, skilled and semi-skilled labour has been created. Significantly the burgeoning electronics and pharmaceutical industries rely very little on expatriate personnel.

The Hernandez Colon administration has further recognised that the Puerto Rican economy is far too dependent upon the US market. This absorbs 90 per cent of the island's \$11.5bn exports and supplies over 60 per cent of the \$10bn imports.

While accepting the US must continue to be the main market, the authorities want to diversify both towards the Caribbean and Latin America, and towards Europe. Instead of relying almost exclusively on US companies for investment it is seeking to attract capital from the Far East (notably Japan) and Europe.

Another initiative has been the move to establish "twin plants" in the Caribbean within the context of the US and Caribbean Basin Initiative. Under this scheme, Puerto Rico will be farming out the less sophisticated labour intensive part of manufacture to low-wage Caribbean countries to be then finished on the island with a made in USA label. This in effect is what the US companies originally did with Puerto Rico under Operation Bootstrap.

The administration has also three other elements in its current strategy to generate jobs and stimulate growth:

- Encourage greater participation of Puerto Rican capital in projects, until now the main emphasis has been on mainland capital.
- Revive the much neglected agricultural sector with the promotion of agribusiness ventures.
- Expand tourism and develop Puerto Rico as a regional services centre with the attraction of a dollar economy whose stability is backed firmly by the US.

How Operation Bootstrap changed an impoverished

Island into a modern manufacturing centre

Democratic showcase

MOST OF the people of Puerto Rico live under wretched conditions. Their employment is generally seasonal and their annual income is very low... many people cannot properly feed, clothe or educate the many children they produce.

Such was the state of the commonwealth belonging to the richest nation in the world more than three decades ago, as described by a study published in 1952 by the University of Puerto Rico. Little noticed at the time were the industrialisation efforts begun two years previously.

"Operation Bootstrap" ultimately transformed the impoverished island into a politically stable, modern manufacturing centre with a large middle class and an ambitious programme for further development.

It, perhaps, the living standards do not match those of its mother country, neither do homeless roam and beg in large numbers in the city streets. A Puerto Rican university student, recently flying home from a visit to the States, pronounced himself amazed at the living conditions in Washington DC's ghettos.

"Even our poorest people have radios, colour televisions, telephones and cars," she said. "And in Puerto Rico, everybody can study."

While US Government welfare payments and programmes have helped raise the living standards of the island, the thrust behind the territory's transformation has been powered by a generous US tax treatment law, known now and treasured as Section 936 of the Internal Revenue Code. Under this provision, American companies can operate in Puerto Rico, essentially free of federal corporation and dividends taxes, even while they enjoy liberal tax treatment from the Puerto Rican Government.

The island's industrialisation programme was bigger success than had ever been expected, according to Mr Gary Martin, an economic consultant to the resident commissioner of Puerto Rico in Washington. The real GNP increased at an annual rate of 3.3 per cent in the 1950s and 7 per cent in the 1960s.

By 1978, 534 US subsidiaries were operating more than 2,500 plants in Puerto Rico, according to a US Treasury report. Total assets reached \$12bn and retained earnings amounted to \$7.4bn.

The industrialisation replaced sugar production as the economy's foundation, accounting for an estimated 50,000 jobs on the island in 1985. US plants—and some foreign owned—produce a huge array of products, from women's undergarments to canned tuna to electronics and pharmaceuticals.

Foreign corporations, now being actively recruited, enjoy the same liberal tax treatment granted American companies by the Puerto Rican Government while gaining a duty-free entrance into the US market for goods manufactured or assembled on the island. Profits from sales to the US mainland are subject to a local corporate tax rate of only 4.5 per cent during the first five years of operation. Profits from sales to non-US markets may be completely free from corporate income taxes for a 10-year period.

A tax study produced last year by Arthur Andersen and company for UK investors described the island as a near tax-free paradise. It concluded that except for the 4.5 per cent corporate tax, a permanent deferral of all taxes can be achieved by not repatriating to the UK any of the Puerto Rico profits from base manufacturing operations, thus creating substantial capital gains sales to the US market. Under British tax laws, profits from an active manufacturing business conducted in Puerto Rico are not subject to taxation unless repatriated to the UK.

When properly structured, the Puerto Rican company can use these unremitted profits to finance operations in Puerto Rico, the US, or other world markets at little or no additional taxes.

When a corporate net income is partially exempt from income and property taxes for various time periods and at varying rates, depending on where firms are located, the island has been divided into four industrial zones, based primarily on the degree of industrialisation and employment, as follows.

An estimated \$14bn from company profits held on the island are being put to use for further development. About \$71.7bn is held by commercial banks, which invest about 30 per cent of that in the local economy. About \$2bn is in mortgage certificates, helping to finance the current construction boom.

Some of the funds are being channelled to the Government Development Bank, which has launched a programme to help promote the establishment or expansion of "twin plants" in Puerto Rico and its Caribbean neighbours. From its swelling coffers, the government bank is offering favourable interest rates and other incentives to finance or expand operations in Puerto Rico.

When, in turn, invest their own resources in complementary plants in Caribbean countries offering the advantage of low-wage workers.

Vital as tax incentives have been to Puerto Rico's development, they have long been observed by many in Washington with a jealous and disapproving eye. Efforts over the years "to close the loophole" have periodically generated clouds of investment uncertainty.

The tax system came under threat when Congress embarked on tax reform in 1976. The outcome, however, was an even more generous treatment—that which is essentially in place today. A period of relative peace on the tax front followed, and Puerto Rican manufacturing employment climbed to an all-time high of 159,000 in 1979.

Still, threats to Section 936 resurfaced again in 1982 and last year with the most recent efforts at tax reform, but the provision survived with some modifications. For whenever the US Congress deigns to notice its Caribbean territory, it comes face to face with some hard facts.

The millions it must pay each year for welfare, Education, Highway programmes and so forth would simply multiply if the main impetus to job creation is lost to an economy already burdened with a 17 per cent unemployment rate and rising crime.

Even worse, immigration to the mainland would rise at a time when Mexican and Central American refugees are already pouring across the border. As long as the territory is the American "showcase for democracy" in the Caribbean, and the need for Section 936 is apparent, it will have a strong club to fight off raids on Section 936.

Westinghouse has been operating in Puerto Rico for 30 years. In order to extend the period of its tax exemptions, it started new paper companies every time it brought in new production lines.

At one point I was chairman of the board of 11 subsidiaries," said Mr Robert Burns, director of Caribbean operations for Westinghouse. Three years ago, he said, the company renegotiated its exemptions and consolidated many of its subsidiaries. The island's maximum with-

proposal is a production sharing scheme in "twin plants". The low-technology, labour-intensive part of the production of a particular item is done in a neighbouring island, with the high-technology, capital intensive finishing being done in Puerto Rico.

In the event, the Puerto Rican administration succeeded in keeping section 936 intact, but for a few minor changes. By then, however, Puerto Rican industry realised that in addition to the political value of the twin-plant proposals in protecting the tax legislation, they also had an important economic value.

Although production costs in Puerto Rico are below those on the US mainland, the island is fast losing its competitive edge to other countries, such as those in the Far East. Several companies located in Puerto Rico, and the island's administration, concluded that one way to maintain an advantage was through twin-planting.

"In Puerto Rico total labour costs run to \$8 per hour. This is about a half of what it is domestically," says Mr Robert Burns, director of Caribbean basin operations for Westinghouse of Puerto Rico. The company has four twin plants in the Dominican Republic. "Our twin plants take advantage of lower labour costs in the Dominican Republic. With the blended labour costs of our Puerto Rican and Dominican operations at \$2.18 per hour."

"The Puerto Rican administration supports twin planting because it offers long-term protection for Puerto Rican jobs and for the legislation on tax exemptions."

Mr Colorado sees the development of the twin-plant programme mutually benefiting Puerto Rico and its neighbours. "The programme is helping Caribbean countries to expand to their advantage and to ours. The other countries do not have the infrastructure and the financing, and they do not know the market, but they have the labour."

The programme is likely to expand rapidly. "About 80 twin plant projects are being considered," reported Mr Colorado. "It only a half of these are implemented, it could mean 10,000 jobs in other Caribbean countries and 4,000 in Puerto Rico."



High-tech industries such as electronics and pharmaceuticals are prominent in the manufacturing base of Puerto Rico. Above: capsule filling at the SmithKline facility in Carolina and (right) calibrating in Daystrom-Weston's plant in Ponce

Banks look for expansion in the Caribbean

Strong presence by foreign banks

THE PUERTO RICAN banking system is by far the largest in the Caribbean that is not dealing with offshore business. It has traditionally serviced the needs of the Puerto Rican economy alone but recently has begun to look towards developing wider links with the Caribbean in the light of Puerto Rican moves to create "twin plant" industrial operations in the region.

Although some local bankers like to talk of Puerto Rico becoming more of a regional financial services centre, competition is strong. In the short term at least, inroads into the central role of Miami or that of Caribbean off-shore financial centres seems unlikely.

There are currently 18 commercial banks in a system with assets totalling \$19bn. Of this over 60 per cent is accounted for by foreign banks or local branch operations of foreign banks. The foreign banks dominated by Chase and Citibank, the former having been present since the thirties. Royal Bank of Canada and Bank of Nova Scotia also account for a significant Canadian presence.

With the exception of three Spanish banks (Central, Santander and Vizcaya) no European banks have Puerto Rican operations. The nature of the foreign bank presence has been determined by the strong US orientation of the Puerto Rican economy and by the fact that Spanish banks came to the island in the seventies, primarily as a means of acquiring access to dollar deposits and the US mar-

ket when there was no reciprocity for Spanish banks in the US. Of the Puerto Rican banks the two largest are Banco de Ponce and Popular. Popular traces its origins back to 1883, and is still controlled by the Carrion family which holds 20 per cent of the stocks.

In addition to the Government Development Bank, which plays an important role in the financial system with assets of over \$4.6bn, the GDB serves as fiscal agent investment banker financial adviser and direct lender to the Government, municipalities and public corporations.

The GDB is an essential tool of the island's development, acting as an intermediary between the external capital markets and the domestic markets. The GDB is active both in re-financing existing state debts that total \$8.9bn and in issuing bonds to cover budget and local government needs. In a new capacity, the GDB can also provide finance for twin plant projects outside the islands within the Caribbean.

Banking and Insurance				
	\$m	1983	1984	1985
Commercial Banks and Trust Companies				
Offices in Puerto Rico		274	315	331
Assets		14864	16137	17374
Loans		7048	8999	9649
Deposits		12355	13138	15195
Government Development Bank Assets		3016	3911	4272
Loans to Private Borrowers		123	144	165
Loans to Public Borrowers		899	1024	973
Savings and Loan Association Savings		2151	2392	2675
Personal Loan Companies				
Loans Portfolio		322	412	513

that interest rates here were 3 to 4 points above the US prime rate. Now interest rates are only half or one point above prime."

US companies operating in Puerto Rico retain their profits tax free. The amount of profits generated by some 650 companies, operating under this section now totals some \$4bn a year. These so-called 936 funds are a vital component in the credit system. Approximately 44 per cent of commercial bank deposits are accounted for by these funds.

The impact can be seen in the rapid expansion of deposits from \$2.5bn in 1970 to \$8.6bn by the end of the decade. Deposits now stand at over \$17bn. Chase and Citibank have traditionally captured the bulk of these funds, at one stage holding up to 55 per cent or more. However, this percentage has begun to drop as other banks have become more aggressive and US

companies have diversified, in particular to local banks.

The Government obliges banks to place 10 per cent of their 936 funds, at its disposal and a further 20 per cent must be invested in government-approved investments, essentially the purchase of local bonds. One drawback of these 936 funds, is that they are on a 90 to 180 day basis, which means that banks must be careful not to mismatch their lending.

Total commercial bank loans are worth \$8.7bn. In a highly consumer orientated society banks have gone after both wholesale and retail business. The foreign banks have tended to concentrate on the wholesale end while the local banks go for retail business. However competition has led to the island being very heavily banked.

One potential area of growth in banking relates to the development of twin plants on other Caribbean islands. Banks are also anxious to attract non-US investment either from Europe or Japan. The search for growth has led a number of the leading foreign banks to examine offshore possibilities.

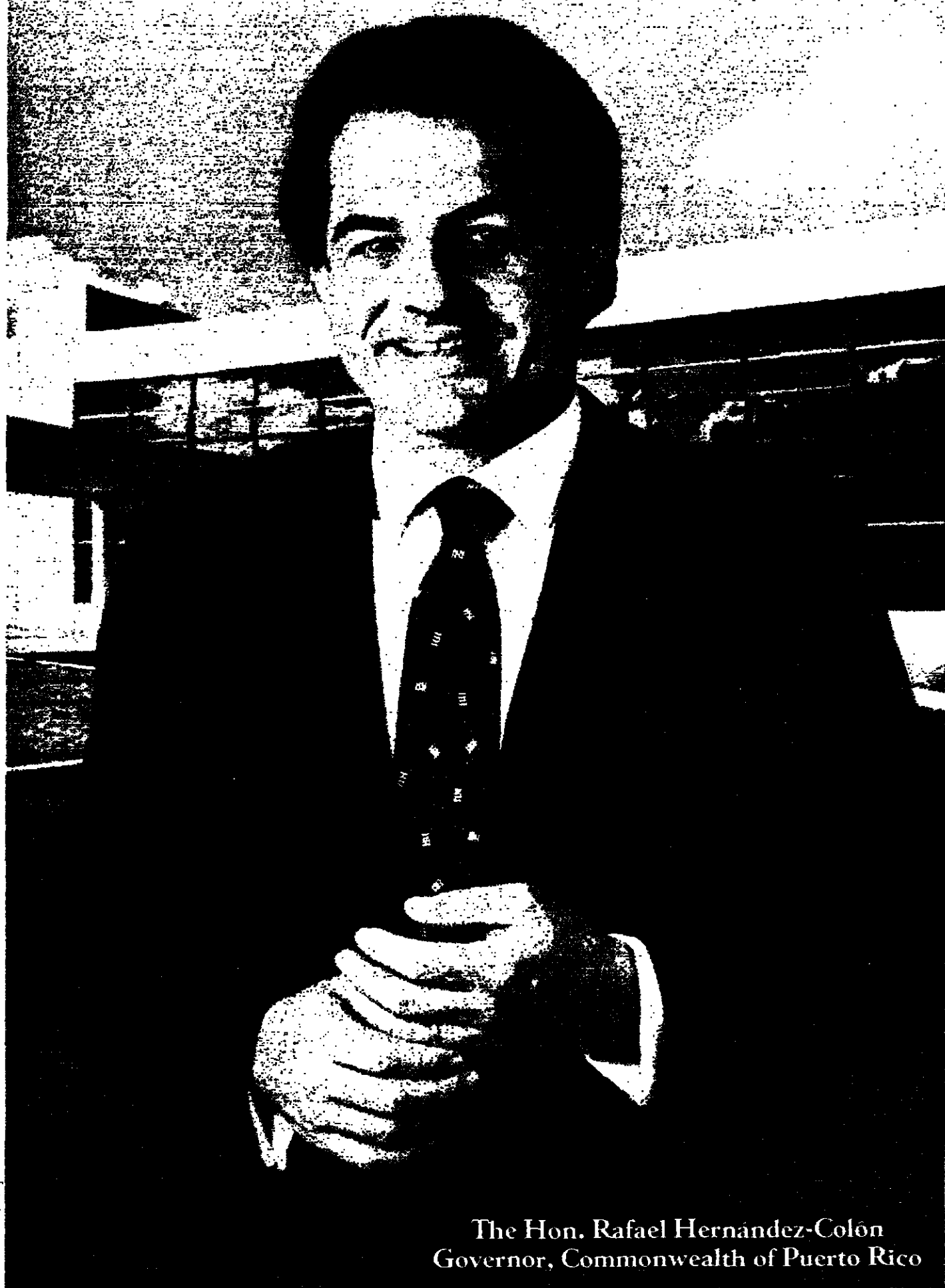
Citibank considered using Puerto Rico as a regional treasury centre for Latin America but shelved the idea two years ago. Recently, Citibank has begun to re-examine offshore possibilities but on a more limited basis.

Against these uncertainties of where future growth lies everyone is agreed that Puerto Rico possesses an exceptionally good infrastructure both of banking skills and communications. Bilingualism plus all the security of the dollar area and the US Federal Reserve Board, suggest that its potential is under-utilised.

The number of branches has grown since 1980 from 250 to more than 320. Some bankers

Robert Graham

مركز الأبحاث



The Hon. Rafael Hernández-Colón
Governor, Commonwealth of Puerto Rico

"The climate is right."

The administration of Governor Hernández-Colón is charging up American business with its entrepreneurial economics. A graduate of Johns Hopkins before his 20th birthday, President of the Commonwealth Senate and of his own Popular Democratic Party by the age of 32, Hernández-Colón has launched a no-nonsense, streamlined program that is further strengthening Puerto Rico's stable American democracy and one of the highest standards of living in Latin America.

"Our new programs have a simple objective: to make it faster, easier, and more attractive for American, international, and local companies to expand production facilities in Puerto Rico.

"With President Reagan's Caribbean Basin Initiative stirring capital investment in our region, the spotlight is on Puerto Rico and our high-technology work force. Complementary projects are already paying off for our region. During the past eleven months we have generated new investments in twin plants of almost \$25 million."

"Put simply, the people of Puerto Rico are skilled to do the job, and to manage it. In fact, 94% of the top positions in the 874 American and international plants on the island are held by native Puerto Ricans, responsible for over \$9 billion in facility investments.

"So, consider all the facts—our generous tax exemptions, our readily available industrial facilities and low rentals, and our beautiful Caribbean environment. Then come talk with our people to find out why the leading companies in the world are thriving in Puerto Rico."

A manufacturing labor force comparable in motivation and productivity to the best of the mainland U.S.

The workers of Puerto Rico are young and very able—more than half have completed 12 or more years of education. Many have been trained, at government cost, to specialize in the most diverse industrial assignments—from apparel to high technology. This potential is being tapped right now, very profitably, by the best-known names in industry, including over 100 of the FORTUNE 500.

A pro-business climate where average profits are consistently higher.

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Puerto Rico

Politics/Separatism

An ambiguous status

THE WORD "status" has a special meaning in Puerto Rico. It is the central word in the political vocabulary and refers to the island's unique constitutional relationship with the US. Scarcely a day goes by without mention of status in the press. Yet curiously while status dominates political debate and is the issue on which the parties define themselves very little has changed in recent years.

The basic constitutional arrangement was introduced in July 1950 by the US Congress—Public Law 600. This authorised the Puerto Rican people to organise a government with the consent of the US Congress, effective once approved by referendum and endorsed by Congress. A constitution was eventually approved in 1952 in a referendum (575,000 in favour and 63,000 against).

The document referred to Spanish to Puerto Rico as an "Estado Libre Asociado" which no one has been able to define adequately in English although the word "Commonwealth" was used.

This Commonwealth is not a state in the usual sense nor is it properly a US territory or possession. The ambiguity was deliberate on the part of Mr Luis Muñoz Marín, the man who became the first Governor and the effective godfather of modern Puerto Rico. The status achieved was a vague halfway house within which Puerto Rico could manoeuvre either towards statehood with the Union or independence.

It is this ambiguity which fosters political divisions within the island and is the basis of party platforms. The current party in power is the Popular Democratic Party (PPD), founded by Mr Muñoz Marín, whose political heir, the Governor Mr Rafael Hernández-Colón, claims to be.

The PPD defends the existing Commonwealth status as by far the best deal Puerto Rico could hope to get—it provides a degree of autonomy with all the benefits of being linked to the US, including Federal funds. The Governor himself believes the arrangement offers sufficient flexibility to evolve, yet guarantee political stability and economic growth.

Since 1968, the PPD has alternated in power with the other main party, the New Progressive Party (PNP). The PNP advocates statehood with Puerto Rico the 51st state in the Union, but when in office has done

remarkably little to work towards this end, conscious that the issue could go against it (what Puerto Ricans want to pay federal taxes).

Instead the party has preferred to concentrate more on purely local issues to sustain itself in power. Indeed in the last general election of 1984 the PNP and the incumbent Governor Mr Carlos Romero Barceló were voted out as much for their handling of a murky incident back in 1976 when undercover agents shot two pro-independence youths.

Election results have traditionally been very close between the two parties. For instance in the vote for the Governorship in 1984 Mr Hernández-Colón obtained 47.75 per cent of the vote having lost in 1980 with 47 per cent, while Mr Romero Barceló won in 1980 with 47.2 per cent of the vote, then lost two years ago with 44.6 per cent of the vote.

This closeness is reflected both in the voting for senatorial seats and in municipal elections throughout the island. Thus if a party wins there would be no clear majority and certainly not an absolute majority.

The Puerto Rican Independence Party (PIP) is the principal supporter of the independence option. Its leader, Mr Rubén Berrios Martínez, a Yale and Oxford educated lawyer, holds the party's one senatorial seat. The party only mustered 5 per cent of the vote.

Mr Berrios claims with justification that the emotional commitment to independence is widespread in Puerto Rico but that people are afraid to press for this option—largely out of fear of leaving the umbilical cord of the US being cut loose to drift in the unpredictable water of the Caribbean.

The PIP does not advocate an immediate severing of the US link rather a long transition during which the US would be morally obliged to support Puerto Rico for the use it has obtained from the island over the years.

As a party of the left the PIP proposals are frequently smeared by reference to the fate of Cuba. It also suffers from the image of violent nationalism associated with extremist groups. Nationalist feeling has been very strong at times.

In 1950 a nationalist movement led by Mr Pedro Albizu Campos mounted an abortive uprising that left 32 dead. The

nationalists in the same year also carried out an unsuccessful attempt on the life of President Truman. This led to a heavy crackdown on the nationalist movement and its argument—that the US kept the island in an abject colonial relationship—was discredited.

The upshot of the reprisals against the nationalist movement was the fostering of the seeds of a small but determined guerrilla movement dedicated to acts of sabotage and terror, the *Maestros*. The latter claimed the responsibility for the spectacular blowing up of the island in 1981, and since then the *Maestros* have carried out sporadic acts of violence, mainly directed at the US military presence on the island.

On the mainland, another group, the Armed Forces of Puerto Rican National Liberation (FALN), have been active since the early Seventies, and have been identified with planning more than 100 bombs and five killings (the most active terrorist group in the US).

The other aspect to the status issue is the attitude of the Washington establishment. Until the mid-thirties, Puerto Rico was run as part of the War Department and in particular by the US Navy, whose facility at Roosevelt Roads was of enormous strategic importance for controlling the Caribbean and access to the Panama Canal.

During World War Two, it was large enough to permit a fall-back plan to harbour the British fleet.

Although the strategic importance of Roosevelt Roads has lessened, the American military are anxious to retain the facility. More generally, the US Administration is anxious to ensure that Puerto Rico remains a stable and prosperous ally. This vagueness is partially because Congress has never been forced to define its position on status. However, Congress has made it clear that if the issue of status was seriously raised they would only accept a change if there was a very substantial majority in favour, perhaps over 90 per cent.

Congress seems quite happy with the present arrangement whereby Puerto Rico has a resident commissioner with a seat in the House of Representatives but no vote on final passages of law.

Robert Graham



Caribbean politics. "Much of my economic thinking stems from my experience in government, and in dealing with economists over the years," says Governor Hernández-Colón, adding that Mr Walt Rostow, the American economist, the Swedish political economist, have been influential.

Mr Hernández-Colón's experience in government has been significant. He will be 50 in October, and his rise to prominence in the island's political life was given a fillip when he was appointed Puerto Rico's Attorney General at the age of 29. Before that, after graduating from Johns Hopkins University and completing a degree in law at the University of Puerto Rico, Mr Hernández-Colón went into private legal practice and also lectured at the Catholic University.

A three-year stint as Senate President preceded his election as Governor in 1972 as the candidate of the Popular Democratic Party which advocates the continuation of the island's commonwealth status.

His most significant achievement since taking office has been to bring unemployment down from 23 per cent to 17 per cent. The Governor says: "My administration has also been successful in stimulating a resurgence in the Puerto Rican economy and getting a rate of growth above 4 per cent per year."

Mr Hernández-Colón also sees his administration's successful defence in Washington of tax regulations which have lured companies to the island, and the development of productive sharing arrangements with neighbouring countries as achievements in the first half of his term.

He says crime in the island is his most serious challenge over the next two years. "I would like to not only prevent the incidence of crime from rising but I would also like to reduce the crime rate."

Canuto James

Top left: Mr Rafael Hernández-Colón, Governor of the Commonwealth of Puerto Rico; left, students at a \$6m electronics industry training centre. The Government invests nearly one third of annual operating budgets of education.

Profile: Rafael Hernández-Colón

Democrat at heart

"WHEN I leave politics I hope I will be able to say that I have taken Puerto Rico and the Puerto Ricans to a higher level—not only in economic terms, not only in the development of infrastructure—but in improving the quality of life, improving the way Puerto Ricans look at themselves and the way they relate to each other."

Until then, however, Mr Rafael Hernández-Colón, the Governor of Puerto Rico, is concentrating on the more immediate task of the economic development of the island. Now midway in a second term as Governor—the first ended in 1978—Mr Hernández-Colón is claiming more than limited success in what he had set out to do. He has benefited from the experience gained in his previous term, which he started when he was 36.

It is only now, however, that the Governor appears to be succeeding in efforts to lift Puerto Rico out of its political and economic isolation,

developing relations with its Caribbean neighbours and seeking economic ties with Europe and Japan.

"The governor is a new breed of Puerto Rican politician," says Mr Francisco de Jesus Schuck, legal adviser to Mr Hernández-Colón. "He is not a prisoner of the past."

His political and economic views are based on the pragmatic, and not conditioned by preconceived ideological positions. His mainland political affiliation is with the Democrats. Feeling that the Contadora process in Central America should be pursued, he thinks the US should reappraise its policy in the region—Contadora is an effort by central American countries to bring about diplomatic settlement of civil war in Nicaragua.

The strongest political influence on my life has been Muñoz Marín," says Mr Muñoz Marín, former governor, who saw Mr Hernández-Colón taking a leading role in Central American and

Labour relations/wages

Union strength is sapped

A BLAST, like a hand grenade, gave the first warning of disaster last New Year's Eve at Puerto Rico's Dupont Plaza Hotel. Soon firefighters were battling a blaze which took 96 lives and left 100 injured.

The flames also exposed the myth that all is quiescent in labour relations among the workers of Puerto Rico. Two weeks after the fire, two members of local 901 of the International Brotherhood of Teamsters were arrested and charged with 96 counts of murder and arson.

The two, said Mr Jose Cadiz, the local Teamsters secretary-treasurer, had been smoking marijuana and had decided to start a small fire in the empty hotel ballroom. They had grievances to express with the hotel management, which that same day had rejected a proposed settlement and had insisted on subcontracting out some work to non-union labour.

Small acts of sabotage are a tradition in Puerto Rico when labour-management relations turn sour. In fact, the workers, when charged, said they had not expected the fire to spread and had not wanted to hurt anyone. "Relations are usually very good," says a longtime observer of the Puerto Rican labour unions. "But when pushed, they can flare from an armed truce to out and out hot war."

Mr Cadiz rejects any union responsibility for the wrongdoing and says the Teamsters will not help the men with their legal defence because they have



Women are now carrying out exacting quality control tasks in products as diversified as tying shoe laces, high density recording units and navigation sensors to US government specifications.

admitted to a grievous wrong. The union tries to avoid trouble, he says, because strikes are expensive. In fact, the Teamsters have had only one strike in the last six years. A former security guard and laundry worker at the Dupont Plaza himself, Mr Cadiz says he urges responsible work habits on his members, while getting them job security, pensions and more than the minimum wage they would otherwise be paid.

"I made sure they are not worked like slaves," he says. As it happens, Puerto Rican labour is not likely to be overworked. The Government has long played a protective role with its workers, only partly to discourage the need for unions. Strict laws define the work week at 40 hours and require time and a half for overtime. Employees receive more vacation time and sick leave than do comparable workers on the US mainland.

Employees may not be dismissed without just cause—maternity leave is guaranteed by laws as are Christmas bonuses of 2 per cent of wages up to a maximum of \$10,000.

While Puerto Rican wages are lower than those paid in the US, workers earn much more than in the Third World. Electronics workers, for example, in 1985, averaged \$5.28 per hour, compared with their opposites in the US who made \$9.56 an hour. At the same time, electronics workers in Taiwan made \$1.21 an hour—in India, \$0.45 an hour.

Between the Government's paternalistic stance towards its workers and the traditionally high unemployment rate, the island's union movement is at low ebb. Only 11 per cent of the workers are unionised, compared with 18 per cent on the US

mainland and 24 per cent in Puerto Rico in the early 1970's. According to the most recent statistics from the Department of Labour and Human Resources, the number of private sector strikes declined from 54 in fiscal 1975 to 10 in fiscal 1986. The number of workers involved in private sector strikes declined from about 13,800 in fiscal 1975 to a little more than 1,000 in fiscal 1986.

Union strength has also been sapped by the departure of many manufacturing businesses in search of cheaper manpower and the financial woes of the once-thriving petrochemical sector.

Mr Cadiz has been busy trying to organise among the new businesses. Since early last year, he has added 10 new shops, including a Ford dealer, a credit company and a car rental agency. But membership is barely holding steady at 5,000-6,000.

The Puerto Rican workforce numbers almost one million. At least 17 per cent are unemployed and thousands more are "discouraged workers," who have given up looking for jobs.

In 1984-85, one out of every 3.5 workers were underemployed, working fewer than 35 hours a week.

The AFL-CIO has close to 60,000 members, including 10,000 teachers. More would join up, says Mr Paul Sanchez, assistant director of region 7, but for management-delaying tactics permitted by the US National Labour Relations Board (NLRB), which is dominated by anti-union Reagan Administration appointees.

Mr Sanchez sees little progress for unionisation in Puerto Rico unless there is a change in the White House and the NLRB. In the meantime, he is working

with a local civil rights organisation to combat prejudice against black Puerto Rican workers, who he says have difficulty making their way in white collar professions.

The island's promoters say the workforce contains highly trained and willing workers. Some 160,000 students attend Puerto Rican colleges and universities and thousands are studying on the mainland.

The last US population census showed the workforce to contain over 4,500 engineers, 800 mathematicians and microprocessors, 4,500 engineering technicians, 1,200 computer programmers, 700 chemists and biochemists, 36,000 precision mechanics, 30,000 technical production workers, and 200,000 experienced producer operators and fabricators who work in manufacturing.

Some 94 per cent of all managerial and professional positions in manufacturing are filled by Puerto Ricans. The island also provides thousands of bilingual workers to staff the service industries, banks, brokerage houses and accounting firms.

Although they comprise a workforce that tends towards conservatism—an outgrowth of the Commonwealth's emphasis on church and family—the crime rate and drug use are growing. Mr Sanchez shakes his head over rising rates of divorce and liquor consumption and recent revelations about police corruption.

Many of the educated workers are forced to leave the island in search of suitable jobs on the mainland. At present, however, more islanders are returning than departing.

Nancy Dunne

GOVERNMENT DEVELOPMENT BANK FOR PUERTO RICO: A UNIQUE BANKING INSTITUTION

Government Development Bank for Puerto Rico (GDB) is the fiscal agent and central bank for the Commonwealth of Puerto Rico, its agencies, political subdivisions and public corporations. During fiscal 1986, GDB structured more than \$2.5 billion in financing for the Commonwealth of Puerto Rico and other government issuers of bonds.

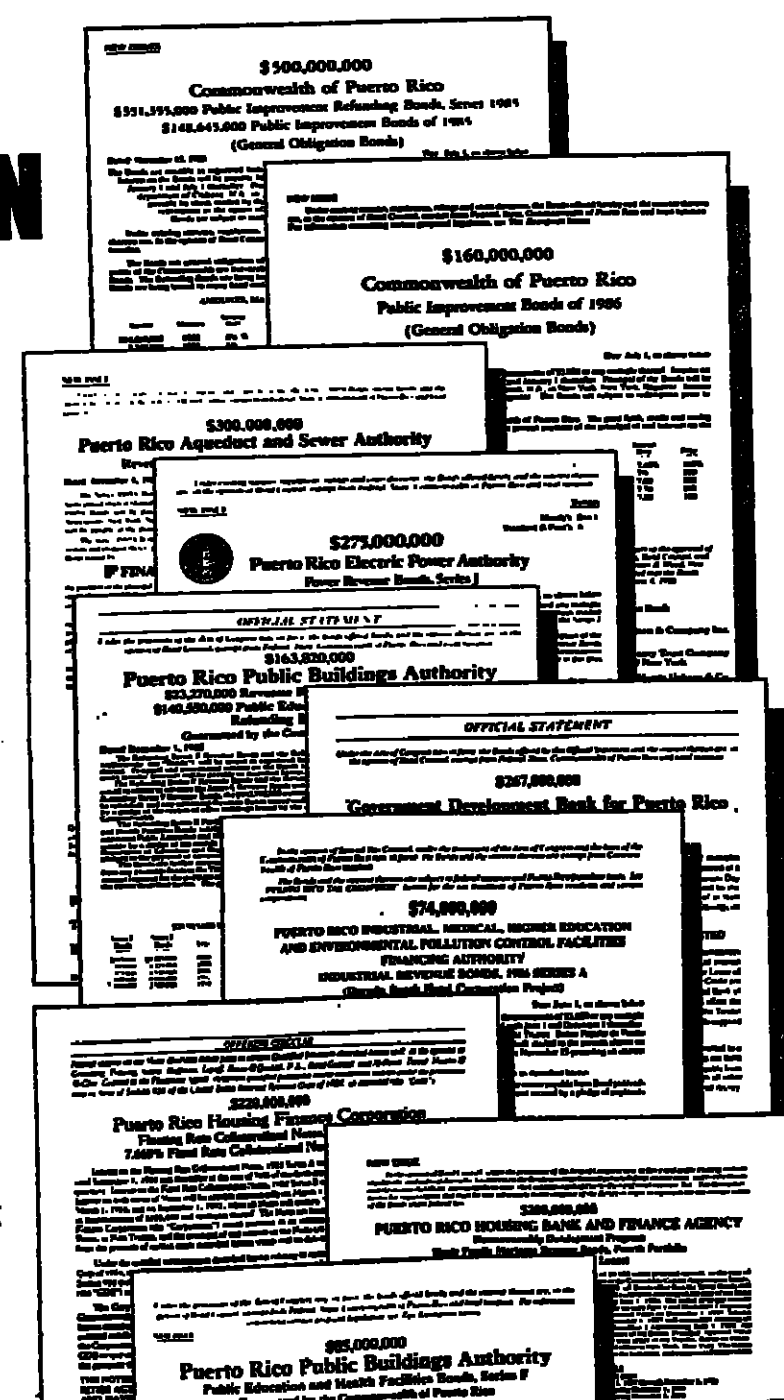
GDB also plays an important role in private sector financing. During fiscal 1986, GDB approved direct private sector loans of approximately \$100 million, a new record, and through its industrial development bond issuing affiliate, AFICA, arranged approximately \$406.9 million in additional private sector financing.

Government Development Bank for Puerto Rico. It's more than a bank. It's the financial arm of the Commonwealth of Puerto Rico.



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Where the jobs are

Economic sector '000s, monthly average	Fiscal year to August 1986	This year	Last year
TOTAL		1986	1985
Agriculture and Fishing	35	35	
Construction	40	36	
Finance, Insurance and Real Estate	28	25	
Manufacturing	145	133	
Public Administration	197	176	
Services	180	182	
Trade	184	149	
Retail	146	132	
Wholesale	18	17	
Transportation, Communications and Public Utilities	47	44	
Mining and Other	2	1	

Source: Department of Labour and Human Resources, Household Survey.

مكزامن النجمل

PUERTO RICO 6

The Government is seeking to raise farm output and cut imports



Sugar, once 55 per cent of agricultural production, fell to 4.9 per cent in 1985/86. Oxen carts (above) are being loaded in sugar cane fields

Changing climate suits the farmers

THE LOCAL *Jibaros* the Puerto Rican countrymen known for their shrewdness, say with some awe that the newly arrived Vietnamese woman works harder than any man-seven days a week and from 6 am to 6 pm. A widow, with children to support, she cultivates oriental vegetables on 40 acres, where labourers once toiled among the sugar cane.

On a nearby plot at the 3,000-acre government vegetable project, on the island's south coast, Filipino farmers are also growing produce to supply the dozens of oriental restaurants which have sprouted across the island.

Both farms are part of a government programme, unique in these days of worldwide surpluses, to boost local production and employment and reduce the cost of expensive food imports. The Government in fiscal 1985-86 spent \$44.5m to provide subsidies and incentives in support for the island's 22,000 farmers who work in the \$600m agriculture sector.

The giant sugar companies which once ran Puerto Rico's economy have disappeared now along with high prices. Sugar, which comprised 55 per cent of agriculture production in 1950-51 dropped to 4.9 per cent in

1984-85. Returns are so low that the island's famous rum industry is forced to import most of its molasses, a sugar by-product, from countries which need not pay its workers the \$3.35 per hour minimum wage.

In 1948 the Government began breaking up the domination of the sugar companies by enforcing an old law limiting farm sizes to 500 acres. The land authority took over sugar operations, paying workers generous bonuses so that the back-breaking toil could produce a living income.

Sugar's fortunes faded and in 1976, the Government began leasing and selling land, providing low cost financing and offering other incentives to establish an economically viable local agriculture sector. The rents are low, and producers who prove themselves are helped to buy the land in exchange for a promise not to sell it for five years or to divide it among their sons in small uneconomic parcels.

Mr Gabriel Matos Bauza, an assistant to the Agriculture Secretary, who proudly serves visitors a delicious locally produced pineapple juice, said the department is trying to change the Puerto Rican concept of farming as a subsistence enter-

prise. Since the early 1970s, it has established 152 agriculture projects, like the vegetable scheme on the south coast, which in turn have been divided into almost 3,000 farms.

The new farmers are offered broad support. They may lease or rent government owned machinery, warehouses, packing plants and get low cost loans, insurance, and technical and marketing assistance.

Puerto Rico now imports 70 per cent of its food. In the next few years, said Mr Matos, the agriculture department hopes to boost poultry production from 43 per cent to 70 per cent of consumption and increase local supplies of eggs, red meat, starch products, tropical fruit, coffee and ornamental plants.

Among those attracted by the Government's production push was the Naples tomato growers, part of a large association of Florida producers, who have contracts with several US chain stores and fast food operations to provide vegetables all the year round.

The Naples company came to look over the island last December, spurred by the recent Florida freezes and the need to find a consistent reliable tomato supply. The company liked what it saw and moved swiftly. By

March, it had 115 workers employed packing 110,000 boxes of tomatoes a week from 250 acres leased by the company as well as 500 acres planted by the land authority and now defunct Israeli concern.

Mr Timothy Nance, a production specialist sent in from Florida to oversee the operations, said the company will ultimately provide employment for 500 workers—300 in the harvest and 200 in the packing plant—under the supervision of Puerto Rican managers. It is also experimenting with different types of tomatoes in hopes of finding something which will grow in the summer season, when the land usually lies dormant.

Despite the strong governmental effort, boosting food production in Puerto Rico is a slow and difficult process. Of the island's 3,500 square miles, only a little more than half of the land is suitable for cultivation. Mountains, encircled by a coastal plain, dominate the centre of the island. Not only are they steep and infertile, but combined with the trade winds they cause wide variations in the weather which produces a tropical rain forest in one part of the island and dry lands in the south, where drip irrigation

methods are increasingly employed.

Mr Hiram Cardona, the administrator of the vegetable project, said marketing has always been a problem for fresh produce. In New York, for example, 16 families, he said, control vegetable exports. That is why the coming of the Naples company is so important.

"In the past," said Mr Nance, "the growers were forced to send their tomatoes to the mainland on consignment, which basically means they received whatever someone wanted to give them."

The Naples company will pack the islanders surplus tomatoes, export and market them for a flat fee taken from the profits, Mr Nance said.

"The climate for agriculture is changing here, and we are going to be part of it," he said.

"Vegetable farming is very expensive and intense. We try to produce the crop as efficiently and economically as possible, using a minimum of pesticides and a minimum of artificial fertilisers. We are going to take advantage of everything we have learned in the States to produce the best crop we can."

Nancy Dunne

Profile: Antonio Colorado

Industry's supremo



Antonio Colorado: a good year ahead

AMONG ITS many natural advantages, Puerto Rico has, as the head of its industrialisation effort, the perfect salesman. Polished and articulate, without a pause in his pitch, Mr Antonio Colorado speaks and gestures persuasively. Assuring his listeners: "Our purpose is to get things done."

Swiftly, he outlines his efforts to expand Puerto Rican business beyond the stagnating American market. The Caribbean countries, he says, are the island's natural partners, their low-cost labour can match the territory's generous tax advantages, skilled workforce, developed infrastructure and US access.

Poignantly, he relates a childhood experience, remembering a visit with his father to the revered former Governor, Luis Muñoz Marín, and listening to the man talk as he snuggled in the warmth of the great leader's own coat.

Like the best of salesmen, Mr Colorado believes fervently in his product. He shares with most Puerto Ricans an abiding love for and pride in their beautiful island. (Returnees, flying in, crane their necks for their first view of the land and applaud when the aircraft touches ground.)

Since coming to head Fomento, the organisation in charge of the Commonwealth's industrial and economic development, less than two years ago, Mr Colorado figures he has lost \$30,000 he would have earned in his tax law practice. But his parents, too, were both public servants, he says. He explains "duty" with another wordless gesture.

His job is not without rewards. Mr Colorado is one of the most powerful men on the island. More than an economic minister, he is the

man behind the directors of the Puerto Rican Development Company (PRIDE) and at the same time head of the Economic Development Administration (EDA). He also sits on the boards of both of the island's development banks.

The EDA, created in 1959, boasts the establishment and expansion of manufacturing and services operations through promotion offices in the US, Spain, Japan and Germany.

Its department of industrial services paves the way for industries setting up on the island and regularly contacts established companies to deal with any problems which arise.

The Puerto Rican industry

department provides technical and engineering assistance and management and financial assessments. Other EDA departments give marketing assistance, spur the development of local arts and crafts, promote service industries, offer legal services and provide economic research and statistics.

PRIDE is a public corporation which owns and rents real estate to industry at low prices. With the rents and other funds it provides financing and cash incentives to be used for viability studies, training programmes and start-up costs. It operates a foreign trade zone in Mayaguez, where raw materials can be imported free from custom duties.

The vast array of services, says Mr Colorado, allows him the flexibility to do "whatever is needed" to attract business.

With the island's US tax preferences seemingly safeguarded from congressional encroachment for now, the prospects are numerous.

From a small desk top computer, Mr Colorado reels off the value of recent deals and concludes that there are more than \$500m in pending investments.

Recently, his company search took him to Japan, where, he says, "They are restructuring their thinking about how to sell to the US." In fact, apparel producers all over the Pacific rim are watching US protectionist sentiment with consternation and eyeing Puerto Rican access to the mainland with interest.

"This is going to be a very good year," says Mr Colorado with satisfaction.

Nancy Dunne

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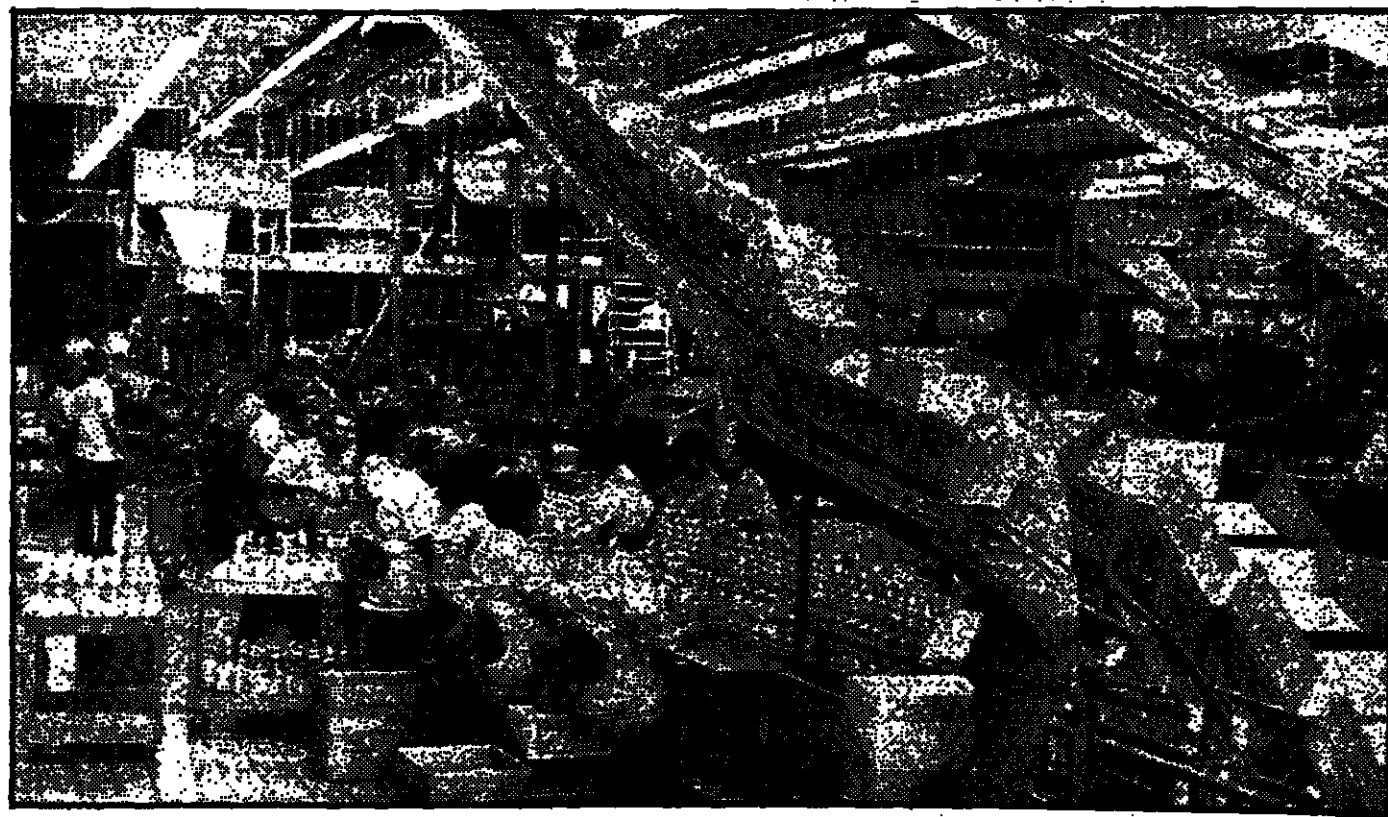
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The Bacardi bottling plant in San Juan, capital of Puerto Rico

Rum exports

Threat to excise rebates

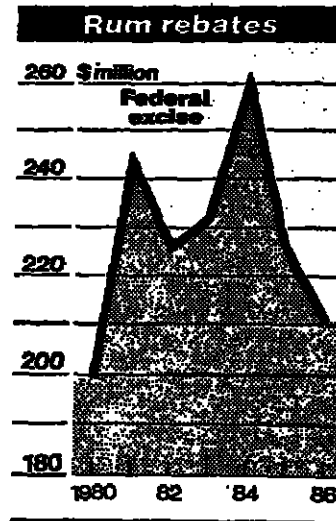
IN 1508, when Ponce de Leon arrived in Puerto Rico as the island's Governor, he immediately expanded sugar cane farms, particularly in the Taro region, south of San Juan, the capital. It was there that the Spaniards produced molasses, and discovered that when fermented, it produced a liquor they called "brebaje."

It was from this that the distillation of rum began in Puerto Rico, according to historians who have studied the development of the island's rum industry—an industry which is now the largest supplier to the US market, and which is contributing significantly to the island's economy.

Eight per cent of the 25 million gallons of rum consumed each year in the US is produced in Puerto Rico, with the major producer, Bacardi, leading all other producers of distilled spirits for the US market.

The decline in the island sugar production has left the rum industry dependent on imports of molasses to maintain production. But Puerto Rican officials are reluctant to speak about this.

"It may be that the molasses is imported from the Dominican Republic," says Mr Tomas Nieves of Rums of Puerto Rico. "This could be so." The Puerto Rican rum industry needs about



35 million gallons of molasses annually.

The industry contributes to the island's finances in the form of rebates by the Federal Government of excise duty levied on shipments from the island.

Consequently there is continuing concern at likely legislative action to reduce the rebates, as there is at any threat to the island's hegemony of the US rum market.

A strike by Bacardi workers in 1984 reduced the island's exports to 12.3 million gallons,

but this rose to 22.2 million gallons in 1985. In the nine-month period ended June, 1986, exports fell 14.4 per cent below the corresponding period of the previous year, to reach 16.6 million gallons.

The industry attributed the fall to an overall decline in the consumption of liquor in the US last year, said by the industry to be the result of growing concern about alcoholism and campaigns against drunken driving, and a \$2 per gallon increase on the existing \$10.50 per gallon federal excise duty on distilled spirits.

They report that rum consumption has been falling at about three per cent per year—a decline which is reflected in the excise rebates from the Federal Government to the island's administration.

The rebates for the 1986 fiscal year totalled \$210.5m—the lowest since 1980—from \$225.4m in 1985 and \$259.5m in 1984.

There is concern in the island at the prospect of another increase in federal excise taxes on spirits in Washington's 1988 budget, as part of the budget-cutting programme to meet targets of the Gramm-Rudman-Hollings law.

"This would have the effect of further reducing consumption, and consequently reducing the excise rebates to Puerto Rico,"

explained the island's economic development administration. The increase, if implemented, will not be passed on to the US, but will be held by the federal government.

"We have already started to campaign against this, and we are comforted by President Reagan's public stand against any tax increases."

The Puerto Rican rum industry also looks repeatedly over its shoulder at a likely increasing on production and share of the US market by its Caribbean neighbours. Under the Caribbean Basin Initiative, a special US trade incentive for the region, Caribbean producers were relieved of a \$1.82 per gallon duty on rum entering the US.

Fears expressed by the Puerto Rican and US Virgin Islands industries that this would have led to a loss of their stranglehold on the US market have not materialised, as the other producers in the region do not have the capacity to make a meaningful impact.

Mr Rafael Hernández Colon, Puerto Rico's governor, says he is not unduly worried by the threat to the rum excise rebates. He says the present level of the issue is "not a major matter."

Canuto James

هكذا من الأهل



Chi Chi Rodríguez: "There are 14 challenging reasons why Puerto Rico is called *Scotland-in-the-Sun*."

Puerto Rico has more golf courses than any other island in the Caribbean—14 in all.

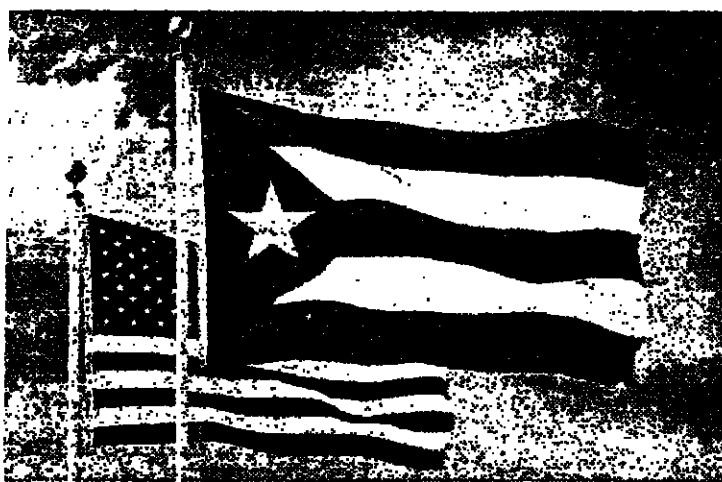
Half of these courses rank as championship courses. And four of them are Robert Trent Jones classics.

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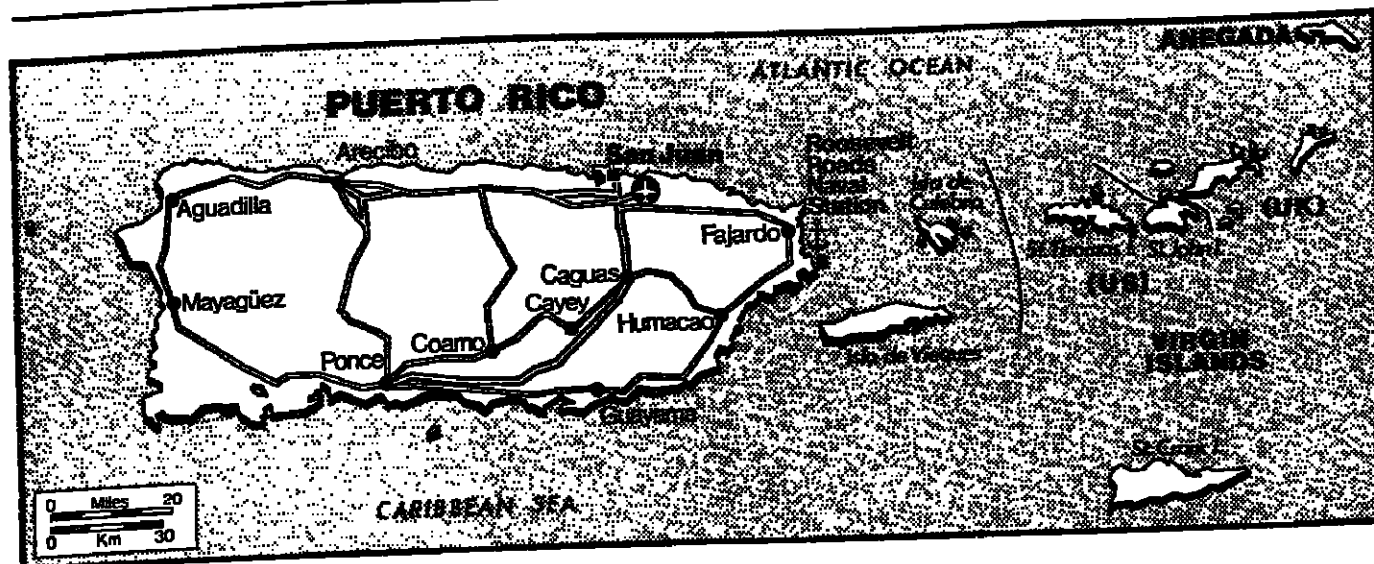
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Tourism

Cruising into better times

WHEN A FIRE swept through one of San Juan's largest hotels last New Year's Eve, leaving 96 people dead, hoteliers and the administrators of Puerto Rico's tourism industry feared the fire would adversely affect the island's place to show everyone that the fire was an isolated incident and that our hotels were safe," said Mr Carlos Diago, deputy director of the government-owned Tourism Company. "We managed to convince everyone that the island was still a safe place for a holiday."

Hoteliers and government officials now say that they have managed to contain the impact of the fire on the industry, and are consequently expecting continued growth for the sector this

year. According to the Tourism Company, Puerto Rico was host last year to 1.7m stop-over tourists—12 per cent more than in 1985. Like its neighbours in the Caribbean, Puerto Rico has benefited from the reluctance last year of Americans to travel to Europe, as a result of fears over the spread of political terrorism. But the growth of the island's tourism, which started in 1984 after a five-year slump, has been assisted by an advantage Puerto Rico has over its neighbours which are competing for a greater share of the US market.

Because of the island's special relation with the US, visitors from the mainland are spared immigration and customs procedures, and do not

have to convert their currency. The island's Government has recently given more attention to tourism after the sector was somewhat overshadowed by concentration on manufacturing industries. After gaining in the 1980s from the US economic embargo on Cuba, the Puerto Rican industry slipped between 1979 and 1984, with its share of the Caribbean market falling from 31 per cent to 21 per cent, and room capacity declining. In an effort to revive the sector, the Government offered help to the industry by granting tax exemptions, reducing electricity rates, giving financial assistance through bond issues and changing regulations governing casino gambling. Hotels were granted 90 per cent rebate on income and property

taxes, and exemption from municipal taxes. Financial gains from an 11 per cent cut in electricity rates, and the issue of \$104.5m in bonds for improving hotels, immediately improved the viability of most properties. "These are better times for everyone in the industry," reported Mr Diago. "The hotels are making more and more money. Their average profits in 1986 were up by 30 per cent on 1985. We are seeing a new era of prosperity for the sector." According to Mr Jose Morales, executive director of the island's Hotel and Tourism Association, the new co-operation between the industry and the Government has helped to improve Puerto Rico's tourism product.

The growth in the number of tourists over the past three years has increased the demand for more rooms. Properties which were closed five years ago when the industry was in decline, are being reopened, and new ones built, now that the Government's incentives have increased the profitability of hotels. The tourism company reports that 1,430 additional rooms will be available by the end of this year, and another 1,500 next year, bringing total capacity to just under 11,000 rooms. The cruise shipping arm of the industry has also grown, but not as fast as stop-over business. After recording 531,000 cruise visitors in 1981, the volume of arrivals declined until last year when it grew by 2 per cent to 446,000.

El Convento Hotel, a restored former convent now caters for tourists in the heart of San Juan.

The industry's optimism about continued growth is supported by an expansion in air-line seat capacity between the island and the US. Eastern Airlines and American Airlines have made San Juan the hub of their Caribbean operations. America is spending \$55m on improving its Puerto Rican facilities, and is to increase the number of round trip flights between the island and the mainland to 25 per day, while Eastern is to do 28 flights. The airport last year handled 5.1m passengers, and Mr Guillermo Valls, director of the Ports Authority, expects the volume to reach 6.2m this year.

Some 75 per cent of Puerto Rico's tourists are from the US mainland, but there are efforts to widen the market. Tourist traffic from Europe is, at best, a trickle, but officials say that changes in the value of the dollar against European currencies are making the island something of a bargain for the European visitor. But efforts to tap the European market are being hobbled by inadequate airline capacity. "There are no problems which we can see which will adversely affect the industry," said Mr Diago. "For this year, we are projecting growth of about 8 per cent in visitor arrivals and 9 per cent in expenditure."

He said, however, that these projections did not include cruise ship visitor arrivals which are expected to grow by 15 per cent. Canute James

Tourism

Fiscal Year to June to June 1986 1987

Total hotel registrations '000s	563.5	642.3
Residents	163.4	162.4
Non-residents	500.1	479.9

Tourist hotel occupancy rates in tourist hotels (%)	608.8	584.3
	65.7	69.3

Source: Puerto Rico Planning Board, Puerto Rico Tourism Company, Department of Labour and Human Resources

Stay-over and cruise ship visitors (millions)	Visitor expenditure (\$m)
1980	2,128
1981	2,104
1982	2,007
1983	1,940
1984	1,932
1985	1,64
1986	2,021

Source: Tourism Company of Puerto Rico

Facts and Figures

Land: 100 miles long, 35 miles wide. Strategic location: mid Caribbean. 1612 miles south of New York, 4019 miles west of Madrid, 4130 miles southeast of San Francisco. Climate—74°F Winter, 80°F Summer. Citizens (San Juan)—1,086,400. Languages—Spanish and English. Government—a stable democratic Commonwealth within the U.S. Constitutional system. Currency—same as US. Status—extension of the U.S. banking system, insured with FDIC. Postal system: same as the U.S. Customs duties: no duties or quotas on shipments between Puerto Rico and the U.S. Mainland.

Lifestyle

Housing: a wide range of private houses, apartments and condominiums priced for all income levels. Educational facilities: public and private schools; thirty colleges and universities; five technological institutes; fourteen vocational schools, two electronic centres. Leading U.S., foreign and local banks, brokerage houses, exporter/importers, and accounting firms supply professional business and personal services throughout the island. Shops and services: modern supermarkets, shopping centres and specialty shops much like those on the U.S. Mainland. Leisure time: year-round outdoor sports... museums and art galleries... concerts, shows, theatre, opera, ballet. Puerto Rico Symphony and Casals Festival... international restaurants and nightclubs.

Special kind of status

Continued from Page 1

Independence, the standard reaction is that Puerto Rico would face poverty like the neighbouring Dominican Republic or be a prey to Cuba and Communism. For its part Congress continues to regard Puerto Rico as an uneasy fit in the American constitutional system which is merely a burden on the US taxpayer. Again this ignores the real contribution Puerto Rico makes in absorbing \$6bn worth of US goods and exporting nearly \$10bn worth to the mainland annually. In hardheaded geopolitical terms, Puerto Rico remains an important strategic asset for the US in the Caribbean. The naval base at Roosevelt Fields is the US Navy's largest facility worldwide and serves as the centre for its Caribbean operations.

So long as the US faces Soviet-backed Cuba in mutual hostility, Washington is unlikely to offer Puerto Rico the autonomy, countenance greater autonomy or independence for Puerto Rico.

Mr Rafael Hernandez Colon, the present PPD Governor, believes that the Commonwealth offers Puerto Rico the best of both worlds and is determined to lessen the importance of the island's status as a political issue. However, he is trying to reduce Puerto Rico's historic economic dependence upon the American market—both by attracting Japanese and European investment, and by developing closer links with the Caribbean through the establishment of "twin plant" industrial operations.

Already there are modest signs of success in both fields. (ICI Pharmaceuticals has just set up a plant on the island.) At the same time American companies continue to show confidence in the island's future with over \$500m worth of investments in the pipeline.

But recent efforts to establish a tax treaty with Japan were slapped down by the US State Department, underlining once again that Puerto Rico's freedom of action is circumscribed. Thus if the Governor's moves towards diversification are unsuccessful and unemployment is not brought down further, the debate on the island's status is likely to revive in more intensified form.



A typical Caribbean beach scene in one of the island's tourist spots

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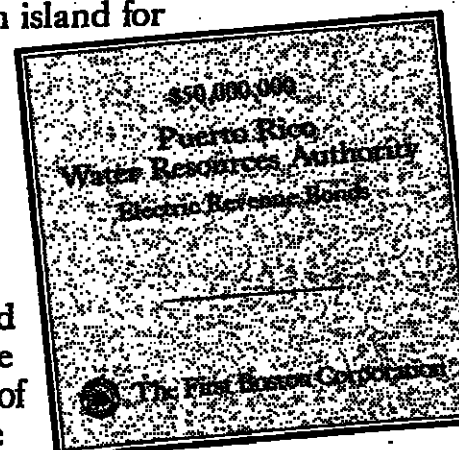
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